# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 10-K

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Mark One)			
$\square$ ANN	NUAL REPORT PURSUANT TO SECTION 13 O	R 15(d) OF THE SECURITIES EX	CHANGE ACT OF 1934
	For the fiscal year end	led December 31, 2013	
	O	R	
$\Box$ TRA	ANSITION REPORT PURSUANT TO SECTION	13 OR 15(d) OF THE SECURITIES	S EXCHANGE ACT OF 1934
	For the transition peri	od from to	
		Number 1-12981	
	AMETI	EK, Inc.	
	(Exact name of registrant	as specified in its charter)	
(6)	Delaware		582544
(50	ate or other jurisdiction of incorporation or organization)	(I.K.S. Employer	Identification No.)
	1100 Cassatt Road Berwyn, Pennsylvania	1931	2-1177
	(Address of principal executive offices)		Code)
	Registrant's telephone number, in	cluding area code: <b>(610) 647-2121</b>	
	Securities registered pursuar	t to Section 12(b) of the Act:	
	Title of each class	Name of each exchan	nge on which registered
C	Common Stock, \$0.01 Par Value (voting)	New York St	ock Exchange
	Securities registered pursuar	at to Section 12(g) of the Act:	
		one f Class)	
Indicate by check	mark if the registrant is a well-known seasoned issuer, as defined	*	No □
	mark if the registrant is not required to file reports pursuant to Se		
Indicate by check	mark whether the registrant (1) has filed all reports required to b	e filed by Section 13 or 15(d) of the Securities	Exchange Act of 1934 during the preceding
2 months (or for suc	th shorter period that the registrant was required to file $\Box$		
•	mark whether the registrant has submitted electronically and po		-
nd posted pursuant to Rand post such files). Yes	ule 405 of Regulation S-T (§232.405 of this chapter) during the s $\square$ No $\square$	preceding 12 months (or for such shorter peri-	od that the registrant was required to submit
•	mark if disclosure of delinquent filers pursuant to Item 405 of Reknowledge, in definitive proxy or information statements incorpo	• • • • • • • • • • • • • • • • • • • •	
•	mark whether the registrant is a large accelerated filer, an accel 'accelerated filer" and "smaller reporting company" in Rule 12b-2		er reporting company. See the definitions of
arge accelerated filer 🗵		Non-accelerated filer ☐  (Do not check if a smaller reporting company)	Smaller reporting company $\ \square$
Indicate by check	mark whether the registrant is a shell company (as defined in Rul	e 12b-2 of the Act). Yes □ No ☑	
	rket value of the voting stock held by non-affiliates of the reg- completed second fiscal quarter.	strant was approximately \$10.3 billion as of	June 28, 2013, the last business day of the
The number of sha	ares of the registrant's Common Stock outstanding as of January 3	1, 2014 was 245,067,108.	
	Documents Incorpo	orated by Reference	
Part III incorporate	es information by reference from the Proxy Statement for the Ann	ual Meeting of Stockholders on May 8, 2014.	

# AMETEK, Inc.

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#### PART I

#### Item 1. Business

## **General Development of Business**

AMETEK, Inc. ("AMETEK" or the "Company") is incorporated in Delaware. Its predecessor was originally incorporated in Delaware in 1930 under the name American Machine and Metals, Inc. The Company maintains its principal executive offices in suburban Philadelphia at 1100 Cassatt Road, Berwyn, Pennsylvania, 19312. AMETEK is a leading global manufacturer of electronic instruments and electromechanical devices with operations in North America, Europe, Asia and South America. The Company is listed on the New York Stock Exchange (symbol: AME). The common stock of AMETEK is a component of the S&P 500 and the Russell 1000 Indices.

#### Website Access to Information

The Company's annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports filed or furnished pursuant to Section 13(a) of the Securities Exchange Act of 1934 are made available free of charge on the Company's website at <a href="https://www.ametek.com">www.ametek.com</a> (in the "Investors — Financial News and Information" section), as soon as reasonably practicable after such material is electronically filed with, or furnished to, the Securities and Exchange Commission. The Company has posted, free of charge, on the investor information portion of its website, its corporate governance guidelines, Board committee charters and codes of ethics. Those documents also are available in published form, free of charge, to any stockholder who requests them by writing to the Investor Relations Department at AMETEK, Inc., 1100 Cassatt Road, Berwyn, Pennsylvania, 19312.

#### **Products and Services**

The Company markets its products worldwide through two operating groups, the Electronic Instruments Group ("EIG") and the Electromechanical Group ("EMG"). EIG provides monitoring, testing, calibration and display devices for the process, aerospace, power and industrial markets. EMG produces highly engineered electrical connectors for electronic applications; precision motion control solutions; specialty metals and alloys; and electric motors, blowers and heat exchangers. End markets include aerospace and defense, medical devices, factory automation, mass transit, petrochemical and other industrial markets. The Company continues to grow through strategic acquisitions focused on differentiated niche markets in instrumentation and electromechanical devices.

#### **Competitive Strengths**

Management believes that the Company has several significant competitive advantages that assist it in sustaining and enhancing its market positions. Its principal strengths include:

Significant Market Share. AMETEK maintains a significant share in many of its targeted niche markets because of its ability to produce and deliver high-quality products at competitive prices. In EIG, the Company maintains significant market positions in many niche segments within the process, aerospace, power and industrial instrumentation markets. In EMG, the Company maintains significant market positions in many niche segments, including aerospace and defense, precision motion control, factory automation and robotics, medical devices and mass transit.

Technological and Development Capabilities. AMETEK believes it has certain technological advantages over its competitors that allow it to develop innovative products and maintain leading market positions. Historically, the Company has grown by extending its technical expertise into the manufacture of customized products for its customers, as well as through strategic acquisitions. EIG competes primarily on

the basis of product innovation in several highly specialized instrumentation markets, including process measurement, aerospace, power generation and distribution, heavy-vehicle dashboard and medical instrumentation. EMG's differentiated businesses focus on developing customized products for specialized applications in aerospace and defense, medical, factory automation and other industrial applications.

Efficient and Low-Cost Manufacturing Operations. EMG has manufacturing plants in Brazil, China, the Czech Republic, Malaysia, Mexico and Serbia to lower its costs and achieve strategic proximity to its customers, providing the opportunity to increase international sales and market share. Certain of the Company's electronic instrument businesses have relocated manufacturing operations to low-cost locales. Furthermore, strategic acquisitions and joint ventures in Europe, North America and Asia have resulted in additional cost savings and synergies through the consolidation of operations, supply chain, product lines and distribution channels, which benefits both operating groups.

Experienced Management Team. Another key component of AMETEK's success is the strength of its management team and its commitment to the performance of the Company. AMETEK's senior management has extensive experience, averaging approximately 26 years with the Company, and is financially committed to the Company's success through Company-established stock ownership guidelines and equity incentive programs.

#### **Business Strategy**

AMETEK's objectives are to increase the Company's earnings and financial returns through a combination of operational and financial strategies. Those operational strategies include Operational Excellence, New Product Development, Global and Market Expansion, and Strategic Acquisitions. These strategies are designed to achieve double-digit annual percentage growth in earnings per share over the business cycle and a superior return on total capital. To support those operational objectives, financial initiatives have been, or may be, undertaken, including public and private debt or equity issuance, bank debt refinancing, local financing in certain foreign countries and share repurchases. AMETEK's commitment to earnings growth is reflected in its continued implementation of its new product development, global and market expansion, acquisition strategy and its operational excellence programs designed to achieve the Company's long-term, best-cost objectives.

AMETEK's Corporate Growth Plan consists of four key strategies:

Operational Excellence. Operational Excellence is AMETEK's cornerstone strategy for improving profit margins and strengthening the Company's competitive position across its businesses. Through its Operational Excellence strategy, the Company seeks to improve operating efficiency, reduce production costs and improve its market positions. AMETEK believes that Operational Excellence, which focuses on Six Sigma process improvements in factories, design for Six Sigma in new product development efforts, global sourcing, lean manufacturing and emphasizing team building and a participative management culture, has enabled the Company to improve operating efficiencies and product quality, increase customer satisfaction, and has yielded higher cash flow from operations, while lowering operating and administrative costs and shortening manufacturing cycle times. The strategy also has played a key role in achieving synergies from newly acquired companies.

*New Product Development.* New products are essential to AMETEK's long-term growth. As a result, AMETEK has consistently maintained its investment in new product development, and, in 2013, added to its highly differentiated product portfolio with a range of new products across each of its businesses. Recent introductions include:

• Spectro Analytical's SPECTROSCOUT portable elemental analyzer performs rapid, laboratory-class analysis in the field or at remote locations, making it an ideal tool for environmental and geological field work and highly accurate, onsite precious metal analysis;

- Programmable Power added two new Sorensen SG DC power supply products. The widely used, bench top units offer high-quality power and higher voltage ranges and are well suited for testing components for electric vehicles, solar energy systems and semiconductor equipment;
- Rotron Nanos II/3 and Minimax vaneaxial fans weigh less than two ounces but deliver maximum airflow for spot cooling of tightly packaged electronic and optical equipment. The fans' compact size and minimal weight make them ideal for portable equipment and other space-limited electronic applications;
- Sensors and Fluid Management Systems' advanced fuel gauging system and remote fuel display panel were selected by Bell Helicopter for the new 525 Relentless super medium helicopter because of their state-of-the-art design capabilities, accuracy and reliability;
- Taylor Hobson's Sutronic® S-100 Series portable surface measurement testers were developed to meet the requirements of precision manufacturers for a durable shop-floor surface roughness tester and a high-accuracy, easy-to-use inspection room instrument;
- ORTEC Products Group introduced the Detective SPM-16 spectroscopic portal monitor for screening trains, trucks and cargo containers for potentially harmful radioactive
  materials and PINS 3-CF chemical munitions identification system for identifying hazardous chemicals inside munitions and other containers;
- Engineered Medical Components patented the design for its new low-noise electrocardiogram ("ECG") cable, which exceeds current low-noise and electromagnetic interference standards. While the standards pertain specifically to ECG cables, they are commonly used to establish performance requirements for other medical device cables as well;
- Process Instruments Thermox® WDG-V next-generation combustion analyzer reliably measures oxygen, combustibles and methane in process heaters, burners and boilers, maximizing fuel efficiency and lowering combustion emissions, while improving safety and process control;
- Vision Research's Phantom® v2010 ultrahigh speed digital camera delivers more than 22,000 frames per second at full megapixel resolution, bringing a new level of performance to scientists, researchers, engineers and others who need to capture high-speed digital images;
- Power Instruments broadened its offering of power measurement, alarm management and utility communications products with the DMS-3K alarm management system with remote monitoring and alarm capabilities and a portable version of its Platinum 2.5K multifunctional electrical fault recorder;
- Solartron Metrology extended the capabilities of its Orbit® precision measurement system with two new non-contact laser gauging probes. These high-accuracy measurement devices are designed for high-precision manufacturing of ultrasensitive devices such as smart phones and tablet computers;
- Floorcare and Specialty Motors incorporated an innovative fan design and advanced noise-dampening technology in a new 5.4-inch diameter vacuum motor that achieves lighter weight and quieter, more efficient operation for high-demand commercial floorcare appliances;
- Precitech Nanoform® L1000 multi-axis machining system combines the latest advances in ultra-precision machining with productivity and design improvements for the production of optical lenses, mold inserts, mirrors and ultra precision mechanical components;
- Precision Motion Control upgraded its MICROjammer® Series of high-performance compact variable speed blowers with the latest electronic controllers that permit greater functional control and increased end-user customization for such end uses as business machines, medical devices, and printing and other equipment; and

C-COM 3AD 3-inch analog gauge is the most recent addition to Vehicular Instrumentation Systems' industry-leading dashboard instrumentation system. The versatile, stand-alone gauge satisfies the requirements for a wide range of vehicles, including trucks, buses, RVs, and construction and agricultural equipment.

Global and Market Expansion. AMETEK's largest presence outside the United States is in Europe, where it has operations in the United Kingdom, Germany, Denmark, Italy, the Czech Republic, Serbia, Romania, France, Austria, Switzerland and the Netherlands. These operations provide design, engineering and manufacturing capability, product-line breadth, enhanced European distribution channels, and low-cost production. AMETEK has grown sales in Latin America and Asia by building and expanding manufacturing facilities in Reynosa, Mexico: Sao Paulo, Brazil; and Shanghai, China. It also continues to achieve geographic and market expansion in Asia through an increased sales, service and marketing presence in China, India, Japan, Korea, Malaysia, Middle East, Russia, Singapore and Taiwan as well as joint ventures in China, Japan and Taiwan.

Strategic Acquisitions and Alliances. The Company continues to pursue strategic acquisitions, both domestically and internationally, to expand and strengthen its product lines, improve its market share positions and increase earnings through sales growth and operational efficiencies at the acquired businesses. Since the beginning of 2009, through December 31, 2013, the Company has completed 24 acquisitions with annualized sales totaling approximately \$1.1 billion, including three acquisitions in 2013 (see "Recent Acquisitions"). Through these and prior acquisitions, the Company's management team has gained considerable experience in successfully acquiring and integrating new businesses. The Company intends to continue to pursue this acquisition strategy.

#### 2013 OVERVIEW

#### Operating Performance

In 2013, AMETEK achieved sales of \$3.6 billion, an increase of 7.8% from 2012 and established records for orders, net sales, operating income, operating income margins, net income, diluted earnings per share and operating cash flow.

#### Recent Acquisitions

The Company spent \$414.3 million in cash, net of cash acquired, for three business acquisitions in 2013.

In August 2013, the Company acquired Controls Southeast ("CSI"), a leader in custom-engineered, thermal management solutions used to maintain temperature control of liquid and gas in a broad range of demanding industrial process applications. CSI is part of EIG.

In October 2013, the Company acquired Creaform, Inc., a leading developer and manufacturer of innovative portable 3D measurement technologies and a provider of 3D engineering services. Creaform is part of EIG.

In December 2013, the Company acquired Powervar, Inc., a leading provider of power management systems and uninterruptible power supply systems. Powervar is part of EIG.

#### Financial Information About Reportable Segments, Foreign Operations and Export Sales

Information with respect to reportable segments and geographic areas is set forth in Note 15 to the Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

The Company's international sales increased 16.2% to \$1,984.5 million in 2013. The increase in international sales resulted from recent acquisitions and includes the effect of foreign currency translation. The

Company experienced increases in export sales of products manufactured in the United States, as well as increased sales from overseas operations. International sales represented 55.2% of consolidated net sales in 2013 compared with 51.2% in 2012.

#### **Description of Business**

The products and markets of each reportable segment are described below:

#### **EIG**

EIG applies its specialized market focus and technology to the manufacture of instruments used for testing, monitoring, calibration and display by the process, aerospace, power and industrial markets. EIG's growth is based on the four strategies outlined in AMETEK's Corporate Growth Plan. EIG designs products that in many instances, are significantly different from or technologically better than competing products. It has reduced costs by implementing operational improvements, achieving acquisition synergies, improving supply chain management practices, moving production to low-cost locales and reducing headcount. EIG is among the leaders in many of the specialized markets it serves, including airframe and aircraft engine sensors; process and analytical instruments; electric power generation, distribution and transmission instruments; and heavy-vehicle instrument panels. It has joint venture operations in China, Japan and Taiwan. In 2013, 58% of EIG's net sales was to customers outside the United States.

At December 31, 2013, EIG employed approximately 7,500 people, of whom approximately 1,400 were covered by collective bargaining agreements. EIG had 64 operating facilities: 42 in the United States, seven in the United Kingdom, six in Germany, two each in Canada and France, and one each in Austria, China, Denmark, Mexico and Switzerland at December 31, 2013. EIG also shares operating facilities with EMG in Brazil, China and Mexico.

Process and Analytical Instrumentation Markets and Products

Process and analytical instrumentation sales represented 70% of EIG's 2013 net sales. These include process analyzers; emission monitors; spectrometers, elemental and surface analysis instruments; level, pressure and temperature sensors and transmitters; radiation measurement devices; level measurement devices; precision pumping systems; force-materials and force-testing instruments; and contact and non-contact metrology products. EIG's focus is on the process industries, including oil, gas and petrochemical refining, power generation, pharmaceutical manufacture, specialty gas production, water and waste treatment, natural gas distribution and semiconductor manufacturing. AMETEK's analytical instruments also are used for precision measurement in a number of other applications, including radiation detection, trace element and materials analysis, nanotechnology research, ultra precision manufacturing and test and measurement applications.

Creaform, acquired in October 2013, is a leading developer and manufacturer of innovative portable 3D measurement technologies and a provider of 3D engineering services. Creaform broadens AMETEK's position in the metrology market.

CSI, acquired in August 2013, is a leader in custom-engineered, thermal management solutions used to maintain temperature control of liquid and gas in a broad range of demanding industrial process applications. CSI broadens AMETEK's position in the process and analytical instrumentation markets.

Crystal Engineering, acquired in December 2012, has high-end pressure measurement technology and manufactures high-end portable digital pressure calibrators and digital test gauges that fit well with AMETEK's JOFRA® temperature and pressure calibrators. Crystal Engineering strengthens the Company's technology and product offering in the calibration instruments market.

Sunpower, Inc., acquired in December 2012, designs and develops high reliability cryocoolers and externally heated Stirling cycle engines. Sunpower's cryogenic cooling technology provides a critical enabling technology for use in the Company's ORTEC Detective® family of portable radiation identifiers.

Micro-Poise Measurement Systems ("Micro-Poise"), acquired in October 2012, has a large installed equipment base at many of the world's leading tire manufacturers and is the only industry supplier of all key test and measurement techniques with products that offer best-in-class accuracy, repeatability and cycle times. Micro-Poise broadens the Company's position in the materials test and measurement equipment market and makes AMETEK a leader in this growing industry segment.

O'Brien Corporation, acquired in January 2012, has products and solutions which are used in critical applications in process industries worldwide. O'Brien's product lines are both highly differentiated and highly complementary to AMETEK's process instruments businesses. Combined with the Company's analytical instrument solutions, AMETEK now can offer its customers a complete solution for most of their process analysis needs.

#### Power and Industrial Instrumentation Markets and Products

Power and industrial instrumentation sales represented 21% of EIG's 2013 net sales. AMETEK's power businesses provide analytical instruments, uninterruptible power supply systems and programmable power supplies used in a wide variety of industrial settings. EIG is a leader in the design and manufacture of power measurement and recording instrumentation used by the electric power and manufacturing industries. Those products include power transducers and meters, event and transient recorders, annunciators and alarm monitoring systems used to measure, monitor and record variables in the transmission and distribution of electric power.

Powervar, acquired in December 2013, is a leader in highly engineered and customized products designed to deliver reliable, high-quality power to critical applications. Powervar adds to AMETEK's position in power systems and instruments and provides access to attractive new market segments in medical and life sciences.

EIG designs and manufactures uninterruptible power supply systems for the process and power generation industries. EIG also manufactures sensor systems for land-based gas turbines and for boilers and burners used by the utility, petrochemical, process and marine industries worldwide.

EIG is a leader in programmable AC and DC power sources with growth opportunities in the highly attractive electronic test and measurement equipment market.

#### Aerospace Instrumentation Markets and Products

Aerospace instrumentation sales represented 9% of EIG's 2013 net sales. AMETEK's aerospace products are designed to customer specifications and are manufactured to stringent operational and reliability requirements. Its aerospace business operates in specialized markets, where its products have a technological and/or cost advantage. Acquisitions have complemented and expanded EIG's core sensor and transducer product line, used in a wide range of aerospace applications.

Aerospace products include airborne data systems; turbine engine temperature measurement products; vibration-monitoring systems; indicators; displays; fuel and fluid measurement products; sensors; switches; cable harnesses; and transducers. EIG serves all segments of commercial aerospace, including helicopters, business jets, commuter aircraft and commercial airliners, as well as the military market.

Among its more significant competitive advantages are EIG's 50-plus years of experience as an aerospace supplier and its long-standing customer relationships with global commercial aircraft Original Equipment Manufacturers ("OEMs"). Its customers are the leading producers of airframes and jet engines and other aerospace system integrators. It also serves the commercial aerospace aftermarket with spare part sales and repair and overhaul services.

#### Customers

EIG is not dependent on any single customer such that the loss of that customer would have a material adverse effect on EIG's operations. Approximately 8% of EIG's 2013 net sales was made to its five largest customers.

#### **EMG**

EMG is among the leaders in many of the specialized markets it serves, including highly engineered electrical connectors and electronics packaging used to protect sensitive electronic devices in aerospace, defense, medical and industrial applications, and advanced technical motor and motion control products used in electronic data storage, medical devices, office and business equipment, factory automation and robotics and other applications. EMG also provides high-purity powdered metals, strip and foil, specialty clad metals and metal matrix composites. EMG blowers and heat exchangers provide electronic cooling and environmental control for the aerospace and defense industries. Its motors are widely used in commercial appliances, fitness equipment, food and beverage machines, hydraulic pumps, industrial blowers and vacuum cleaners. Additionally, it operates a global network of aviation maintenance, repair and overhaul ("MRO") facilities. EMG designs products that, in many instances, are significantly different from or technologically better than competing products. It has reduced costs by implementing operational improvements, achieving acquisition synergies, improving supply chain management, moving production to low-cost locales and reducing headcount. In 2013, 51% of EMG's net sales was to customers outside the United States.

At December 31, 2013, EMG employed approximately 6,900 people, of whom approximately 1,800 were covered by collective bargaining agreements. EMG had 65 operating facilities: 37 in the United States, ten in the United Kingdom, three each in China and France, two each in the Czech Republic, Germany, Italy and Mexico and one each in Brazil, Malaysia, Serbia and Taiwan at December 31, 2013.

#### Differentiated Businesses

Differentiated businesses account for an increasing proportion of EMG's overall sales base. Differentiated businesses sales represented 85% of EMG's net sales in 2013 and are comprised of the technical motors and systems sales and the engineered materials, interconnects and packaging sales.

#### Technical Motors and Systems Markets and Products

Technical motors and systems sales represented 54% of EMG's 2013 net sales. Technical motors and systems consists of brushless motors, blowers and pumps, heat exchangers, as well as other electromechanical systems. These products are used in aerospace and defense, semiconductor equipment, computer equipment, mass transit vehicles, medical equipment, power, and industrial applications.

EMG also produces motor-blower systems and heat exchangers used for thermal management and other applications on a wide variety of military and commercial aircraft and military ground vehicles.

EMG also serves the commercial and military aerospace third-party MRO market. These services are provided on a global basis with facilities in the United States, Europe and Asia.

Aero Components International ("ACI"), acquired in December 2012, repairs and overhauls fuel, hydraulic, pneumatic, power generation and heat exchanger components and is one of the few independent aviation repair shops with fuel system repair capabilities. Avtech Avionics and Instruments ("Avtech"), acquired in December 2012, is in the repair and maintenance of next generation and legacy avionics and instruments. The acquisitions of ACI and Avtech represent a further expansion of AMETEK's global aerospace MRO capabilities.

Dunkermotoren GmbH, acquired in May 2012, is a global leader in highly engineered advanced motion control solutions for niche applications. Dunkermotoren expands the Company's leadership position in niche rotary and linear motion applications.

Engineered Materials, Interconnects and Packaging Markets and Products

Engineered materials, interconnects and packaging sales represented 31% of EMG's 2013 net sales. AMETEK is a leader in highly engineered electrical connectors and electronics packaging used to protect sensitive devices and mission-critical electronics. Its electrical connectors, terminals and headers are specifically designed for harsh environments and highly customized applications. AMETEK also is an innovator and market leader in specialized metal powder, strip, wire and bonded products used in automotive, appliance, medical and surgical, aerospace, telecommunications, marine and general industrial applications.

Floorcare and Specialty Motor Markets and Products

Floorcare and specialty motor sales represented 15% of EMG's 2013 net sales. Its specialty motors and motor-blowers are used in a wide range of products, such as floorcare products, ranging from hand-held, canister and upright vacuums to central vacuums for residential use to commercial floorcare equipment; household and personal care appliances; fitness equipment; electric materials handling vehicles; and sewing machines. Additionally, its products are used in outdoor power equipment, such as electric chain saws, leaf blowers, string trimmers and power washers.

#### Customers

EMG is not dependent on any single customer such that the loss of that customer would have a material adverse effect on EMG's operations. Approximately 8% of EMG's 2013 net sales was made to its five largest customers.

#### Marketing

The Company's marketing efforts generally are organized and carried out at the division level. EIG makes use of distributors and sales representatives in marketing its products, as well as direct sales in most of its more technically sophisticated products. Within aerospace, its specialized customer base of aircraft and jet engine manufacturers is served primarily by direct sales engineers. Given the technical nature of many of its products, as well as its significant worldwide market share, EMG conducts much of its domestic and international marketing activities through a direct sales force and makes some use of sales representatives and distributors both in the United States and in other countries.

#### Competition

In general, most of the Company's markets are highly competitive. The principal elements of competition for the Company's products are product technology, distribution, quality, service and price.

In the markets served by EIG, the Company believes that it ranks among the leading producers of certain analytical measuring and control instruments. It also is a leader in the U.S. heavy-vehicle instrumentation and power instrument markets and one of the leading instrument and sensor suppliers to the commercial aviation market. Competition remains strong and can intensify for certain EIG products. In the process and analytical instruments market, numerous companies in each specialized market compete on the basis of product quality, performance and innovation. The aerospace and power instruments businesses have a number of diversified competitors, which vary depending on the specific market niche.

EMG's differentiated businesses have competition from a limited number of companies in each of their markets. Competition is generally based on product innovation, performance and price. There also is competition from alternative materials and processes. In its floorcare and specialty motor businesses, EMG has limited

domestic competition in the U.S. while competition is strong from Asian motor manufacturers that serve both the U.S. and the European floorcare and specialty motor markets where AMETEK has a smaller market position. There is potential competition from vertically integrated manufacturers of floorcare products that produce their own motor-blowers. Many of these manufacturers would also be potential EMG customers if they decided to outsource their motor production.

#### **Availability of Raw Materials**

The Company's reportable segments obtain raw materials and supplies from a variety of sources and generally from more than one supplier. However, for EMG, certain items, including various base metals and certain steel components, are available only from a limited number of suppliers. The Company believes its sources and supplies of raw materials are adequate for its needs.

#### **Backlog and Seasonal Variations of Business**

The Company's backlog of unfilled orders by reportable segment was as follows at December 31:

	2013	2012	2011
		(In millions)	
Electronic Instruments	\$ 550.6	\$ 526.5	\$437.5
Electromechanical	589.4	585.8	473.9
Total	\$1,140.0	\$1,112.3	\$911.4

The higher backlog at December 31, 2013 was due to the acquired backlog of 2013 acquisitions.

Of the total backlog of unfilled orders at December 31, 2013, approximately 89% is expected to be shipped by December 31, 2014. The Company believes that neither its business as a whole, nor either of its reportable segments, is subject to significant seasonal variations, although certain individual operations experience some seasonal variability.

#### Research, Development and Engineering

The Company is committed to research, development and engineering activities that are designed to identify and develop potential new and improved products or enhance existing products. Research, development and engineering costs before customer reimbursement were \$178.7 million, \$154.8 million and \$137.6 million in 2013, 2012 and 2011, respectively. Customer reimbursements in 2013, 2012 and 2011 were \$9.2 million, \$5.0 million and \$6.1 million, respectively. These amounts included net Company-funded research and development expenses of \$93.9 million, \$84.9 million and \$78.0 million in 2013, 2012 and 2011, respectively. All such expenditures were directed toward the development of new products and processes and the improvement of existing products and processes.

#### **Environmental Matters**

Information with respect to environmental matters is set forth in the section of Management's Discussion and Analysis of Financial Condition and Results of Operations entitled "Environmental Matters" and in Note 13 to the Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

#### **Patents, Licenses and Trademarks**

The Company owns numerous unexpired U.S. and foreign patents, including counterparts of its more important U.S. patents, in the major industrial countries of the world. The Company is a licensor or licensee under patent agreements of various types and its products are marketed under various registered and unregistered

U.S. and foreign trademarks and trade names. However, the Company does not consider any single patent or trademark, or any group thereof, essential either to its business as a whole or to either of its reportable segments. The annual royalties received or paid under license agreements are not significant to either of its reportable segments or to the Company's overall operations.

#### **Employees**

At December 31, 2013, the Company employed approximately 14,500 people in its EIG, EMG and corporate operations, of whom approximately 3,200 employees were covered by collective bargaining agreements. The Company has two collective bargaining agreements that will expire in 2014, which cover less than 100 employees. The Company expects no material adverse effects from the pending labor contract negotiations.

## **Working Capital Practices**

The Company does not have extraordinary working capital requirements in either of its reportable segments. Customers generally are billed at normal trade terms, which may include extended payment provisions. Inventories are closely controlled and maintained at levels related to production cycles and are responsive to the normal delivery requirements of customers.

#### Item 1A. Risk Factors

You should consider carefully the following risk factors and all other information contained in this Annual Report on Form 10-K and the documents we incorporate by reference in this Annual Report on Form 10-K. Any of the following risks could materially and adversely affect our business, financial condition, results of operations and cash flows.

#### A prolonged downturn in the aerospace and defense, process instrumentation or power markets could adversely affect our business.

Several of the industries in which we operate are cyclical in nature and therefore are affected by factors beyond our control. A prolonged downturn in the aerospace and defense, process instrumentation or power markets could have an adverse effect on our business, financial condition and results of operations.

## Our growth strategy includes strategic acquisitions. We may not be able to consummate future acquisitions or successfully integrate recent and future acquisitions.

A portion of our growth has been attributed to acquisitions of strategic businesses. Since the beginning of 2009, through December 31, 2013, we have completed 24 acquisitions. We plan to continue making strategic acquisitions to enhance our global market position and broaden our product offerings. Although we have been successful with our acquisition strategy in the past, our ability to successfully effectuate acquisitions will be dependent upon a number of factors, including:

- Our ability to identify acceptable acquisition candidates;
- The impact of increased competition for acquisitions, which may increase acquisition costs and affect our ability to consummate acquisitions on favorable terms and may result in us assuming a greater portion of the seller's liabilities;
- Successfully integrating acquired businesses, including integrating the financial, technological and management processes, procedures and controls of the acquired businesses with those of our existing operations;

- · Adequate financing for acquisitions being available on terms acceptable to us;
- · U.S. and foreign competition laws and regulations affecting our ability to make certain acquisitions;
- · Unexpected losses of key employees, customers and suppliers of acquired businesses;
- · Mitigating assumed, contingent and unknown liabilities; and
- Challenges in managing the increased scope, geographic diversity and complexity of our operations.

The process of integrating acquired businesses into our existing operations may result in unforeseen operating difficulties and may require additional financial resources and attention from management that would otherwise be available for the ongoing development or expansion of our existing operations. Furthermore, even if successfully integrated, the acquired business may not achieve the results we expected or produce expected benefits in the time frame planned. Failure to continue with our acquisition strategy and the successful integration of acquired businesses could have a material adverse effect on our business, financial condition, results of operations and cash flows.

#### We may experience unanticipated start-up expenses and production delays in opening new facilities or product line transfers.

Certain of our businesses are relocating or have recently relocated manufacturing operations to low-cost locales. Unanticipated start-up expenses and production delays in opening new facilities or completing product line transfers, as well as possible underutilization of our existing facilities, could result in production inefficiencies, which would adversely affect our business and operations.

#### Our substantial international sales and operations are subject to customary risks associated with international operations.

International sales for 2013 and 2012 represented 55.2% and 51.2% of our consolidated net sales, respectively. As a result of our growth strategy, we anticipate that the percentage of sales outside the United States will increase in the future. Approximately half of our international sales are of products manufactured outside the United States. We have manufacturing operations in 15 countries outside the United States, with significant operations in China, the Czech Republic and Mexico. A prolonged disruption of our ability to obtain a supply of goods from these countries could have a material adverse effect on our operations. International operations are subject to the customary risks of operating in an international environment, including:

- Potential imposition of trade or foreign exchange restrictions;
- · Overlap of different tax structures;
- · Unexpected changes in regulatory requirements;
- · Changes in tariffs and trade barriers;
- Fluctuations in foreign currency exchange rates, including changes in the relative value of currencies in the countries where we operate, subjecting us to exchange rate exposures;
- · Restrictions on currency repatriation;
- · General economic conditions;
- · Unstable political situations;

- · Nationalization of assets; and
- · Compliance with a wide variety of international and U.S. laws and regulatory requirements.

#### Our international sales and operations may be adversely impacted by compliance with export laws.

We are required to comply with various import, export, export control and economic sanctions laws, which may affect our transactions with certain customers, business partners and other persons, including in certain cases dealings with or between our employees and subsidiaries. In certain circumstances, export control and economic sanctions regulations may prohibit the export of certain products, services and technologies and in other circumstances, we may be required to obtain an export license before exporting a controlled item. In addition, failure to comply with any of these regulations could result in civil and criminal, monetary and non-monetary penalties, disruptions to our business, limitations on our ability to import and export products and services and damage to our reputation.

#### Any inability to hire, train and retain a sufficient number of skilled officers and other employees could impede our ability to compete successfully.

If we cannot hire, train and retain a sufficient number of qualified employees, we may not be able to effectively integrate acquired businesses and realize anticipated results from those businesses, manage our expanding international operations and otherwise profitably grow our business. Even if we do hire and retain a sufficient number of employees, the expense necessary to attract and motivate these officers and employees may adversely affect our results of operations.

#### If we are unable to develop new products on a timely basis, it could adversely affect our business and prospects.

We believe that our future success depends, in part, on our ability to develop, on a timely basis, technologically advanced products that meet or exceed appropriate industry standards. Although we believe we have certain technological and other advantages over our competitors, maintaining such advantages will require us to continue investing in research and development and sales and marketing. There can be no assurance that we will have sufficient resources to make such investments, that we will be able to make the technological advances necessary to maintain such competitive advantages or that we can recover major research and development expenses. We are not currently aware of any emerging standards or new products which could render our existing products obsolete, although there can be no assurance that this will not occur or that we will be able to develop and successfully market new products.

#### A shortage of, or price increases for, our raw materials could increase our operating costs.

We have multiple sources of supply for our major raw material requirements and we are not dependent on any one supplier; however, certain items, including base metals and certain steel components, are available only from a limited number of suppliers and are subject to commodity market fluctuations. Shortages in raw materials or price increases therefore could affect the prices we charge, our operating costs and our competitive position, which could adversely affect our business, financial condition, results of operations and cash flows.

#### Certain environmental risks may cause us to be liable for costs associated with hazardous or toxic substance clean-up which may adversely affect our financial condition.

Our businesses, operations and facilities are subject to a number of federal, state, local and foreign environmental and occupational health and safety laws and regulations concerning, among other things, air emissions, discharges to waters and the use, manufacturing, generation, handling, storage, transportation and disposal of hazardous substances and wastes. Environmental risks are inherent in many of our manufacturing operations. Certain laws provide that a current or previous owner or operator of property may be liable for the

costs of investigating, removing and remediating hazardous materials at such property, regardless of whether the owner or operator knew of, or was responsible for, the presence of such hazardous materials. In addition, the Comprehensive Environmental Response, Compensation and Liability Act generally imposes joint and several liability for clean-up costs, without regard to fault, on parties contributing hazardous substances to sites designated for clean-up under the Act. We have been named a potentially responsible party at several sites, which are the subject of government-mandated clean-ups. As the result of our ownership and operation of facilities that use, manufacture, store, handle and dispose of various hazardous materials, we may incur substantial costs for investigation, removal, remediation and capital expenditures related to compliance with environmental laws. While it is not possible to precisely quantify the potential financial impact of pending environmental matters, based on our experience to date, we believe that the outcome of these matters is not likely to have a material adverse effect on our financial position or future results of operations. In addition, new laws and regulations, new classification of hazardous materials, stricter enforcement of existing laws and regulations, the discovery of previously unknown contamination or the imposition of new clean-up requirements could require us to incur costs or become the basis for new or increased liabilities that could have a material adverse effect on our business, financial condition and results of operations. There can be no assurance that future environmental liabilities will not occur or that environmental damages due to prior or present practices will not result in future liabilities.

#### We are subject to numerous governmental regulations, which may be burdensome or lead to significant costs.

Our operations are subject to numerous federal, state, local and foreign governmental laws and regulations. In addition, existing laws and regulations may be revised or reinterpreted and new laws and regulations, including with respect to climate change, may be adopted or become applicable to us or customers for our products. We cannot predict the form any such new laws or regulations will take or the impact any of these laws and regulations will have on our business or operations.

#### We may be required to defend lawsuits or pay damages in connection with alleged or actual harm caused by our products.

We face an inherent business risk of exposure to product liability claims in the event that the use of our products is alleged to have resulted in harm to others or to property. For example, our operations expose us to potential liabilities for personal injury or death as a result of the failure of, for instance, an aircraft component that has been designed, manufactured or serviced by us. We may incur a significant liability if product liability lawsuits against us are successful. While we believe our current general liability and product liability insurance is adequate to protect us from future claims, we cannot assure that coverage will be adequate to cover all claims that may arise. Additionally, we may not be able to maintain insurance coverage in the future at an acceptable cost. Any liability not covered by insurance or for which third-party indemnification is not available could have a material adverse effect on our business, financial condition and results of operations.

#### We operate in highly competitive industries, which may adversely affect our results of operations or ability to expand our business.

Our markets are highly competitive. We compete, domestically and internationally, with individual producers, as well as with vertically integrated manufacturers, some of which have resources greater than we do. The principal elements of competition for our products are product technology, quality, service, distribution and price. EMG's competition in specialty metal products stems from alternative materials and processes. In the markets served by EIG, although we believe EIG is a market leader, competition is strong and could intensify. In the aerospace and heavy-vehicle markets served by EIG, a limited number of companies compete on the basis of product quality, performance and innovation. Our competitors may develop new or improve existing products that are superior to our products or may adapt more readily to new technologies or changing requirements of our customers. There can be no assurance that our business will not be adversely affected by increased competition in the markets in which it operates or that our products will be able to compete successfully with those of our competitors.

#### Restrictions contained in our revolving credit facility and other debt agreements may limit our ability to incur additional indebtedness.

Our existing revolving credit facility and other debt agreements contain restrictive covenants, including restrictions on our ability to incur indebtedness. These restrictions could limit our ability to effectuate future acquisitions or restrict our financial flexibility.

#### We are subject to possible insolvency of financial counterparties.

We engage in numerous financial transactions and contracts including insurance policies, letters of credit, credit facilities, financial derivatives and investment management agreements involving various counterparties. We are subject to the risk that one or more of these counterparties may become insolvent and, therefore, be unable to discharge its obligations under such contracts.

Our goodwill and other intangible assets represent a substantial amount of our total assets and the impairment of such substantial goodwill and intangible assets could have a negative impact on our financial condition and results of operations.

Our total assets include substantial amounts of intangible assets, primarily goodwill. At December 31, 2013, goodwill and other intangible assets, net of accumulated amortization, totaled \$3,882.3 million or 66% of our total assets. The goodwill results from our acquisitions, representing the excess of cost over the fair value of the net tangible and other identifiable intangible assets we have acquired. At a minimum, we assess annually whether there has been impairment in the value of our intangible assets. If future operating performance at one or more of our business units were to fall significantly below current levels, we could record, under current applicable accounting rules, a non-cash charge to operating income for goodwill or other intangible asset impairment. Any determination requiring the impairment of a significant portion of goodwill or other intangible assets would negatively affect our financial condition and results of operations.

#### Item 1B. Unresolved Staff Comments

None.

#### Item 2. Properties

At December 31, 2013, the Company had 129 operating facilities in 24 states and 15 foreign countries. Of these facilities, 55 are owned by the Company and 74 are leased. The properties owned by the Company consist of approximately 606 acres, of which approximately 4.6 million square feet are under roof. Under lease is a total of approximately 2.8 million square feet. The leases expire over a range of years from 2014 to 2082, with renewal options for varying terms contained in many of the leases. Production facilities in China, Japan and Taiwan provide the Company with additional production capacity through the Company's investment in 50% or less owned joint ventures. The Company's executive offices in Berwyn, Pennsylvania, occupy approximately 43,000 square feet under a lease that expires in September 2023.

The Company's machinery and equipment, plants and offices are in satisfactory operating condition and are adequate for the uses to which they are put. The operating facilities of the Company by reportable segment were as follows at December 31, 2013:

		iber of rating		
		ilities	Square Feet Under Roof	
	Owned	Leased	Owned	Leased
Electronic Instruments	25	39	1,913,000	1,743,000
Electromechanical	30	35	2,645,000	1,054,000
Total	55	74	4,558,000	2,797,000

## Item 3. Legal Proceedings

Please refer to "Environmental Matters" in Management's Discussion and Analysis of Financial Condition and Results of Operations and Note 13 to the Consolidated Financial Statements in this Annual Report on Form 10-K for information regarding certain litigation matters.

The Company is, from time to time, subject to a variety of litigation and similar proceedings incidental to its business. These lawsuits may involve claims for damages arising out of the use of the Company's products and services, personal injury, employment matters, tax matters, commercial disputes and intellectual property matters. The Company may also become subject to lawsuits as a result of past or future acquisitions. Based upon the Company's experience, the Company does not believe that these proceedings and claims will have a material adverse effect on its results of operations, financial position or cash flows.

# PART II

## Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

The principal market on which the Company's common stock is traded is the New York Stock Exchange and it is traded under the symbol "AME." On January 31, 2014, there were approximately 2,117 holders of record of the Company's common stock.

Market price and dividend information with respect to the Company's common stock is set forth below. Future dividend payments by the Company will be dependent on future earnings, financial requirements, contractual provisions of debt agreements and other relevant factors.

Under its share repurchase program, the Company repurchased 206,000 shares of common stock for \$8.5 million in 2013 and 141,000 shares of common stock for \$4.6 million in 2012 primarily to offset the dilutive effect of shares granted as equity-based compensation.

The high and low sales prices of the Company's common stock on the New York Stock Exchange composite tape and the quarterly dividends per share paid on the common stock were:

	First	Second	Third	Fourth
	Quarter	Quarter	Quarter	Quarter
2013				
Dividends paid per share	\$ 0.06	\$ 0.06	\$ 0.06	\$ 0.06
Common stock trading range:				
High	\$43.46	\$43.98	\$48.01	\$52.89
Low	\$38.00	\$39.46	\$42.23	\$43.40
2012				
Dividends paid per share	\$ 0.04	\$ 0.06	\$ 0.06	\$ 0.06
Common stock trading range:				
High	\$33.14	\$35.21	\$36.56	\$38.21
Low	\$27.93	\$31.19	\$29.86	\$32.67

## **Issuer Purchases of Equity Securities**

The following table reflects purchases of AMETEK, Inc. common stock by the Company during the three months ended December 31, 2013:

Period	Total Number of Shares Purchased(1)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plan(2)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plan
October 1, 2013 to October 31, 2013		<del>\$</del> —		\$ 92,432,277
November 1, 2013 to November 30, 2013	305	49.07	305	92,417,328
December 1, 2013 to December 31, 2013		_	<u></u>	92,417,328
Total	305	49.07	305	

<sup>(1)</sup> Represents shares surrendered to the Company to satisfy tax withholding obligations in connection with the vesting of restricted stock issued to employees.

## **Securities Authorized for Issuance Under Equity Compensation Plan Information**

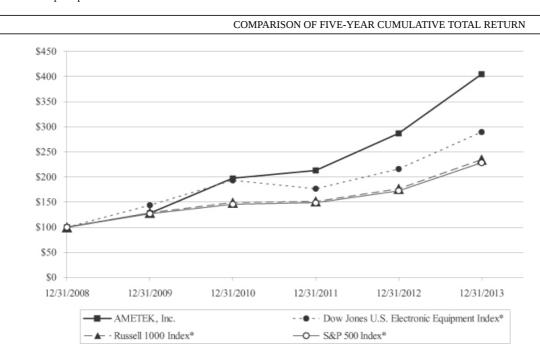
The following table sets forth information as of December 31, 2013 regarding all of the Company's existing compensation plans pursuant to which equity securities are authorized for issuance to employees and nonemployee directors:

	Number of securities to be issued upon exercise of outstanding options, warrants and rights	exerci outstand wa	ted average se price of ling options, nrrants I rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
Plan category	(a)	(b) o		(c)
Equity compensation plans approved by security holders	6,394,462	\$	27.13	11,812,047
Equity compensation plans not approved by security holders	<u> </u>		_	<u></u>
Total	6,394,462		27.13	11,812,047

<sup>(2)</sup> Consists of the number of shares purchased pursuant to the Company's Board of Directors \$100 million authorization for the repurchase of its common stock announced in November 2011. Such purchases may be affected from time to time in the open market or in private transactions, subject to market conditions and at management's discretion.

## **Stock Performance Graph**

The following graph and accompanying table compare the cumulative total stockholder return for AMETEK, Inc. over the last five years ended December 31, 2013 with total returns for the same period for the Dow Jones U.S. Electronic Equipment Index, Russell 1000 Index and Standard and Poor's ("S&P") 500 Index. The performance graph and table assume a \$100 investment made on December 31, 2008 and reinvestment of all dividends. The stock performance shown on the graph below is based on historical data and is not necessarily indicative of future stock price performance.



	December 31,					
	2008	2009	2010	2011	2012	2013
AMETEK, Inc.	\$ 100.00	\$ 127.48	\$ 197.41	\$ 212.99	\$ 286.91	\$ 404.39
Dow Jones U.S. Electronic Equipment Index*	100.00	143.79	193.37	176.18	216.11	289.26
Russell 1000 Index*	100.00	128.43	149.11	151.34	176.20	234.54
S&P 500 Index*	100.00	126.46	145.51	148.59	172.37	228.19

<sup>\*</sup> Includes AMETEK, Inc.

## Item 6. Selected Financial Data

The following financial information for the five years ended December 31, 2013, has been derived from the Company's consolidated financial statements. This information should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and the consolidated financial statements and related notes thereto included elsewhere in this Annual Report on Form 10-K.

	2013	2012	2011 ns, except per share ar	2010	2009
Consolidated Operating Results (Year Ended December 31):		(in millior	is, except per snare ar	nounts)	
Net sales	\$3,594.1	\$3,334.2	\$2,989.9	\$2,471.0	\$2,098.4
Operating income	\$ 815.1	\$ 745.9	\$ 635.9	\$ 482.2	\$ 366.1
Interest expense	\$ (73.6)	\$ (75.5)	\$ (69.7)	\$ (67.5)	\$ (68.8)
Net income	\$ 517.0	\$ 459.1	\$ 384.5	\$ 283.9	\$ 205.8
Earnings per share:					
Basic	\$ 2.12	\$ 1.90	\$ 1.60	\$ 1.19	\$ 0.86
Diluted	\$ 2.10	\$ 1.88	\$ 1.58	\$ 1.18	\$ 0.85
Dividends declared and paid per share	\$ 0.24	\$ 0.22	\$ 0.16	\$ 0.12	\$ 0.11
Weighted average common shares outstanding:					
Basic	243.9	241.5	240.4	238.6	240.3
Diluted	246.1	244.0	243.2	241.3	242.7
Performance Measures and Other Data:					
Operating income — Return on net sales	22.7%	22.4%	21.3%	19.5%	17.4%
— Return on average total assets	14.7%	15.7%	15.6%	13.6%	11.6%
Net income — Return on average total capital	12.1%	12.6%	12.3%	10.2%	8.2%
— Return on average stockholders' equity	18.2%	20.0%	20.1%	17.0%	14.4%
EBITDA(1)	\$ 916.3	\$ 842.7	\$ 712.2	\$ 545.9	\$ 428.0
Ratio of EBITDA to interest expense(1)	12.4x	11.2x	10.2x	8.2x	6.3x
Depreciation and amortization	<b>\$ 118.7</b>	\$ 105.5	\$ 86.5	\$ 72.9	\$ 65.5
Capital expenditures	\$ 63.3	\$ 57.4	\$ 50.8	\$ 39.2	\$ 33.1
Cash provided by operating activities	\$ 660.7	\$ 612.5	\$ 508.6	\$ 423.0	\$ 364.7
Free cash flow(2)	\$ 597.4	\$ 555.1	\$ 457.8	\$ 383.8	\$ 331.6
Consolidated Financial Position (At December 31):					
Current assets	\$1,369.1	\$1,164.7	\$1,059.1	\$ 974.5	\$ 969.4
Current liabilities	<b>\$ 874.5</b>	\$ 880.0	\$ 628.9	\$ 550.9	\$ 424.3
Property, plant and equipment, net	\$ 402.8	\$ 383.5	\$ 325.3	\$ 318.1	\$ 310.1
Total assets	<b>\$5,877.9</b>	\$5,190.1	\$4,319.5	\$3,818.9	\$3,246.0
Long-term debt	\$1,141.8	\$1,133.1	\$1,123.4	\$1,071.4	\$ 955.9
Total debt	\$1,415.1	\$1,453.8	\$1,263.9	\$1,168.5	\$1,041.7
Stockholders' equity	\$3,136.1	\$2,535.2	\$2,052.8	\$1,775.2	\$1,567.0
Stockholders' equity per share	\$ 12.80	\$ 10.42	\$ 8.53	\$ 7.36	\$ 6.46
Total debt as a percentage of capitalization	31.1%	36.4%	38.1%	39.7%	39.9%
Net debt as a percentage of capitalization(3)	26.3%	33.8%	34.8%	36.2%	33.7%

See Notes to Selected Financial Data on the following page.

## **Notes to Selected Financial Data**

(1) EBITDA represents earnings before interest, income taxes, depreciation and amortization. EBITDA is presented because the Company is aware that it is used by rating agencies, securities analysts, investors and other parties in evaluating the Company. It should not be considered, however, as an alternative to operating income as an indicator of the Company's operating performance or as an alternative to cash flows as a measure of the Company's overall liquidity as presented in the Company's consolidated financial statements. Furthermore, EBITDA measures shown for the Company may not be comparable to similarly titled measures used by other companies. The following table presents the reconciliation of net income reported in accordance with U.S. generally accepted accounting principles ("GAAP") to EBITDA:

		Year Ended December 31,				
	2013	2012	2011	2010	2009	
			(In millions)			
Net income	<b>\$517.0</b>	\$459.1	\$384.5	\$283.9	\$205.8	
Add (deduct):					<u></u>	
Interest expense	73.6	75.5	69.7	67.5	68.8	
Interest income	(0.8)	(0.7)	(0.7)	(0.7)	(1.0)	
Income taxes	207.8	203.3	172.2	122.3	88.9	
Depreciation	57.2	53.7	48.9	45.4	42.2	
Amortization	61.5	51.8	37.6	27.5	23.3	
Total adjustments	399.3	383.6	327.7	262.0	222.2	
EBITDA	<del>\$916.3</del>	\$842.7	\$712.2	\$545.9	\$428.0	

(2) Free cash flow represents cash flow from operating activities less capital expenditures. Free cash flow is presented because the Company is aware that it is used by rating agencies, securities analysts, investors and other parties in evaluating the Company. (Also see note 1 above). The following table presents the reconciliation of cash flow from operating activities reported in accordance with U.S. GAAP to free cash flow:

		Year Ended December 31,					
	2013	2012	2011	2010	2009		
		(In millions)					
Cash provided by operating activities	\$660.7	\$612.5	\$508.6	\$423.0	\$364.7		
Deduct: Capital expenditures	(63.3)	(57.4)	(50.8)	(39.2)	(33.1)		
Free cash flow	<u>\$597.4</u>	\$555.1	\$457.8	\$383.8	\$331.6		

(3) Net debt represents total debt minus cash and cash equivalents. Net debt is presented because the Company is aware that it is used by rating agencies, securities analysts, investors and other parties in evaluating the Company. (Also see note 1 above). The following table presents the reconciliation of total debt reported in accordance with U.S. GAAP to net debt:

			December 31,		
	2013	2012	2011	2010	2009
			(In millions)		
Total debt	\$1,415.1	\$1,453.8	\$1,263.9	\$1,168.5	\$1,041.7
Less: Cash and cash equivalents	(295.2)	(158.0)	(170.4)	(163.2)	(246.4)
Net debt	1,119.9	1,295.8	1,093.5	1,005.3	795.3
Stockholders' equity	3,136.1	2,535.2	2,052.8	1,775.2	1,567.0
Capitalization (net debt plus stockholders' equity)	\$4,256.0	\$3,831.0	\$3,146.3	\$2,780.5	\$2,362.3
Net debt as a percentage of capitalization	26.3%	33.8%	34.8%	36.2%	33.7%

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

This report includes forward-looking statements based on the Company's current assumptions, expectations and projections about future events. When used in this report, the words "believes," "anticipates," "may," "expect," "intend," "estimate," "project" and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such words. In this report, the Company discloses important factors that could cause actual results to differ materially from management's expectations. For more information on these and other factors, see "Forward-Looking Information" herein.

The following Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with "Item 1A. Risk Factors," "Item 6. Selected Financial Data" and the consolidated financial statements and related notes included elsewhere in this Annual Report on Form 10-K.

#### **Business Overview**

AMETEK's operations are affected by global, regional and industry economic factors. However, the Company's strategic geographic and industry diversification, and its mix of products and services, have helped to limit the potential adverse impact of any unfavorable developments in any one industry or the economy of any single country on its consolidated operating results. In 2013, the Company established records for orders, sales, operating income, operating income margins, net income, diluted earnings per share and operating cash flow. Contributions from recent acquisitions, combined with successful Operational Excellence initiatives, had a positive impact on 2013 results. The Company also benefited from its strategic initiatives under AMETEK's four growth strategies: Operational Excellence, New Product Development, Global and Market Expansion, and Strategic Acquisitions and Alliances. Highlights of 2013 were:

- In 2013, net sales were \$3.6 billion, an increase of \$259.9 million or 7.8% from 2012, on contributions from the 2012 and 2013 acquisitions.
- Net income for 2013 was \$517.0 million, an increase of \$57.9 million or 12.6%, compared with \$459.1 million in 2012.
- During 2013, the Company completed the following acquisitions:
  - In August 2013, the Company acquired Controls Southeast ("CSI"), a leader in custom-engineered, thermal management solutions used to maintain temperature control of liquid and gas in a broad range of demanding industrial process applications;
  - In October 2013 the Company acquired Creaform, Inc., a leading developer and manufacturer of innovative portable 3D measurement technologies and a provider of 3D engineering services; and
  - In December 2013, the Company acquired Powervar, Inc., a leading provider of power management systems and uninterruptible power supply systems.
- Higher earnings resulted in record cash flow provided by operating activities that totaled \$660.7 million for 2013, a \$48.2 million or 7.9% increase from 2012.
- The Company continues to maintain a strong international sales presence. International sales, including U.S. export sales, were \$1,984.5 million or 55.2% of net sales in 2013, compared with \$1,707.6 million or 51.2% of net sales in 2012.
- New orders for 2013 were a record at \$3,621.9 million, an increase of \$86.8 million or 2.5%, compared with \$3,535.1 million in 2012. As a result, the Company's backlog of unfilled orders at December 31, 2013 was \$1,140.0 million.

• The Company continued its emphasis on investment in research, development and engineering, spending \$178.7 million in 2013 before customer reimbursement of \$9.2 million. Sales from products introduced in the last three years were \$768.4 million or 21.4% of net sales.

#### **Results of Operations**

The following table sets forth net sales and income by reportable segment and on a consolidated basis:

	Year Ended December 31,					
		2013		2012		2011
			(Iı	ı thousands)		
Net sales(1):						
Electronic Instruments	\$ 2	,034,594	\$	1,872,557	\$	1,647,195
Electromechanical	1	,559,542		1,461,656		1,342,719
Consolidated net sales	\$ 3	,594,136	\$	3,334,213	\$	2,989,914
Operating income and income before income taxes:						
Segment operating income(2):						
Electronic Instruments	\$	552,110	\$	497,116	\$	420,197
Electromechanical		309,402		292,205		262,710
Total segment operating income		861,512		789,321		682,907
Corporate administrative and other expenses		(46,433)		(43,449)		(46,966)
Consolidated operating income		815,079		745,872		635,941
Interest and other expenses, net		(90,284)		(83,397)		(79,299)
Consolidated income before income taxes	\$	724,795	\$	662,475	\$	556,642

<sup>(1)</sup> After elimination of intra- and intersegment sales, which are not significant in amount.

## Results of Operations for the year ended December 31, 2013 compared with the year ended December 31, 2012

In 2013, the Company established records for orders, sales, operating income, operating income margins, net income, diluted earnings per share and operating cash flow. The Company achieved these results primarily through contributions from acquisitions completed in 2013 and the acquisitions of Dunkermotoren GmbH in May 2012, Micro-Poise Measurement Systems ("Micro-Poise") in October 2012, Aero Components International ("ACI"), Avtech Avionics and Instruments ("Avtech"), Sunpower, Inc. and Crystal Engineering in December 2012, as well as our Operational Excellence initiatives. The full year impact of the 2013 acquisitions and our continued focus on and implementation of Operational Excellence initiatives are expected to have a positive impact on our 2014 results.

Net sales for 2013 were \$3,594.1 million, an increase of \$259.9 million or 7.8%, compared with net sales of \$3,334.2 million in 2012. Net sales for the Electronic Instruments Group ("EIG") were \$2,034.6 million in 2013, an increase of 8.7% from net sales of \$1,872.6 million in 2012. Net sales for the Electromechanical Group ("EMG") were \$1,559.5 million in 2013, an increase of 6.7% from net sales of \$1,461.7 million in 2012. The increase in net sales was attributable to higher order rates, as well as the impact of the acquisitions mentioned above. The net sales increase for 2013 included internal sales growth of approximately 2%. Foreign currency translation was flat period over period.

<sup>(2)</sup> Segment operating income represents net sales less all direct costs and expenses (including certain administrative and other expenses) applicable to each segment, but does not include interest expense.

Total international sales for 2013 were \$1,984.5 million or 55.2% of net sales, an increase of \$276.9 million or 16.2%, compared with international sales of \$1,707.6 million or 51.2% of net sales in 2012. The \$276.9 million increase in international sales resulted from the acquisitions mentioned above, primarily driven by Dunkermotoren and Micro-Poise, and includes the effect of foreign currency translation. Both reportable segments of the Company maintain strong international sales presences in Europe and Asia. Export shipments from the United States, which are included in total international sales, were \$1,037.0 million in 2013, an increase of \$174.4 million or 20.2%, compared with \$862.6 million in 2012. Export shipments improved due to increased exports from the 2013 and 2012 acquisitions noted above, excluding Creaform and Dunkermotoren.

New orders for 2013 were a record at \$3,621.9 million, an increase of \$86.8 million or 2.5%, compared with \$3,535.1 million in 2012. The increase in orders was primarily attributable to 2013 and 2012 acquisitions. As a result, the Company's backlog of unfilled orders at December 31, 2013 was \$1,140.0 million, an increase of \$27.7 million or 2.5%, compared with \$1,112.3 million at December 31, 2012.

Segment operating income for 2013 was \$861.5 million, an increase of \$72.2 million or 9.1%, compared with segment operating income of \$789.3 million in 2012. The increase in segment operating income resulted primarily from the acquisitions mentioned above, as well as the benefits of the Company's lower cost structure through Operational Excellence initiatives. Segment operating income, as a percentage of net sales, increased to 24.0% in 2013, compared with 23.7% in 2012. The increase in segment operating margins resulted primarily from the benefits of the Company's lower cost structure through Operational Excellence initiatives.

Selling, general and administrative ("SG&A") expenses for 2013 were \$398.2 million, an increase of \$17.7 million or 4.7%, compared with \$380.5 million in 2012. As a percentage of net sales, SG&A expenses were 11.1% for 2013, compared with 11.4% in 2012. Selling expenses increased \$14.8 million or 4.4% for 2013 primarily driven by the increase in net sales noted above. Selling expenses, as a percentage of net sales, decreased to 9.8% for 2013, compared with 10.1% in 2012. Base business selling expenses decreased approximately 2% for 2013 compared to 2012, primarily due to cost containment initiatives.

Corporate administrative expenses for 2013 were \$46.0 million, an increase of \$2.9 million or 6.7%, compared with \$43.1 million in 2012. The increase in corporate administrative expenses was primarily driven by higher consulting and professional fees. As a percentage of net sales, corporate administrative expenses were 1.3% for both 2013 and 2012.

Consolidated operating income was \$815.1 million or 22.7% of net sales for 2013, an increase of \$69.2 million or 9.3%, compared with \$745.9 million or 22.4% of net sales in 2012.

Interest expense was \$73.6 million for 2013, a decrease of \$1.9 million or 2.5%, compared with \$75.5 million in 2012. The decrease was due to lower borrowings under revolving credit facilities.

Other expenses, net were \$16.7 million for 2013, an increase of \$8.8 million, compared with \$7.9 million in 2012. The increase was primarily driven by acquisition-related expenses and professional fees, and the unfavorable impact from foreign currency in 2013.

The effective tax rate for 2013 was 28.7%, compared with 30.7% in 2012. The effective tax rate for 2013 reflects the higher proportion of foreign earnings, which are taxed at lower rates, as well as an improved state effective tax rate that reflects the ongoing benefit of favorable planning initiatives. In addition, the retroactive extension of the U.S. research and development ("R&D") tax credit for calendar year 2012 was enacted on January 2, 2013, resulting in an incremental R&D tax credit in 2013. See Note 8 to the Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for further details.

Net income for 2013 was \$517.0 million, an increase of \$57.9 million or 12.6%, compared with \$459.1 million in 2012. Diluted earnings per share for 2013 were \$2.10, an increase of \$0.22 or 11.7%, compared with \$1.88 per diluted share in 2012.

#### Segment Results

EIG's net sales totaled \$2,034.6 million for 2013, an increase of \$162.0 million or 8.7%, compared with \$1,872.6 million in 2012. The net sales increase was driven by the acquisitions of Powervar, Creaform, CSI and Micro-Poise. Internal sales growth was approximately 2%, primarily driven by increases in EIG's process instruments businesses. Foreign currency translation was flat period over period.

EIG's operating income was \$552.1 million for 2013, an increase of \$55.0 million or 11.1%, compared with \$497.1 million in 2012. EIG's increase in operating income was primarily due to higher sales mentioned above. EIG's operating margins were 27.1% of net sales for 2013, compared with 26.5% of net sales in 2012. EIG's increase in operating margins was primarily due to the Group's lower cost structure through Operational Excellence initiatives. EIG's 2013 operating margins included a \$11.6 million gain on the sale of a facility recorded in third quarter, which was partially offset by incremental growth investments in the businesses recorded in the third and fourth quarters.

**EMG's** net sales totaled \$1,559.5 million for 2013, an increase of \$97.8 million or 6.7%, compared with \$1,461.7 million in 2012. The net sales increase was driven by the acquisition of Dunkermotoren. Internal sales growth was approximately 1%, driven by EMG's floorcare and specialty motors businesses. Foreign currency translation was flat period over period.

EMG's operating income was \$309.4 million for 2013, an increase of \$17.2 million or 5.9%, compared with \$292.2 million in 2012. EMG's increase in operating income was primarily due to higher sales mentioned above. EMG's operating margins were 19.8% of net sales for 2013, compared with 20.0% of net sales in 2012. EMG's decrease in operating margins was driven by weaker performance in its differentiated businesses, including the impact of the Dunkermotoren acquisition, which has a lower operating margin than the Group's base businesses.

#### Results of Operations for the year ended December 31, 2012 compared with the year ended December 31, 2011

In 2012, the Company established records for orders, sales, operating income, operating income margins, net income, diluted earnings per share and operating cash flow. The Company achieved these results through contributions from acquisitions completed in 2012 and the acquisitions of Technical Manufacturing Corporation ("TMC") in December 2011, EM Test (Switzerland) GmbH and Reichert Technologies in October 2011, Coining Holding Company ("Coining") in May 2011 and Avicenna Technology, Inc. ("Avicenna") in April 2011, as well as our Operational Excellence initiatives.

Net sales for 2012 were \$3,334.2 million, an increase of \$344.3 million or 11.5%, compared with net sales of \$2,989.9 million in 2011. Net sales for EIG were \$1,872.6 million in 2012, an increase of 13.7% from net sales of \$1,647.2 million in 2011. Net sales for EMG were \$1,461.7 million in 2012, an increase of 8.9% from net sales of \$1,342.7 million in 2011. The increase in net sales was attributable to higher order rates, as well as the impact of the acquisitions mentioned above. The net sales increase for 2012 included internal sales growth of approximately 1%, which excludes a 1% unfavorable effect of foreign currency translation.

Total international sales for 2012 were \$1,707.6 million or 51.2% of net sales, an increase of \$206.5 million or 13.8%, compared with international sales of \$1,501.1 million or 50.2% of net sales in 2011. The \$206.5 million increase in international sales resulted from the acquisitions mentioned above, primarily driven by Dunkermotoren, and includes the effect of foreign currency translation. Both reportable segments of the Company maintain strong international sales presences in Europe and Asia despite weakness in the global economy. Export shipments from the United States, which are included in total international sales, were \$862.6 million in 2012, an increase of \$87.7 million or 11.3%, compared with \$774.9 million in 2011. Export shipments improved due to increased exports from the 2012 and 2011 acquisitions noted above, excluding Dunkermotoren and EM Test.

New orders for 2012 were a record at \$3,535.1 million, an increase of \$462.6 million or 15.1%, compared with \$3,072.5 million in 2011. The increase in orders was primarily attributable to 2012 and 2011 acquisitions, excluding a 1% unfavorable effect of foreign currency translation. As a result, the Company's backlog of unfilled orders at December 31, 2012 was a record at \$1,112.3 million, an increase of \$200.9 million or 22.0%, compared with \$911.4 million at December 31, 2011.

Segment operating income for 2012 was \$789.3 million, an increase of \$106.4 million or 15.6%, compared with segment operating income of \$682.9 million in 2011. Segment operating income, as a percentage of net sales, increased to 23.7% in 2012, compared with 22.8% in 2011. The increase in segment operating income and segment operating margins resulted primarily from the benefits of the Company's lower cost structure through Operational Excellence initiatives.

SG&A expenses for 2012 were \$380.5 million, an increase of \$31.2 million or 8.9%, compared with \$349.3 million in 2011. As a percentage of net sales, SG&A expenses were 11.4% for 2012, compared with 11.7% in 2011. Selling expenses increased \$34.7 million or 11.4% for 2012 primarily driven by the increase in net sales noted above. Selling expenses, as a percentage of net sales, were 10.1% for both 2012 and 2011. Base business selling expenses were essentially flat year over year, which was in line with internal sales growth.

Corporate administrative expenses for 2012 were \$43.1 million, a decrease of \$3.5 million or 7.5%, compared with \$46.6 million in 2011. The decrease in corporate administrative expenses was primarily driven by lower consulting and compensation-related expenses. As a percentage of net sales, corporate administrative expenses were 1.3% for 2012, compared with 1.6% in 2011.

Consolidated operating income was \$745.9 million or 22.4% of net sales for 2012, an increase of \$110.0 million or 17.3%, compared with \$635.9 million or 21.3% of net sales in 2011

Interest expense was \$75.5 million for 2012, an increase of \$5.8 million or 8.3%, compared with \$69.7 million in 2011. The increase was due to higher borrowings under revolving credit facilities and higher fees associated with the full year impact of the revolving credit facility signed in September 2011 primarily for the acquisitions previously mentioned, as well as the full year impact of the issuance of a 55 million Swiss franc senior note in the fourth quarter of 2011.

Other expenses, net were \$7.9 million for 2012, a decrease of \$1.7 million, compared with \$9.6 million in 2011. The decrease was primarily driven by higher investment income, a favorable impact from foreign currency in 2012 and the non-recurrence of costs incurred to demolish a vacant facility in 2011.

The effective tax rate for 2012 was 30.7%, compared with 30.9% in 2011. The effective tax rate for 2012 and 2011 includes the impact of international statutory tax rate reductions and the ongoing benefits obtained from international tax planning initiatives. See Note 8 to the Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for further details.

Net income for 2012 was \$459.1 million, an increase of \$74.6 million or 19.4%, compared with \$384.5 million in 2011. Diluted earnings per share for 2012 were \$1.88, an increase of \$0.30 or 19.0%, compared with \$1.58 per diluted share in 2011.

## Segment Results

EIG's net sales totaled \$1,872.6 million for 2012, an increase of \$225.4 million or 13.7%, compared with \$1,647.2 million in 2011. The net sales increase was due to internal sales growth of approximately 3%, excluding an unfavorable 1% effect of foreign currency translation, primarily driven by increases in EIG's oil and gas, aerospace and power businesses. The acquisitions of Micro-Poise, O'Brien, TMC, EM Test and Reichert Technologies accounted for the remainder of the net sales increase.

EIG's operating income was \$497.1 million for 2012, an increase of \$76.9 million or 18.3%, compared with \$420.2 million in 2011. EIG's operating margins were 26.5% of net sales for 2012, compared with 25.5% of net sales in 2011. The increase in segment operating income and operating margins was driven by the leveraged impact of the Group's increase in internal sales growth noted above, as well as the benefit of the Group's lower cost structure through Operational Excellence initiatives.

**EMG's** net sales totaled \$1,461.7 million for 2012, an increase of \$119.0 million or 8.9%, compared with \$1,342.7 million in 2011. The net sales increase was due to the acquisitions of Dunkermotoren, Coining and Avicenna, partially offset by an internal sales decline of 1% and an unfavorable 1% effect of foreign currency translation.

EMG's operating income was \$292.2 million for 2012, an increase of \$29.5 million or 11.2%, compared with \$262.7 million in 2011. EMG's operating margins were 20.0% of net sales for 2012, compared with 19.6% of net sales in 2011. EMG's increase in operating income and operating margins was primarily due to the benefit of the Group's lower cost structure through Operational Excellence initiatives.

## **Liquidity and Capital Resources**

Cash provided by operating activities totaled \$660.7 million in 2013, an increase of \$48.2 million or 7.9%, compared with \$612.5 million in 2012. The increase in cash provided by operating activities was primarily due to the \$57.9 million increase in net income. Free cash flow (cash flow provided by operating activities less capital expenditures) was \$597.4 million in 2013, compared with \$555.1 million in 2012. EBITDA (earnings before interest, income taxes, depreciation and amortization) was \$916.3 million in 2013, compared with \$842.7 million in 2012. Free cash flow and EBITDA are presented because the Company is aware that they are measures used by third parties in evaluating the Company. (See the "Notes to Selected Financial Data" included in Item 6 in this Annual Report on Form 10-K for a reconciliation of U.S. generally accepted accounting principles ("GAAP") measures to comparable non-GAAP measures).

Cash used for investing activities totaled \$460.3 million in 2013, compared with \$803.7 million in 2012. In 2013, the Company paid \$414.3 million, net of cash acquired, to acquire CSI in August 2013, Creaform in October 2013 and Powervar in December 2013. In 2012, the Company paid \$747.7 million, net of cash acquired, to acquire O'Brien in January 2012, Dunkermotoren in May 2012, Micro-Poise in October 2012, and ACI, Avtech, Sunpower and Crystal Engineering in December 2012. In 2013, the Company received \$12.8 million for the sale of a facility. Additions to property, plant and equipment totaled \$63.3 million in 2013, compared with \$57.4 million in 2012.

Cash used for financing activities totaled \$70.3 million in 2013, compared with \$174.5 million of cash provided by financing activities in 2012. In 2013, net total borrowings decreased by \$44.9 million, compared with a net total borrowings increase of \$177.9 million in 2012. In 2013, the Company repurchased approximately 206,000 shares of its common stock for \$8.5 million, compared with \$4.6 million used for repurchases of approximately 141,000 shares of the Company's common stock in 2012. At December 31, 2013, \$92.4 million was available under the Board authorization for future share repurchases.

The Company has a revolving credit facility with a total borrowing capacity of \$700 million, which excludes an accordion feature that permits the Company to request up to an additional \$200 million in revolving credit commitments at any time during the life of the revolving credit agreement under certain conditions. The revolving credit facility was amended in December 2013 and now expires in December 2018. Interest rates on outstanding loans under the revolving credit facility are at the applicable benchmark rate plus a negotiated spread or at the U.S. prime rate. The revolving credit facility provides the Company with additional financial flexibility to support its growth plans, including its successful acquisition strategy. At December 31, 2013, the Company had available borrowing capacity of \$587.0 million under its revolving credit facility, including the \$200 million accordion feature

At December 31, 2013, total debt outstanding was \$1,415.1 million, compared with \$1,453.8 million at December 31, 2012, with no significant maturities until 2015. The debt-to-capital ratio was 31.1% at December 31, 2013, compared with 36.4% at December 31, 2012. The net debt-to-capital ratio (total debt less cash and cash equivalents divided by the sum of net debt and stockholders' equity) was 26.3% at December 31, 2013, compared with 33.8% at December 31, 2012. The net debt-to-capital ratio is presented because the Company is aware that this measure is used by third parties in evaluating the Company. (See the "Notes to Selected Financial Data" included in Item 6 in this Annual Report on Form 10-K for a reconciliation of U.S. GAAP measures to comparable non-GAAP measures).

Additional financing activities for 2013 include cash dividends paid of \$58.4 million, compared with \$53.1 million in 2012. Proceeds from the exercise of employee stock options were \$26.1 million in 2013, compared with \$39.4 million in 2012.

As a result of all of the Company's cash flow activities in 2013, cash and cash equivalents at December 31, 2013 totaled \$295.2 million, compared with \$158.0 million at December 31, 2012. At December 31, 2013, the Company had \$291.4 million in cash outside the United States, compared with \$150.6 million at December 31, 2012. The Company utilizes this cash to operate its international operations, as well as acquire international businesses. In October 2013, the Company acquired a Canadian company, Creaform, Inc., for approximately 125 million Canadian dollars (approximately \$120 million). The Company is in compliance with all covenants, including financial covenants, for all of its debt agreements. The Company believes it has sufficient cash-generating capabilities from domestic and unrestricted foreign sources, available credit facilities and access to long-term capital funds to enable it to meet its operating needs and contractual obligations in the foreseeable future.

The following table summarizes AMETEK's contractual cash obligations and the effect such obligations are expected to have on the Company's liquidity and cash flows in future years at December 31, 2013.

	Payments Due							
		Less	One to	Four to	After			
		Than	Three	Five	Five			
Contractual Obligations(1)	Total	One Year	Years	Years	Years			
			(In millions)					
Long-term debt(2)	\$1,129.5	\$ —	\$260.1	\$575.0	\$294.4			
Revolving credit loans(3)	268.3	268.3	_	_	_			
Capital lease(4)	9.5	1.1	2.3	6.1	_			
Other indebtedness	7.8	3.9	1.5	2.4	_			
Total debt	1,415.1	273.3	263.9	583.5	294.4			
Interest on long-term fixed-rate debt	289.7	67.3	120.4	81.0	21.0			
Noncancellable operating leases(5)	155.9	32.9	45.4	24.0	53.6			
Purchase obligations(6)	335.0	304.9	30.0	0.1	_			
Employee severance and other	7.7	6.9	0.8	_	_			
Total	\$2,203.4	\$ 685.3	\$460.5	\$688.6	\$369.0			

<sup>(1)</sup> The liability for uncertain tax positions was not included in the table of contractual obligations as of December 31, 2013 because the timing of the settlements of these uncertain tax positions cannot be reasonably estimated at this time. See Note 8 to the Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K for further details.

<sup>(2)</sup> Includes the \$450 million private placement completed in 2007 and the \$350 million private placement completed in 2008.

- (3) Although not contractually obligated, the Company expects to have the capability to repay the revolving credit loan within one year as permitted in the credit agreement. Accordingly, \$268.3 million was classified as short-term debt at December 31, 2013.
- (4) Represents a capital lease for a building and land associated with the Cameca SAS acquisition. The lease has a term of 12 years, which began in July 2006, and is payable quarterly.
- (5) The leases expire over a range of years from 2014 to 2082 with renewal or purchase options, subject to various terms and conditions, contained in most of the leases.
- (6) Purchase obligations primarily consist of contractual commitments to purchase certain inventories at fixed prices.

#### Other Commitments

The Company has standby letters of credit and surety bonds of \$51.3 million related to performance and payment guarantees at December 31, 2013. Based on experience with these arrangements, the Company believes that any obligations that may arise will not be material to its financial position.

#### **Critical Accounting Policies**

The Company has identified its critical accounting policies as those accounting policies that can have a significant impact on the presentation of the Company's financial condition and results of operations and that require the use of complex and subjective estimates based upon past experience and management's judgment. Because of the uncertainty inherent in such estimates, actual results may differ materially from the estimates used. The consolidated financial statements and related notes contain information that is pertinent to the Company's accounting policies and to Management's Discussion and Analysis. The information that follows represents additional specific disclosures about the Company's accounting policies regarding risks, estimates, subjective decisions or assessments whereby materially different financial condition and results of operations could have been reported had different assumptions been used or different conditions existed. Primary disclosure of the Company's significant accounting policies is in Note 1 to the Consolidated Financial Statements included in Part II. Item 8 of this Annual Report on Form 10-K.

• Revenue Recognition. The Company recognizes revenue on product sales in the period when the sales process is complete. This generally occurs when products are shipped to the customer in accordance with terms of an agreement of sale, under which title and risk of loss have been transferred, collectability is reasonably assured and pricing is fixed or determinable. For a small percentage of sales where title and risk of loss passes at point of delivery, the Company recognizes revenue upon delivery to the customer, assuming all other criteria for revenue recognition are met. The Company's policy, with respect to sales returns and allowances generally provides that the customer may not return products or be given allowances, except at the Company's option. The Company has agreements with distributors that do not provide expanded rights of return for unsold products. The distributor purchases the product from the Company, at which time title and risk of loss transfers to the distributor. The Company does not offer substantial sales incentives and credits to its distributors other than volume discounts. The Company accounts for the sales incentive as a reduction of revenues when the sale is recognized. Accruals for sales returns, other allowances and estimated warranty costs are provided at the time revenue is recognized based upon past experience. At December 31, 2013, 2012 and 2011, the accrual for future warranty obligations was \$28.0 million, \$27.8 million, respectively. The Company's expense for warranty obligations was \$8.6 million, \$10.1 million and \$13.2 million in 2013, 2012 and 2011, respectively. The warranty periods for products sold vary widely among the Company's operations, but for the most part do not exceed one year. The Company calculates its warranty expense provision based on past warranty experience and adjustments are made periodically to reflect actual warranty expenses. If actual future sales returns and allowances and warranty amounts are higher than past experience, additional accruals may

- Accounts Receivable. The Company maintains allowances for estimated losses resulting from the inability of specific customers to meet their financial obligations to the Company. A specific reserve for bad debts is recorded against the amount due from these customers. For all other customers, the Company recognizes reserves for bad debts based on the length of time specific receivables are past due based on its historical experience. If the financial condition of the Company's customers were to deteriorate, resulting in their inability to make payments, additional allowances may be required. The allowance for possible losses on receivables was \$9.5 million and \$10.8 million at December 31, 2013 and 2012, respectively.
- *Inventories*. The Company uses the first-in, first-out ("FIFO") method of accounting, which approximates current replacement cost, for approximately 80% of its inventories at December 31, 2013. The last-in, first-out ("LIFO") method of accounting is used to determine cost for the remaining 20% of its inventory at December 31, 2013. For inventories where cost is determined by the LIFO method, the FIFO value would have been \$23.3 million and \$25.4 million higher than the LIFO value reported in the consolidated balance sheet at December 31, 2013 and 2012, respectively. The Company provides estimated inventory reserves for slow-moving and obsolete inventory based on current assessments about future demand, market conditions, customers who may be experiencing financial difficulties and related management initiatives. If these factors are less favorable than those projected by management, additional inventory reserves may be required.
- Goodwill and Other Intangible Assets. Goodwill and other intangible assets with indefinite lives, primarily trademarks and trade names, are not amortized; rather, they are tested for impairment at least annually. For the purpose of the goodwill impairment test, the Company can elect to perform a qualitative analysis to determine if it is more likely than not that the fair values of its reporting units are less than the respective carrying values of those reporting units. The Company elected to bypass performing the qualitative screen and went directly to performing the first step quantitative analysis of the goodwill impairment test in the current year. The Company may elect to perform the qualitative analysis in future periods. The first step in the quantitative process is to compare the carrying amount of the reporting unit's net assets to the fair value of the reporting unit. If the fair value exceeds the carrying value, no further evaluation is required and no impairment loss is recognized. If the carrying amount exceeds the fair value, then the second step must be completed, which involves allocating the fair value of the reporting unit to each asset and liability, with the excess being implied goodwill. An impairment loss occurs if the amount of the recorded goodwill exceeds the implied goodwill. The Company would be required to record any such impairment losses.

The Company identifies its reporting units at the component level, which is one level below our operating segments. Generally, goodwill arises from acquisitions of specific operating companies and is assigned to the reporting unit in which a particular operating company resides. Our reporting units are composed of the business units one level below our operating segment at which discrete financial information is prepared and regularly reviewed by segment management.

The Company principally relies on a discounted cash flow analysis to determine the fair value of each reporting unit, which considers forecasted cash flows discounted at an appropriate discount rate. The Company believes that market participants would use a discounted cash flow analysis to determine the fair value of its reporting units in a sale transaction. The annual goodwill impairment test requires the Company to make a number of assumptions and estimates concerning future levels of revenue growth, operating margins, depreciation, amortization and working capital requirements, which are based upon the Company's long-range plan. The Company's long-range plan is updated as part of its annual planning process and is reviewed and approved by management. The discount rate is an estimate of the overall after-tax rate of return required by a market participant whose weighted average cost of capital includes both equity and debt, including a risk premium. While the Company uses the best available information to prepare its cash flow and discount rate assumptions, actual future cash flows or market conditions could differ significantly resulting in future impairment charges related to recorded goodwill balances. While

there are always changes in assumptions to reflect changing business and market conditions, the Company's overall methodology and the population of assumptions used have remained unchanged. In order to evaluate the sensitivity of the goodwill impairment test to changes in the fair value calculations, the Company applied a hypothetical 10% decrease in fair values of each reporting unit. The 2013 results (expressed as a percentage of carrying value for the respective reporting unit) showed that, despite the hypothetical 10% decrease in fair value, the fair values of the Company's reporting units still exceeded their respective carrying values by 1% to 555% for each of the Company's reporting units.

The impairment test for indefinite-lived intangibles other than goodwill (primarily trademarks and trade names) consists of a comparison of the fair value of the indefinite-lived intangible asset to the carrying value of the asset as of the impairment testing date. The Company can elect to perform a qualitative analysis to determine if it is more likely than not that the fair values of its indefinite-lived intangible assets are less than the respective carrying values of those assets. The Company elected to bypass performing the qualitative screen. The Company may elect to perform the qualitative analysis in future periods. The Company estimates the fair value of its indefinite-lived intangibles using the relief from royalty method. The Company believes the relief from royalty method is a widely used valuation technique for such assets. The fair value derived from the relief from royalty method is measured as the discounted cash flow savings realized from owning such trademarks and trade names and not having to pay a royalty for their use.

The Company's acquisitions have generally included a significant goodwill component and the Company expects to continue to make acquisitions. At December 31, 2013, goodwill and other indefinite-lived intangible assets totaled \$2,864.3 million or 48.7% of the Company's total assets. The Company performed its required annual impairment tests in the fourth quarter of 2013 and determined that the Company's goodwill and indefinite-lived intangibles were not impaired. There can be no assurance that goodwill or indefinite-lived intangibles impairment will not occur in the future.

Other intangible assets with finite lives are evaluated for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. The carrying value of other intangible assets with finite lives is considered impaired when the total projected undiscounted cash flows from those assets are less than the carrying value. In that event, a loss is recognized based on the amount by which the carrying value exceeds the fair market value of those assets. Fair market value is determined primarily using present value techniques based on projected cash flows from the asset group.

• *Pensions*. The Company has U.S. and foreign defined benefit and defined contribution pension plans. The most significant elements in determining the Company's pension income or expense are the assumed pension liability discount rate and the expected return on plan assets. The pension discount rate reflects the current interest rate at which the pension liabilities could be settled at the valuation date. At the end of each year, the Company determines the assumed discount rate to be used to discount plan liabilities. In estimating this rate for 2013, the Company considered rates of return on high-quality, fixed-income investments that have maturities consistent with the anticipated funding requirements of the plan. The discount rate used in determining the 2013 pension cost was 4.1% for U.S. defined benefit pension plans and 4.44% for foreign plans. The discount rate used for determining the funded status of the plans at December 31, 2013 and determining the 2014 defined benefit pension cost was 5.0% for U.S. plans and 4.38% for foreign plans. In estimating the U.S. and foreign discount rates, the Company's actuaries developed a customized discount rate appropriate to the plans' projected benefit cash flow based on yields derived from a database of long-term bonds at consistent maturity dates. The Company used an expected long-term rate of return on plan assets for 2013 of 7.75% for U.S. defined benefit pension plans and 6.91% for foreign plans. In 2014, the Company will use 7.75% for the U.S. plans and 6.93% for the foreign plans. The Company determines the expected long-term rate of return based primarily on its expectation of future returns for the pension plans' investments. Additionally, the Company considers historical returns on comparable fixed-income and equity investments, and adjusts its estimate as deemed appropriate. The rate of compensation increase used in determining the 2013 pension expense for the

U.S. plans was 3.75% and was 2.89% for the foreign plans. The U.S. rate of compensation increase will remain unchanged in 2014. The foreign plans' rates of compensation increase will increase slightly to 2.92% in 2014. In 2013, the Company recognized consolidated pre-tax pension expense of \$0.8 million from its U.S. and foreign defined benefit pension plans, compared with pre-tax pension expense of \$2.3 million recognized for these plans in 2012. The Company estimates its 2014 U.S. and foreign defined benefit pension pre-tax income to be approximately \$10.6 million.

All unrecognized prior service costs, remaining transition obligations or assets and actuarial gains and losses have been recognized, net of tax effects, as a charge to accumulated other comprehensive income in stockholders' equity and will be amortized as a component of net periodic pension cost. The Company uses a December 31 measurement date (the date at which plan assets and benefit obligations are measured) for its U.S. and foreign defined benefit plans.

To fund the plans, the Company made cash contributions to its defined benefit pension plans in 2013, which totaled \$5.9 million, compared with \$4.3 million in 2012. The Company anticipates making approximately \$4 million to \$7 million in cash contributions to its defined benefit pension plans in 2014.

• *Income Taxes.* The process of providing for income taxes and determining the related balance sheet accounts requires management to assess uncertainties, make judgments regarding outcomes and utilize estimates. The Company conducts a broad range of operations around the world and is therefore subject to complex tax regulations in numerous international taxing jurisdictions, resulting at times in tax audits, disputes and potential litigation, the outcome of which is uncertain. Management must make judgments currently about such uncertainties and determine estimates of the Company's tax assets and liabilities. To the extent the final outcome differs, future adjustments to the Company's tax assets and liabilities may be necessary.

The Company assesses the realizability of its deferred tax assets, taking into consideration the Company's forecast of future taxable income, available net operating loss carryforwards and available tax planning strategies that could be implemented to realize the deferred tax assets. Based on this assessment, management must evaluate the need for, and the amount of, valuation allowances against the Company's deferred tax assets. To the extent facts and circumstances change in the future, adjustments to the valuation allowances may be required.

The Company assesses the uncertainty in its tax positions, by applying a minimum recognition threshold which a tax position is required to meet before a tax benefit is recognized in the financial statements. Once the minimum threshold is met, using a more likely than not standard, a series of probability estimates is made for each item to properly measure and record a tax benefit. The tax benefit recorded is generally equal to the highest probable outcome that is more than 50% likely to be realized after full disclosure and resolution of a tax examination. The underlying probabilities are determined based on the best available objective evidence such as recent tax audit outcomes, published guidance, external expert opinion, or by analogy to the outcome of similar issues in the past. There can be no assurance that these estimates will ultimately be realized given continuous changes in tax policy, legislation and audit practice. The Company recognizes interest and penalties accrued related to uncertain tax positions in income tax expense.

#### Recent Accounting Pronouncements

In July 2012, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2012-02, *Testing Indefinite-Lived Intangible Assets for Impairment* ("ASU 2012-02"). The amendments in ASU 2012-02, similar to the amendments of ASU No. 2011-08, *Testing Goodwill for Impairment*, permit an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of an indefinite-lived intangible asset is impaired, as a basis for determining whether it is necessary to perform the quantitative impairment test described in FASB Accounting Standards Codification Topic 350, *Intangibles — Goodwill and Other*. ASU 2012-02 was effective on January 1, 2013 for the Company and the adoption did not have a significant impact on the Company's consolidated results of operations, financial position or cash flows.

In February 2013, the FASB issued ASU No. 2013-02, *Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income* ("ASU 2013-02"). ASU 2013-02 requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. ASU 2013-02 was effective on January 1, 2013 for the Company. See the Consolidated Statement of Comprehensive Income for the Company's disclosure reflecting these requirements.

In March 2013, the FASB issued ASU No. 2013-05, Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity ("ASU 2013-05"). ASU 2013-05 provides guidance for the treatment of the cumulative translation adjustment when an entity ceases to hold a controlling financial interest in a subsidiary or group of assets within a foreign entity. ASU 2013-05 is effective for interim and annual reporting periods beginning after December 15, 2013. The Company does not expect the adoption of ASU 2013-05 to have a significant impact on the Company's consolidated results of operations, financial position or cash flows.

In July 2013, the FASB issued ASU No. 2013-11, *Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists* ("ASU 2013-11"). ASU 2013-11 provides guidance for the financial statement presentation of an unrecognized tax benefit when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. ASU 2013-11 is effective for interim and annual reporting periods beginning after December 15, 2013, with early adoption permitted. The Company does not expect the adoption of ASU 2013-11 to have a significant impact on the Company's financial statement presentation.

#### **Internal Reinvestment**

#### Capital Expenditures

Capital expenditures were \$63.3 million or 1.8% of net sales in 2013, compared with \$57.4 million or 1.7% of net sales in 2012. In 2013, 57% of the expenditures were for improvements to existing equipment or additional equipment to increase productivity and expand capacity. The Company's 2013 capital expenditures increased due to a continuing emphasis on spending to improve productivity and expand manufacturing capabilities. Capital expenditures in 2014 are expected to approximate 1.8% of net sales, with a continued emphasis on spending to improve productivity.

## Development and Engineering

The Company is committed to research, development and engineering activities that are designed to identify and develop potential new and improved products or enhance existing products. Research, development and engineering costs before customer reimbursement were \$178.7 million, \$154.8 million and \$137.6 million in 2013, 2012 and 2011, respectively. Customer reimbursements in 2013, 2012 and 2011 were \$9.2 million, \$5.0 million and \$6.1 million, respectively. These amounts included net Company-funded research and development expenses of \$93.9 million, \$84.9 million and \$78.0 million in 2013, 2012 and 2011, respectively. All such expenditures were directed toward the development of new products and processes and the improvement of existing products and processes.

#### **Environmental Matters**

Certain historic processes in the manufacture of products have resulted in environmentally hazardous waste by-products as defined by federal and state laws and regulations. The Company believes these waste products

were handled in compliance with regulations existing at that time. At December 31, 2013, the Company is named a Potentially Responsible Party ("PRP") at 15 non-AMETEK-owned former waste disposal or treatment sites (the "non-owned" sites). The Company is identified as a "de minimis" party in 13 of these sites based on the low volume of waste attributed to the Company relative to the amounts attributed to other named PRPs. In nine of these sites, the Company has reached a tentative agreement on the cost of the de minimis settlement to satisfy its obligation and is awaiting executed agreements. The tentatively agreed-to settlement amounts are fully reserved. In the other four sites, the Company is continuing to investigate the accuracy of the alleged volume attributed to the Company as estimated by the parties primarily responsible for remedial activity at the sites to establish an appropriate settlement amount. At the two remaining sites where the Company is a non-de minimis PRP, the Company is participating in the investigation and/or related required remediation as part of a PRP Group or investigating the PRP claim and reserves have been established sufficient to satisfy the Company's expected obligations. The Company historically has resolved these issues within established reserve levels and reasonably expects this result will continue. In addition to these non-owned sites, the Company has an ongoing practice of providing reserves for probable remediation activities at certain of its current or previously owned manufacturing locations (the "owned" sites). For claims and proceedings against the Company with respect to other environmental matters, reserves are established once the Company has determined that a loss is probable and estimable. This estimate is refined as the Company moves through the various stages of investigation, risk assessment, feasibility study and corrective action processes. In certain instances, the Company has developed a range of estimates for such costs and has recorded a liability ba

Total environmental reserves at December 31, 2013 and 2012 were \$21.9 million and \$23.6 million, respectively, for both non-owned and owned sites. In 2013, the Company recorded \$1.6 million in reserves. Additionally, the Company spent \$3.3 million on environmental matters in 2013. The Company's reserves for environmental liabilities at December 31, 2013 and 2012 include reserves of \$13.3 million and \$14.7 million, respectively, for an owned site acquired in connection with the 2005 acquisition of HCC Industries ("HCC"). The Company is the designated performing party for the performance of remedial activities for one of several operating units making up a Superfund site in the San Gabriel Valley of California. The Company has obtained indemnifications and other financial assurances from the former owners of HCC related to the costs of the required remedial activities. At December 31, 2013, the Company had \$11.3 million in receivables related to HCC for probable recoveries from third-party escrow funds and other committed third-party funds to support the required remediation. Also, the Company is indemnified by HCC's former owners for approximately \$19.0 million of additional costs.

The Company has agreements with other former owners of certain of its acquired businesses, as well as new owners of previously owned businesses. Under certain of the agreements, the former or new owners retained, or assumed and agreed to indemnify the Company against, certain environmental and other liabilities under certain circumstances. The Company and some of these other parties also carry insurance coverage for some environmental matters. To date, these parties have met their obligations in all material respects.

The Company believes it has established reserves which are sufficient to perform all known responsibilities under existing claims and consent orders. The Company has no reason to believe that other third parties would fail to perform their obligations in the future. In the opinion of management, based upon presently available information and past experience related to such matters, an adequate provision for probable costs has been made and the ultimate cost resulting from these actions is not expected to materially affect the consolidated results of operations, financial position or cash flows of the Company.

#### Market Risk

The Company's primary exposures to market risk are fluctuations in interest rates, foreign currency exchange rates and commodity prices, which could impact its financial condition and results of operations. The Company addresses its exposure to these risks through its normal operating and financing activities. The Company's differentiated and global business activities help to reduce the impact that any particular market risk may have on its operating income as a whole.

The Company's short-term debt carries variable interest rates and generally its long-term debt carries fixed rates. These financial instruments are more fully described in the Notes to the Consolidated Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

The foreign currencies to which the Company has the most significant exchange rate exposure are the Euro, the British pound, the Japanese Yen, the Chinese renminbi, the Canadian dollar and the Mexican peso. Exposure to foreign currency rate fluctuation is monitored, and when possible, mitigated through the use of local borrowings and occasional derivative financial instruments in the foreign country affected. The effect of translating foreign subsidiaries' balance sheets into U.S. dollars is included in other comprehensive income within stockholders' equity. Foreign currency transactions have not had a significant effect on the operating results reported by the Company because revenues and costs associated with the revenues are generally transacted in the same foreign currencies.

The primary commodities to which the Company has market exposure are raw material purchases of nickel, aluminum, copper, steel, titanium and gold. Exposure to price changes in these commodities are generally mitigated through adjustments in selling prices of the ultimate product and purchase order pricing arrangements, although forward contracts are sometimes used to manage some of those exposures.

Based on a hypothetical ten percent adverse movement in interest rates, commodity prices or foreign currency exchange rates, the Company's best estimate is that the potential losses in future earnings, fair value of risk-sensitive financial instruments and cash flows are not material, although the actual effects may differ materially from the hypothetical analysis.

#### Forward-Looking Information

Certain matters discussed in this Form 10-K are "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 ("PSLRA"), which involve risk and uncertainties that exist in the Company's operations and business environment and can be affected by inaccurate assumptions, or by known or unknown risks and uncertainties. Many such factors will be important in determining the Company's actual future results. The Company wishes to take advantage of the "safe harbor" provisions of the PSLRA by cautioning readers that numerous important factors, in some cases have caused, and in the future could cause, the Company's actual results to differ materially from those expressed in any forward-looking statements made by, or on behalf of, the Company. Some, but not all, of the factors or uncertainties that could cause actual results to differ from present expectations are set forth above and under Item 1A. Risk Factors. The Company undertakes no obligation to publicly update any forward-looking statements, whether as a result of new information, subsequent events or otherwise, unless required by the securities laws to do so.

#### Item 7A. Quantitative and Qualitative Disclosures About Market Risk

Information concerning market risk is set forth under the heading "Market Risk" in Management's Discussion and Analysis of Financial Condition and Results of Operations herein.

## Item 8. Financial Statements and Supplementary Data

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## Financial Statement Schedules (Item 15(a) 2)

Financial statement schedules have been omitted because either they are not applicable or the required information is included in the financial statements or the notes thereto.

#### Management's Responsibility for Financial Statements

Management has prepared and is responsible for the integrity of the consolidated financial statements and related information. The statements are prepared in conformity with U.S. generally accepted accounting principles consistently applied and include certain amounts based on management's best estimates and judgments. Historical financial information elsewhere in this report is consistent with that in the financial statements.

In meeting its responsibility for the reliability of the financial information, management maintains a system of internal accounting and disclosure controls, including an internal audit program. The system of controls provides for appropriate division of responsibility and the application of written policies and procedures. That system, which undergoes continual reevaluation, is designed to provide reasonable assurance that assets are safeguarded and records are adequate for the preparation of reliable financial data.

Management is responsible for establishing and maintaining adequate internal control over financial reporting. We maintain a system of internal controls that is designed to provide reasonable assurance as to the fair and reliable preparation and presentation of the consolidated financial statements; however, there are inherent limitations in the effectiveness of any system of internal controls.

Management recognizes its responsibility for conducting the Company's activities according to the highest standards of personal and corporate conduct. That responsibility is characterized and reflected in a code of business conduct for all employees and in a financial code of ethics for the Chief Executive Officer and Senior Financial Officers, as well as in other key policy statements publicized throughout the Company.

The Audit Committee of the Board of Directors, which is composed solely of independent directors who are not employees of the Company, meets with the independent registered public accounting firm, the internal auditors and management to satisfy itself that each is properly discharging its responsibilities. The report of the Audit Committee is included in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders. Both the independent registered public accounting firm and the internal auditors have direct access to the Audit Committee.

The Company's independent registered public accounting firm, Ernst & Young LLP, is engaged to render an opinion as to whether management's financial statements present fairly, in all material respects, the Company's financial position and operating results. This report is included herein.

#### Management's Report on Internal Control over Financial Reporting

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in the Exchange Act Rules 13a-15(f) and 15d-15(f). Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of the Company's internal control over financial reporting as of December 31, 2013 based on the framework in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO 1992). Based on that evaluation, our management concluded that the Company's internal control over financial reporting was effective as of December 31, 2013.

The Company's internal control over financial reporting as of December 31, 2013 has been audited by Ernst & Young LLP, an independent registered public accounting firm, as stated in their report, which is included herein.

AMETEK, Inc.

February 26, 2014

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON INTERNAL CONTROL OVER FINANCIAL REPORTING

To the Board of Directors and Stockholders of AMETEK, Inc.:

We have audited AMETEK, Inc.'s internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) (the COSO criteria). AMETEK, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, AMETEK, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of AMETEK, Inc. as of December 31, 2013 and 2012, and the related consolidated statements of income, comprehensive income, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2013, and our report dated February 26, 2014 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Philadelphia, Pennsylvania February 26, 2014

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON FINANCIAL STATEMENTS

To the Board of Directors and Stockholders of AMETEK, Inc.:

We have audited the accompanying consolidated balance sheets of AMETEK, Inc. as of December 31, 2013 and 2012, and the related consolidated statements of income, comprehensive income, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2013. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of AMETEK, Inc. at December 31, 2013 and 2012, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2013, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), AMETEK, Inc.'s internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) and our report dated February 26, 2014 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Philadelphia, Pennsylvania February 26, 2014

## AMETEK, Inc.

# Consolidated Statement of Income (In thousands, except per share amounts)

	Year Ended December 31,				
	2013		2012		2011
Net sales	\$ 3,594,136	\$	3,334,213	\$	2,989,914
Operating expenses:					
Cost of sales, excluding depreciation	2,323,642		2,154,132		1,955,779
Selling, general and administrative	398,177		380,532		349,321
Depreciation	57,238		53,677		48,873
Total operating expenses	2,779,057		2,588,341		2,353,973
Operating income	815,079		745,872		635,941
Other expenses:					
Interest expense	(73,572)		(75,472)		(69,729)
Other, net	(16,712)		(7,925)		(9,570)
Income before income taxes	724,795		662,475		556,642
Provision for income taxes	207,796		203,343	_	172,178
Net income	\$ 516,999	\$	459,132	\$	384,464
Basic earnings per share	\$ 2.12	\$	1.90	\$	1.60
Diluted earnings per share	\$ 2.10	\$	1.88	\$	1.58
Weighted average common shares outstanding:		-		·	
Basic shares	243,915		241,512		240,383
Diluted shares	246,065		243,986	_	243,161

## AMETEK, Inc.

# Consolidated Statement of Comprehensive Income (In thousands)

	Year Ended December 31,		31,
	2013	2012	2011
Net income	\$516,999	\$459,132	\$384,464
Other comprehensive income (loss):			
Amounts arising during the period — gains (losses), net of tax (expense) benefit:			
Foreign currency translation:			
Translation adjustments	2,550	17,722	(12,465)
Change in long-term intercompany notes	25,047	6,926	(4,624)
Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively	2,938	2,629	(410)
Defined benefit pension plans:			
Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively	47,498	(30,509)	(50,582)
Amortization of net actuarial loss, net of tax of (\$5,038), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively	8,446	7,563	2,914
Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively	(174)	1,541	33
Unrealized holding gain (loss) on available-for-sale securities:			
Unrealized gain (loss), net of tax of (\$114), \$33 and (\$92) in 2013, 2012 and 2011, respectively	(214)	61	(171)
Other comprehensive income (loss)	86,091	5,933	(65,305)
Total comprehensive income	\$603,090	\$465,065	\$319,159

# Consolidated Balance Sheet (In thousands, except share amounts)

	Decem	
ASSETS		2012
Current assets:		
Cash and cash equivalents	\$ 295,203	\$ 157,984
Receivables, less allowance for possible losses	536,701	507,850
Inventories	452,848	428,935
Deferred income taxes	38,815	33,301
Other current assets	45,562	36,673
Total current assets	1,369,129	1,164,743
Property, plant and equipment, net	402,790	383,483
Goodwill	2,408,363	2,208,239
Other intangibles, net of accumulated amortization	1,473,926	1,309,727
Investments and other assets	223,694	123,864
Total assets	\$ 5,877,902	\$ 5,190,056
LIABILITIES AND STOCKHOLDERS' EQUITY	<del></del>	
Current liabilities:		
Short-term borrowings and current portion of long-term debt	\$ 273,315	\$ 320,654
Accounts payable	347,638	321,183
Income taxes payable	40,007	40,598
Accrued liabilities	213,585	197,534
Total current liabilities	874,545	879,969
Long-term debt	1,141,750	1,133,121
Deferred income taxes	558,555	482,852
Other long-term liabilities	166,931	158,963
Total liabilities	2,741,781	2,654,905
Stockholders' equity:		
Preferred stock, \$0.01 par value; authorized: 5,000,000 shares; none issued	<del>_</del>	_
Common stock, \$0.01 par value; authorized: 800,000,000 shares;		
issued: 2013 — 257,984,830 shares; 2012 — 256,451,866 shares	2,581	2,565
Capital in excess of par value	448,700	387,871
Retained earnings	2,966,015	2,507,419
Accumulated other comprehensive loss	(65,239)	(151,330)
Treasury stock: 2013 — 12,978,377 shares; 2012 — 13,056,595 shares	(215,936)	(211,374)
Total stockholders' equity	3,136,121	2,535,151
Total liabilities and stockholders' equity	\$ 5,877,902	\$ 5,190,056

# Consolidated Statement of Stockholders' Equity (In thousands)

Balance at the beginning of the year         37,871         315,688         52,439           Issuance of common stock under employe stock plans         23,033         37,829         18,035           Issuance of common stock under employe stock plans         21,591         19,304         22,147           Excess tax benefits from exercise of stock options         48,00         368,071         13,0568           Balance at the end of the year         48,00         367,419         2,101,615         1,755,742           Net income         516,999         459,132         384,644           Cash dividends paid         (58,405)         (53,003)         33,036           Other         2,966,015         25,07,419         2,101,615           Accumulated Other Comprehensive (Loss)         (58,405)         (53,003)         33,036           Other         2,966,015         25,07,419         2,101,615           Accumulated Other Comprehensive (Loss) Income         31,624         (58,901)         41,402           Cecumulated Other Comprehensive (Loss) Income         31,624         (58,901)         41,402           Tanslation adjustments         2,550         17,722         41,624           Champia currency translation:         2,550         17,722         41,624		Year Ended December 31,		
Prefered stock, \$0.01 par value         \$—         \$—         \$—           Common stock, \$0.01 par value         2,565         2,538         2,521           Shares issued         2,565         2,538         2,521           Balance at the edu of the year         36,767         2,565         2,538           Torright Excress of Par Value         387,871         315,869         26,249           Issuance of common stock under employee stock plans         21,591         19,384         22,447           Excess fax benefits from exercise of stock options         21,591         19,384         22,447           Excess fax benefits from exercise of stock options         448,700         387,001         13,056           Balance at the edu of the year         2,001         38,001         13,056           Balance at the edu of the year         2,001         2,010         38,000           Retined Exercise         2,002		2013	2012	2011
Common stock, Su0.1 par value         2,565         2,538         2,521           Balance at the beginning of the year         2,66         2,76         2,75           Shares issued         36         2,76         2,536           Captain Excess of Par Value           Balance at the beginning of the year         387,87         13,688         26,450           Sisuance of common stock under employee stock plans         23,053         3,782         18,085           Share-based compensation costs         16,185         14,970         13,056           Excess tax benefits from exercise of stock options         16,185         14,970         13,056           Retained Enumy         2,507,419         21,016,15         17,557,42           Net income         15,699         45,912         304,40           Cash dividends paid         (54,045)         (53,03)         30,30           Chier         2,264         (22         (25         (25           Balance at the end of the year         2,507,41         2,10,15         1,75,74           Nei triccome         (58,40)         (58,40)         (33,63           Cash dividends paid         (58,04)         (58,04)         (25,05         (22           Balance at the end of the year	•	r.	ф	ф
Balance at the beginning of the year         1,56         2,53         2,521           Share issued         1,6         2,7         2,53         2,53         2,53           Explain Excess of Water Water         38,787         315,688         26,245           Balance at the beginning of the year         38,787         115,688         26,245           Issuance of common stock under employee stock plans         38,787         115,088         26,245           Share-based compensation costs         21,591         119,384         22,147           Excess as benefits from exercise of stock options         448,700         38,702         13,056           Balance at the end of the year         448,700         38,703         13,058           Balance at the end of the year         25,074,19         2,101,615         1,75,742           We income         16,099         45,132         38,444           Cash dividends paid         2,507,419         2,101,615         1,75,742           Reliance at the end of the year         2,507,419         2,101,615         1,75,742           Cath Canadian adjustments         2,508         2,509         2,101,615           Cath Cath Deptition Interface and the end of the year         3,162         3,202         4,104 <t< td=""><td>-</td><td><u>\$ —</u></td><td><u>\$ —</u></td><td><u> </u></td></t<>	-	<u>\$ —</u>	<u>\$ —</u>	<u> </u>
Shares issued         16         27         17           Balance at the end of the year         2,581         2,565         2,538           Capital in Excess of Par Value           Balance at the beginning of the year         387,371         315,688         262,450           Share common stock uder employe stock plans         33,033         37,929         18,035           Share common stock uder employe stock plans         21,951         19,349         22,147           Excess tax benefits from eversics of stock options         16,185         14,970         13,556           Balance at the end of the year         448,700         387,871         315,688           Extented Earning         448,700         387,871         315,688           Extented Earning         5,507,419         4,910,1615         1,755,742           Net income         5,507,419         45,911,51         3,936           Cobe         2,507,419         45,911,51         3,936           Cobe         2,507,419         45,911,51         3,936           Cobe         2,506,610         2,579,419         2,911,615         4,752           Balance at the end of the year         3,062         4,102         4,202           Balance at the end of the year	· •			
Balance at the end of the year         2,581         2,585         2,538           Capital in Excess of Par Valve         387,871         315,688         26,2450           Balance at the beginning of the year         387,871         315,688         26,2450           Issuance of common stock under employee stock plans         23,033         37,892         18,035           Share-based compensation costs         21,591         19,348         22,147           Excess fax benefits from exercise of stock options         16,185         14,970         13,056           Balance at the end of the year         48,700         387,71         31,558           Retained Earnings         250,7419         4,01,1615         1,755,748           Retained Harming         49,001         43,003         38,366           Cother         516,999         459,132         384,646           Cash dividends paid         616,988         63,033         38,256				
Capital in Excess of Par Value         387,871         315,688         262,450           Balance at the beginning of the year         23,653         37,829         18,035           Share-based compensation costs         21,591         19,344         22,145           Excess tax benefits from exercise of stock options         16,185         14,970         13,556           Balance at the end of the year         448,700         387,871         315,588           Retained Earning         448,700         387,871         315,588           Retained Earning         516,999         449,132         384,464           Cash dividends paid         (58,405)         63,030         30,366           Other         2,966,105         2,507,419         210,1615         1,755,742           Cash dividends paid         (58,405)         63,030         30,366           Other         2,966,105         2,507,419         210,1615           Accumulated Other Comprehensive (Loss) Income         2,966,105         5,507,419         210,1615           Accumulated Other Comprehensive (Loss) Income         2,506,105         1,7722         12,465           Change in long-term intercompany notes         2,507,419         2,101,615         41,402           Robit of the year         1,				
Balance at the beginning of the year         37,871         315,688         52,439           Issuance of common stock under employe stock plans         23,033         37,829         18,035           Issuance of common stock under employe stock plans         21,591         19,304         22,147           Excess tax benefits from exercise of stock options         48,00         368,071         13,0568           Balance at the end of the year         48,00         367,419         2,101,615         1,755,742           Net income         516,999         459,132         384,644           Cash dividends paid         (58,405)         (53,003)         33,036           Other         2,966,015         25,07,419         2,101,615           Accumulated Other Comprehensive (Loss)         (58,405)         (53,003)         33,036           Other         2,966,015         25,07,419         2,101,615           Accumulated Other Comprehensive (Loss) Income         31,624         (58,901)         41,402           Cecumulated Other Comprehensive (Loss) Income         31,624         (58,901)         41,402           Tanslation adjustments         2,550         17,722         41,624           Champia currency translation:         2,550         17,722         41,624	Balance at the end of the year	2,581	2,565	2,538
Issuance of common stock under employee stock plans         23,053         37,829         18,035           Share-based compensation costs         21,591         19,384         22,147           Excess tax benefits from exercise of stock options         46,070         30,807         31,508           Retained Earth end of the year         2,907,419         2,10,1615         1,755,742           Net income         516,999         459,132         334,644           Cash divideds paid         (58,095)         459,132         334,645           Cash divided Spaid         (58,095)         45,172         (12,165           Balance at the end of the year         31,624         (58,901)         (41,402           Tarnslation adjustments         25,947         6,935         (45,901)	Capital in Excess of Par Value			
Share-based compensation costs         21,501         19,344         22,147           Excess tax benefits from exercise of stock options         16,185         14,970         13,056           Balance at the end of the year         448,700         36,7871         31,558           Retained Earnings         2,507,419         2,101,615         1,755,742           Balance at the beginning of the year         516,999         49,132         384,464           Cash dividends paid         65,405         (53,083)         308,368           Other         2,966,015         2,507,419         2,101,615           Accumulated Other Comprehensive (Loss) Income         2         (26,50)         2,205,102           Ealance at the beginning of the year         31,624         (58,901)         41,402           Tarnslation adjustments         31,722         (12,455           Change in long-term intercompany notes         2,507         1,502         (4,102           Change in long-term intercompany notes         2,504         1,502         (4,502           Change in long-term intercompany notes         2,504         1,502         (4,502           Retained at the beginning of the year         1,089         30,502         (4,502           Net actuarial gain (loss), net of tax of (\$2,884), \$1,522 a		387,871	315,688	262,450
Excess tax benefits from exercise of stock options         16,185         14,970         13,056           Balance at the end of the year         448,700         36,688           Retained Exertines         25,074,19         2,10,1615         1,755,748           Balance at the beginning of the year         2,507,419         2,10,1615         1,755,748           Cash dividends paid         (58,405)         (53,083)         363,686           Other         2,966,015         2,507,419         2,10,1515           Balance at the end of the year         2,966,015         2,507,419         2,10,1515           Committed Other Comprehensive (Loss) Income         31,624         (58,001)         2,10,1015           Foreign currency translation:         31,624         (58,901)         41,402           Tarnslation adjustments         31,624         (58,901)         41,402           Tarnslation adjustments         2,550         17,722         12,446           Change in long-term intercompany notes         2,504         6,926         4,624           Change in long-term intercompany notes         119,338         9,329         4,910           Balance at the beginning of the year         119,338         9,369         4,929           Defined benefit pension plans:         119,338 <td>Issuance of common stock under employee stock plans</td> <td>23,053</td> <td>37,829</td> <td>18,035</td>	Issuance of common stock under employee stock plans	23,053	37,829	18,035
Balance at the end of the year         448,700         387,931         315,688           Retained Earnings         82,507,419         2,101,615         1,755,742           Net income         516,999         459,132         384,464           Cash dividends paid         (58,465)         (53,083)         438,464           Cash dividends paid         2,966,015         2,507,419         2,101,615           Accumulated Other Comprehensive (Loss) Income         2         2,660,15         2,507,419         2,101,615           Accumulated Other Comprehensive (Loss) Income         31,624         (58,901)         (41,402           Tanslation adjustments         31,624         (58,901)         (41,402           Change in long-term intercompany notes         2,550         17,722         (12,465           Change in long-term intercompany notes         25,947         6,926         (4,624           Net investment hedges, net of tax of (51,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         47,983         2,629         (41,002           Balance at the end of the year         41,983         (98,433)         (50,798           Perince benefit pension plans:         41,983         (98,433)         (50,798           Anortization of the year         4,986         4,563         2,914<		21,591	19,384	22,147
Retained Earnings         2,507,419         2,101,615         1,757,72           Balance at the beginning of the year         516,99         459,132         384,464           Cash dividends paid         (58,405)         (53,083)         3,8366           Other         2,966,015         2,574,19         2,101,615           Balance at the end of the year         2,966,015         2,574,19         2,101,615           Rotumated Other Comprehensive (Loss) Incomerory translations           Foreign currency translations           Translation adjustments         4,550         1,722         12,465           Change in long-term intercompany notes         2,504         6,926         4,624           And inviewtiment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,936         2,629         4,104           Balance at the end of the year         1,089         3,629         4,104           Balance at the beginning of the year         1,089         3,629         4,629           Defined benefit pension plans:         1,089         9,843         5,059           Retained the beginning of the year         1,089         9,843         5,059           Award training a sin few year         1,089         1,944         4,94	Excess tax benefits from exercise of stock options	16,185	14,970	13,056
Balance at the beginning of the year         2,90,419         2,10,1615         1,75,57,42           Net income         156,999         459,122         384,462           Cash dividends paid         (58,405)         (53,003)         (38,366)           Other         2,066,15         2,507,419         2,201,615           Balance at the end of the year         2,566,15         2,507,419         2,101,615           Actumulated Other Comprehensive (Loss) Income           Foreign currency translations           Balance at the beginning of the year         31,624         (58,901)         41,402           Translation adjustments         2,550         17,722         12,465           Change in long-term intercompany notes         25,947         6,926         4(6,242)           Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         4(10)           Balance at the end of the year         (119,838)         (58,901)         (58,901)           Defined benefit pension plans:         (119,838)         (58,002)         (58,901)           Balance at the end of the year         (119,838)         (58,003)         (50,788)           Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,555 in 2013, 2012 and	Balance at the end of the year	448,700	387,871	315,688
Balance at the beginning of the year         2,90,419         2,10,1615         1,75,57,42           Net income         156,999         459,122         384,462           Cash dividends paid         (58,405)         (53,003)         (38,366)           Other         2,066,15         2,507,419         2,201,615           Balance at the end of the year         2,566,15         2,507,419         2,101,615           Actumulated Other Comprehensive (Loss) Income           Foreign currency translations           Balance at the beginning of the year         31,624         (58,901)         41,402           Translation adjustments         2,550         17,722         12,465           Change in long-term intercompany notes         25,947         6,926         4(6,242)           Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         4(10)           Balance at the end of the year         (119,838)         (58,901)         (58,901)           Defined benefit pension plans:         (119,838)         (58,002)         (58,901)           Balance at the end of the year         (119,838)         (58,003)         (50,788)           Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,555 in 2013, 2012 and	Retained Earnings			
Cash dividends paid         (58,405)         (3,083)         (38,366)           Other         2         (245)         (225)         (225)           Balance at the end of the year         2,666,15         2,507,419         2,101,615           Actumulated Other Comprehensive (Loss) Income           Foreign currency translations           Balance at the beginning of the year         (31,624)         (58,901)         (41,402)           Translation adjustments         2,504         (59,00)         (41,202)           Change in long-term intercompany notes         25,047         (59,00)         (41,602)           Change in long-term intercompany notes         (10,809)         (31,624)         (58,901)         (41,602)           Balance at the ed of the year         (11,000)         (31,624)         (58,901)         (41,602)           Balance at the eleginning of the year         (11,000)         (31,624)         (58,901)         (59,000)           Posting Character (1,000)         (10,000)         (31,624)         (58,901)         (41,624)           Balance at the eleginning of the year         (11,000)         (31,624)         (58,901)         (59,000)           Amortization of prior service costs, net of tax of (\$5,038), \$(4,598) and \$(3,350) in 2013, 2012 and 2011, respectively <td>Balance at the beginning of the year</td> <td>2,507,419</td> <td>2,101,615</td> <td>1,755,742</td>	Balance at the beginning of the year	2,507,419	2,101,615	1,755,742
Other         2         (245)         (225)           Balance at the end of the year         2,066,015         2,507,419         2,101,615           Accumulated Other Comprehensive (Loss) Income         Foreign currency translation:           Foreign currency translation:           Balance at the beginning of the year         (31,624)         (58,901)         (41,402)           Change in long-term intercompany notes         2,550         17,722         (12,465)           Change in long-term intercompany notes         25,047         6,926         (4,624)           Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         (410           Balance at the end of the year         (1,089)         (36,62)         58,901           Defined benefit pension plans:         (1,089)         (36,43)         50,798           Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively         47,498         (30,509)         50,582           Amortization of prior service costs, net of tax of (\$50,330), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively         8,446         7,563         2,914           Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively         8,446         7,563	Net income	516,999	459,132	384,464
Other         2         (245)         (225)           Balance at the end of the year         2,066,015         2,507,419         2,101,615           Accumulated Other Comprehensive (Loss) Income         Foreign currency translation:           Foreign currency translation:           Balance at the beginning of the year         (31,624)         (58,901)         (41,402)           Change in long-term intercompany notes         2,550         17,722         (12,465)           Change in long-term intercompany notes         25,047         6,926         (4,624)           Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         (410           Balance at the end of the year         (1,089)         (36,62)         58,901           Defined benefit pension plans:         (1,089)         (36,43)         50,798           Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively         47,498         (30,509)         50,582           Amortization of prior service costs, net of tax of (\$50,330), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively         8,446         7,563         2,914           Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively         8,446         7,563	Cash dividends paid	· ·		(38,366)
Protein currency translation:   Foreign currency translation:   Balance at the beginning of the year   (31,624) (58,901) (41,402)     Balance at the beginning of the year   (21,374) (58,901) (41,402)     Balance at the beginning of the year   (1,089) (31,624) (58,901) (41,402)     Balance at the end of the year   (1,089) (31,624) (58,901) (41,602) (58,901) (41,602) (4	*		,	(225)
Protein currency translation:   Foreign currency translation:   Balance at the beginning of the year   (31,624) (58,901) (41,402)     Balance at the beginning of the year   (21,374) (58,901) (41,402)     Balance at the beginning of the year   (1,089) (31,624) (58,901) (41,402)     Balance at the end of the year   (1,089) (31,624) (58,901) (41,602) (58,901) (41,602) (4	Balance at the end of the year	2.966.015	2,507,419	2.101.615
Proreign currency translation:   Salance at the beginning of the year   Salance at the beginning of the year   Salance at the beginning of the year   Salance at the sala	· · · · · · · · · · · · · · · · · · ·			
Balance at the beginning of the year         (31,624)         (58,901)         (41,402)           Translation adjustments         2,550         17,722         (12,465)           Change in long-term intercompany notes         25,047         6,926         (4,624)           Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         (410           Balance at the end of the year         (10,899)         (31,624)         (58,901)           Defined benefit pension plans:         "Total part of the year         (119,838)         (98,433)         (50,798)           Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively         47,498         (30,509)         (50,582)           Amortization of net actuarial loss, net of tax of (\$5,038), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively         8,446         7,563         2,914           Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively         (64,068)         (119,338)         (98,433)           Unrealized holding gain (loss) on available-for-sale securities:         Total part of the year         (64,068)         (119,338)         (98,433)           Balance at the end of the year         132         71         242           Increase (decrease) during the ye	• ,			
Translation adjustments         2,550         17,722         (12,465           Change in long-term intercompany notes         25,047         6,926         (4,624           Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         (410           Balance at the end of the year         (1,089)         31,624         (58,901           Defined benefit pension plans:         (119,838)         (93,433)         (50,788           Balance at the beginning of the year         (119,838)         (93,433)         (50,788           Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively         8,446         7,563         2,914           Amortization of net actuarial loss, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively         8,446         7,563         2,914           Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively         (174)         1,541         33           Balance at the end of the year         (64,068)         (119,388)         (98,433           Unrealized holding gain (loss) on available-for-sale securities:         212         71         242           Increase (decrease) during the year net of tax         (214)         61         (171           Ba		(31.624)	(58 901)	(41 402)
Change in long-term intercompany notes         25,047         6,926         (4,624           Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         (410           Balance at the end of the year         (1,089)         (31,624)         (58,901           Defined benefit pension plans:         (119,838)         (98,433)         (50,798           Balance at the beginning of the year         (119,838)         (98,433)         (50,798           Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively         47,498         (30,509)         (50,582           Amortization of net actuarial loss, net of tax of (\$5,038), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively         8,446         7,563         2,914           Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively         (174)         1,541         33           Balance at the end of the year         (64,068)         (119,838)         (98,433           Unrealized holding gain (loss) on available-for-sale securities:         3         71         242           Increase (decrease) during the year, net of tax         (214)         661         (171           Balance at the end of the year         (82)         132         71		` ' '	,	,
Net investment hedges, net of tax of (\$1,587), (\$1,416) and \$221 in 2013, 2012 and 2011, respectively         2,938         2,629         (410           Balance at the end of the year         (1,089)         (31,624)         (58,901)           Defined benefit pension plans:         ************************************	,			
Balance at the end of the year       (1,089)       (31,624)       (58,901)         Defined benefit pension plans:       (119,838)       (98,433)       (50,798)         Balance at the beginning of the year       (119,838)       (98,433)       (50,798)         Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively       47,498       (30,509)       (50,582)         Amortization of net actuarial loss, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively       8,446       7,563       2,914         Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively       (174)       1,541       33         Balance at the end of the year       (64,068)       (119,838)       (98,433)         Urrealized holding gain (loss) on available-for-sale securities:       132       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (85,239)       (151,330)       (157,563)         Treasury Stock       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114				, ,
Defined benefit pension plans:         Balance at the beginning of the year       (119,838)       (98,433)       (50,798         Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively       47,498       (30,509)       (50,582         Amortization of net actuarial loss, net of tax of (\$5,038), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively       8,446       7,563       2,914         Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively       (174)       1,541       33         Balance at the end of the year       (64,068)       (119,838)       (98,433         Unrealized holding gain (loss) on available-for-sale securities:       3       (174)       1,541       33         Unrealized holding gain (loss) on available-for-sale securities:       3       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,63         Treasury Stock         Balance at the beginning of the year       (211,374)       (209,773)       (153,551         Issuance of common stock under employee stock plans				
Balance at the beginning of the year       (119,838)       (98,433)       (50,798)         Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively       47,498       (30,509)       (50,582)         Amortization of net actuarial loss, net of tax of (\$5,038), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively       8,446       7,563       2,914         Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively       (174)       1,541       33         Balance at the end of the year       (64,068)       (119,838)       (98,433)         Unrealized holding gain (loss) on available-for-sale securities:       132       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,63         Treasury Stock         Balance at the beginning of the year       (211,374)       (209,773)       (153,551         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336         Balance at the end of the yea		(1,005)	(51,024)	(50,501)
Net actuarial gain (loss), net of tax of (\$28,884), \$15,222 and \$28,505 in 2013, 2012 and 2011, respectively       47,498       (30,509)       (50,582         Amortization of net actuarial loss, net of tax of (\$5,038), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively       8,446       7,563       2,914         Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively       (174)       1,541       33         Balance at the end of the year       (64,068)       (119,838)       (98,433         Unrealized holding gain (loss) on available-for-sale securities:       3       71       242         Increase (decrease) during the year       132       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263         Treasury Stock       (211,374)       (209,773)       (153,551         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336         Balance at the end of the year       (215,936)       (211,374)       (209,773 </td <td></td> <td>(110 939)</td> <td>(08 433)</td> <td>(50.708)</td>		(110 939)	(08 433)	(50.708)
Amortization of net actuarial loss, net of tax of (\$5,038), (\$4,598) and (\$1,358) in 2013, 2012 and 2011, respectively		` ' '	( , ,	( , ,
respectively       8,446       7,563       2,914         Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively       (174)       1,541       33         Balance at the end of the year       (64,068)       (119,838)       (98,433)         Unrealized holding gain (loss) on available-for-sale securities:       32       71       242         Increase (decrease) during the year       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263)         Treasury Stock       8       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)		47,450	(30,303)	(30,302
Amortization of prior service costs, net of tax of (\$66), (\$441) and (\$30) in 2013, 2012 and 2011, respectively       (174)       1,541       33         Balance at the end of the year       (64,068)       (119,838)       (98,433)         Unrealized holding gain (loss) on available-for-sale securities:       32       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263)         Treasury Stock       8       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)		8 446	7 563	2 914
Balance at the end of the year       (64,068)       (119,838)       (98,433)         Unrealized holding gain (loss) on available-for-sale securities:       32       71       242         Balance at the beginning of the year       132       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263)         Treasury Stock       8       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)	1 5			
Unrealized holding gain (loss) on available-for-sale securities:         Balance at the beginning of the year       132       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263         Treasury Stock         Balance at the beginning of the year       (211,374)       (209,773)       (153,551         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)				
Balance at the beginning of the year       132       71       242         Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263)         Treasury Stock       8       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)		(04,000)	(119,030)	(30,433)
Increase (decrease) during the year, net of tax       (214)       61       (171         Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263)         Treasury Stock       81       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)		100	71	2.42
Balance at the end of the year       (82)       132       71         Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263)         Treasury Stock         Balance at the beginning of the year       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)				
Accumulated other comprehensive loss at the end of the year       (65,239)       (151,330)       (157,263)         Treasury Stock         Balance at the beginning of the year       (211,374)       (209,773)       (153,551)         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)				
Treasury Stock           Balance at the beginning of the year         (211,374)         (209,773)         (153,551           Issuance of common stock under employee stock plans         3,905         3,041         3,114           Purchase of treasury stock         (8,467)         (4,642)         (59,336)           Balance at the end of the year         (215,936)         (211,374)         (209,773)				
Balance at the beginning of the year       (211,374)       (209,773)       (153,551         Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336         Balance at the end of the year       (215,936)       (211,374)       (209,773)	1	(65,239)	(151,330)	(157,263)
Issuance of common stock under employee stock plans       3,905       3,041       3,114         Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)				
Purchase of treasury stock       (8,467)       (4,642)       (59,336)         Balance at the end of the year       (215,936)       (211,374)       (209,773)		, , ,		(153,551)
Balance at the end of the year (215,936) (211,374) (209,773	Issuance of common stock under employee stock plans	3,905	3,041	3,114
	Purchase of treasury stock	(8,467)	(4,642)	(59,336)
Total Stockholders' Equity \$ 3,136.121 \$ 2.535.151 \$ 2.052.805	Balance at the end of the year	(215,936)	(211,374)	(209,773)
	Total Stockholders' Equity	\$ 3,136,121	\$ 2,535,151	\$ 2,052,805

# Consolidated Statement of Cash Flows (In thousands)

	Y	Year Ended December 31,		
		2012	2011	
Cash provided by (used for):				
Operating activities:	<b>↑ =</b> 40,000	<b>#</b> 450 400	<b># DO4 464</b>	
Net income	\$ 516,999	\$ 459,132	\$ 384,464	
Adjustments to reconcile net income to total operating activities:	440.0==		00 =00	
Depreciation and amortization	118,657	105,471	86,532	
Deferred income taxes	1,414	3,552	12,154	
Share-based compensation expense	21,591	19,384	22,147	
Gain on sale of facility	(11,590)	_	_	
Changes in assets and liabilities, net of acquisitions:				
Decrease (increase) in receivables	5,247	(4,225)	(12,450)	
(Increase) decrease in inventories and other current assets	(1,790)	29,555	(11,923)	
Increase (decrease) in payables, accruals and income taxes	7,951	(10,304)	28,053	
Increase in other long-term liabilities	9,702	9,535	550	
Pension contribution	(5,856)	(4,292)	(5,386)	
Other	(1,666)	4,656	4,424	
Total operating activities	660,659	612,464	508,565	
Investing activities:				
Additions to property, plant and equipment	(63,314)	(57,427)	(50,816)	
Purchases of businesses, net of cash acquired	(414,315)	(747,675)	(474,441)	
Proceeds from sale of facility	12,799	_	_	
Other	4,497	1,371	(1,196)	
Total investing activities	(460,333)	(803,731)	(526,453)	
Financing activities:				
Net change in short-term borrowings	(45,186)	179,426	41,550	
Additional long-term borrowings	872	_	58,981	
Reduction in long-term borrowings	(617)	(1,539)	(1,463)	
Repurchases of common stock	(8,467)	(4,642)	(59,336)	
Cash dividends paid	(58,405)	(53,083)	(38,366)	
Excess tax benefits from share-based payments	16,185	14,970	13,056	
Proceeds from employee stock plans and other	25,334	39,407	17,436	
Total financing activities	(70,284)	174,539	31,858	
Effect of exchange rate changes on cash and cash equivalents	7,177	4,320	(6,786)	
Increase (decrease) in cash and cash equivalents	137,219	(12,408)	7,184	
Cash and cash equivalents:	- , -			
Beginning of year	157,984	170,392	163,208	
End of year	\$ 295,203	\$ 157,984	\$ 170,392	

#### AMETEK, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Significant Accounting Policies

#### Basis of Consolidation

The accompanying consolidated financial statements reflect the results of operations, financial position and cash flows of AMETEK, Inc. (the "Company"), and include the accounts of the Company and subsidiaries, after elimination of all intercompany transactions in the consolidation. The Company's investments in 50% or less owned joint ventures are accounted for by the equity method of accounting. Such investments are not significant to the Company's consolidated results of operations, financial position or cash flows.

#### Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### Cash Equivalents, Securities and Other Investments

All highly liquid investments with maturities of three months or less when purchased are considered cash equivalents. At December 31, 2013 and 2012, the Company's investment in a fixed-income mutual fund (held by its captive insurance subsidiary) is classified as "available-for-sale." The aggregate market value of the fixed-income mutual fund at December 31, 2013 and 2012 was \$8.2 million (\$8.6 million cost basis) and \$8.3 million (\$8.3 million cost basis), respectively. The temporary unrealized gain or loss on the fixed-income mutual fund is recorded as a separate component of accumulated other comprehensive income (in stockholders' equity), and is not significant. Certain of the Company's other investments, which are not significant, are also accounted for by the equity method of accounting as discussed above.

### Accounts Receivable

The Company maintains allowances for estimated losses resulting from the inability of specific customers to meet their financial obligations to the Company. A specific reserve for doubtful receivables is recorded against the amount due from these customers. For all other customers, the Company recognizes reserves for doubtful receivables based on the length of time specific receivables are past due based on past experience. The allowance for possible losses on receivables was \$9.5 million and \$10.8 million at December 31, 2013 and 2012, respectively. See Note 7.

#### Inventories

The Company uses the first-in, first-out ("FIFO") method of accounting, which approximates current replacement cost, for 80% of its inventories at December 31, 2013. The last-in, first-out ("LIFO") method of accounting is used to determine cost for the remaining 20% of the Company's inventory at December 31, 2013. For inventories where cost is determined by the LIFO method, the excess of the FIFO value over the LIFO value was \$23.3 million and \$25.4 million at December 31, 2013 and 2012, respectively. The Company provides estimated inventory reserves for slow-moving and obsolete inventory based on current assessments about future demand, market conditions, customers who may be experiencing financial difficulties and related management initiatives.

#### **Business Combinations**

The Company allocates the purchase price of an acquired company, including when applicable, the fair value of contingent consideration between tangible and intangible assets acquired and liabilities assumed from

#### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

the acquired business based on their estimated fair values, with the residual of the purchase price recorded as goodwill. The results of operations of the acquired business are included in the Company's operating results from the date of acquisition. See Note 5.

Property, Plant and Equipment

Property, plant and equipment are stated at cost. Expenditures for additions to plant facilities, or that extend their useful lives, are capitalized. The cost of minor tools, jigs and dies, and maintenance and repairs is charged to expense as incurred. Depreciation of plant and equipment is calculated principally on a straight-line basis over the estimated useful lives of the related assets. The range of lives for depreciable assets is generally three to ten years for machinery and equipment, five to 27 years for leasehold improvements and 25 to 50 years for buildings.

Goodwill and Other Intangible Assets

Goodwill and other intangible assets with indefinite lives, primarily trademarks and trade names, are not amortized; rather, they are tested for impairment at least annually.

The Company identifies its reporting units at the component level, which is one level below our operating segments. Generally, goodwill arises from acquisitions of specific operating companies and is assigned to the reporting unit in which a particular operating company resides. Our reporting units are composed of business units and are one level below our operating segment and for which discrete financial information is prepared and regularly reviewed by segment management.

The Company principally relies on a discounted cash flow analysis to determine the fair value of each reporting unit, which considers forecasted cash flows discounted at an appropriate discount rate. The Company believes that market participants would use a discounted cash flow analysis to determine the fair value of its reporting units in a sales transaction. The annual goodwill impairment test requires the Company to make a number of assumptions and estimates concerning future levels of revenue growth, operating margins, depreciation, amortization and working capital requirements, which are based upon the Company's long-range plan. The Company's long-range plan is updated as part of its annual planning process and is reviewed and approved by management. The discount rate is an estimate of the overall after-tax rate of return required by a market participant whose weighted average cost of capital includes both equity and debt, including a risk premium. While the Company uses the best available information to prepare its cash flow and discount rate assumptions, actual future cash flows or market conditions could differ significantly resulting in future impairment charges related to recorded goodwill balances.

The impairment test for indefinite-lived intangibles other than goodwill (primarily trademarks and trade names) consists of a comparison of the fair value of the indefinite-lived intangible asset to the carrying value of the asset as of the impairment testing date. The Company estimates the fair value of its indefinite-lived intangibles using the relief from royalty method. The fair value derived from the relief from royalty method is measured as the discounted cash flow savings realized from owning such trademarks and trade names and not having to pay a royalty for their use.

The Company completed its required annual impairment tests in the fourth quarter of 2013, 2012 and 2011 and determined that the carrying values of goodwill and other intangible assets with indefinite lives were not impaired.

#### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The Company evaluates impairment of its long-lived assets, other than goodwill and indefinite-lived intangible assets when events or changes in circumstances indicate the carrying value may not be recoverable. The carrying value of a long-lived asset group is considered impaired when the total projected undiscounted cash flows from such asset group are separately identifiable and are less than the carrying value. In that event, a loss is recognized based on the amount by which the carrying value exceeds the fair market value of the long-lived asset group. Fair market value is determined primarily using present value techniques based on projected cash flows from the asset group. Losses on long-lived assets held for sale, other than goodwill and indefinite-lived intangible assets, are determined in a similar manner, except that fair market values are reduced for disposal costs.

Intangible assets, other than goodwill, with definite lives are amortized over their estimated useful lives. Patents and technology are being amortized over useful lives of four to 20 years, with a weighted average life of 16 years. Customer relationships are being amortized over a period of five to 20 years, with a weighted average life of 19 years. Miscellaneous other intangible assets are being amortized over a period of three to 20 years. The Company periodically evaluates the reasonableness of the estimated useful lives of these intangible assets.

Financial Instruments and Foreign Currency Translation

Assets and liabilities of foreign operations are translated using exchange rates in effect at the balance sheet date and their results of operations are translated using average exchange rates for the year. Certain transactions of the Company and its subsidiaries are made in currencies other than their functional currency. Exchange gains and losses from those transactions are included in operating results for the year.

The Company makes infrequent use of derivative financial instruments. Forward contracts are entered into from time to time to hedge specific firm commitments for certain inventory purchases, export sales, debt or foreign currency transactions, thereby minimizing the Company's exposure to raw material commodity price or foreign currency fluctuation. See Note 3.

In instances where transactions are designated as hedges of an underlying item, the gains and losses on those transactions are included in accumulated other comprehensive income within stockholders' equity to the extent they are effective as hedges. The Company has designated certain foreign-currency-denominated long-term borrowings as hedges of the net investment in certain foreign operations. As of December 31, 2013 and 2012, these net investment hedges included British-pound- and Euro-denominated long-term debt, pertaining to certain of its investments in 100% owned subsidiaries whose functional currency is either the British pound or the Euro. These borrowings were designed to create net investment hedges in each of the designated foreign subsidiaries. The Company designated the British-pound- and Euro-denominated loans referred to above as hedging instruments to offset translation gains or losses on the net investment due to changes in the British pound and Euro exchange rates. These net investment hedges were evidenced by management's contemporaneous documentation supporting the hedge designation. Any gain or loss on the hedging instrument (the debt) following hedge designation is reported in accumulated other comprehensive income in the same manner as the translation adjustment on the investment based on changes in the spot rate, which is used to measure hedge effectiveness. An evaluation of hedge effectiveness is performed by the Company on an ongoing basis and any changes in the hedge are made as appropriate. See Note 4.

## Revenue Recognition

The Company recognizes revenue on product sales in the period when the sales process is complete. This generally occurs when products are shipped to the customer in accordance with terms of an agreement of sale, under which title and risk of loss have been transferred, collectability is reasonably assured and pricing is fixed or determinable. For a small percentage of sales where title and risk of loss passes at point of delivery, the

#### AMETEK, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Company recognizes revenue upon delivery to the customer, assuming all other criteria for revenue recognition are met. The Company's policy, with respect to sales returns and allowances, generally provides that the customer may not return products or be given allowances, except at the Company's option. The Company has agreements with distributors that do not provide expanded rights of return for unsold products. The distributor purchases the product from the Company, at which time title and risk of loss transfers to the distributor. The Company does not offer substantial sales incentives and credits to its distributors other than volume discounts. The Company accounts for these sales incentives as a reduction of revenues when the sale is recognized in the consolidated statement of income. Accruals for sales returns, other allowances and estimated warranty costs are provided at the time revenue is recognized based upon past experience. At December 31, 2013, 2012 and 2011, the accrual for future warranty obligations was \$28.0 million and \$22.5 million, respectively. The Company's expense for warranty obligations was \$8.6 million in 2013, \$10.1 million in 2012 and \$13.2 million in 2011. The warranty periods for products sold vary widely among the Company's operations, but for the most part do not exceed one year. The Company calculates its warranty expense provision based on past warranty experience and adjustments are made periodically to reflect actual warranty expenses.

#### Research and Development

Company-funded research and development costs are charged to expense as incurred and were \$93.9 million in 2013, \$84.9 million in 2012 and \$78.0 million in 2011.

#### Shipping and Handling Costs

Shipping and handling costs are included in Cost of sales and were \$41.9 million in 2013, \$39.0 million in 2012 and \$35.9 million in 2011.

#### Share-Based Compensation

The Company accounts for share-based payments in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification Topic 718, *Compensation–Stock Compensation*. Accordingly, the Company expenses the fair value of awards made under its share-based plans. That cost is recognized in the consolidated financial statements over the requisite service period of the grants. See Note 10.

#### Income Taxes

The Company's annual provision for income taxes and determination of the related balance sheet accounts requires management to assess uncertainties, make judgments regarding outcomes and utilize estimates. The Company conducts a broad range of operations around the world and is therefore subject to complex tax regulations in numerous international taxing jurisdictions, resulting at times in tax audits, disputes and potential litigation, the outcome of which is uncertain. Management must make judgments currently about such uncertainties and determine estimates of the Company's tax assets and liabilities. To the extent the final outcome differs, future adjustments to the Company's tax assets and liabilities may be necessary. The Company recognizes interest and penalties accrued related to uncertain tax positions in income tax expense.

The Company also is required to assess the realizability of its deferred tax assets, taking into consideration the Company's forecast of future taxable income, the reversal of other existing temporary differences, available net operating loss carryforwards and available tax planning strategies that could be implemented to realize the deferred tax assets. Based on this assessment, management must evaluate the need for, and amount of, valuation allowances against the Company's deferred tax assets. To the extent facts and circumstances change in the future, adjustments to the valuation allowances may be required.

#### AMETEK, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## Earnings Per Share

The calculation of basic earnings per share is based on the weighted average number of common shares considered outstanding during the periods. The calculation of diluted earnings per share reflects the effect of all potentially dilutive securities (principally outstanding stock options and restricted stock grants). The number of weighted average shares used in the calculation of basic earnings per share and diluted earnings per share was as follows for the years ended December 31:

	2013	2012	2011
		(In thousands)	
Weighted average shares:			
Basic shares	243,915	241,512	240,383
Equity-based compensation plans	2,150	2,474	2,778
Diluted shares	246,065	243,986	243,161

#### 2. Recent Accounting Pronouncements

In July 2012, the FASB issued Accounting Standards Update ("ASU") No. 2012-02, *Testing Indefinite-Lived Intangible Assets for Impairment* ("ASU 2012-02"). The amendments in ASU 2012-02, similar to the amendments of ASU No. 2011-08, *Testing Goodwill for Impairment*, permit an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of an indefinite-lived intangible asset is impaired, as a basis for determining whether it is necessary to perform the quantitative impairment test described in FASB Accounting Standards Codification Topic 350, *Intangibles – Goodwill and Other*. ASU 2012-02 was effective on January 1, 2013 for the Company and the adoption did not have a significant impact on the Company's consolidated results of operations, financial position or cash flows.

In February 2013, the FASB issued ASU No. 2013-02, Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income ("ASU 2013-02"). ASU 2013-02 requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. ASU 2013-02 was effective on January 1, 2013 for the Company. See the Consolidated Statement of Comprehensive Income for the Company's disclosure reflecting these requirements.

In March 2013, the FASB issued ASU No. 2013-05, Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity ("ASU 2013-05"). ASU 2013-05 provides guidance for the treatment of the cumulative translation adjustment when an entity ceases to hold a controlling financial interest in a subsidiary or group of assets within a foreign entity. ASU 2013-05 is effective for interim and annual reporting periods beginning after December 15, 2013. The Company does not expect the adoption of ASU 2013-05 to have a significant impact on the Company's consolidated results of operations, financial position or cash flows.

In July 2013, the FASB issued ASU No. 2013-11, *Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists* ("ASU 2013-11"). ASU 2013-11 provides guidance for the financial statement presentation of an unrecognized tax benefit when a

#### AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. ASU 2013-11 is effective for interim and annual reporting periods beginning after December 15, 2013, with early adoption permitted. The Company does not expect the adoption of ASU 2013-11 to have a significant impact on the Company's financial statement presentation.

#### 3. Fair Value Measurement

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

The Company utilizes a valuation hierarchy for disclosure of the inputs to the valuations used to measure fair value. This hierarchy prioritizes the inputs into three broad levels as follows. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument. Level 3 inputs are unobservable inputs based on the Company's own assumptions used to measure assets and liabilities at fair value. A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

The following table provides the Company's assets and liabilities that are measured at fair value on a recurring basis as of December 31, 2013 and 2012, consistent with the fair value hierarchy:

	Asset (Liability)				
	December 31, 2013		Decembe	er 31, 2012	
	Fair Value		Fair Value		
			(In thousands)		
Fixed-income investments	\$	8,234		\$	8,316

The fair value of fixed-income investments was based on quoted market prices, which are valued as level 1 investments. The fixed-income investments are shown as a component of long-term assets on the consolidated balance sheet.

For the year ended December 31, 2013, gains and losses on the investments noted above were not significant. No transfers between level 1 and level 2 investments occurred during the year ended December 31, 2013.

#### Financial Instruments

Cash, cash equivalents and fixed-income investments are recorded at fair value at December 31, 2013 and 2012 in the accompanying consolidated balance sheet.

The following table provides the estimated fair values of the Company's financial instruments, for which fair value is measured for disclosure purposes only, compared to the recorded amounts at December 31, 2013 and 2012:

		Asset (Liability)				
		December 31, 2013 December 31, 201				ber 31, 2012
	Rec	Recorded Amount Fair Value			Recorded Amount	
		(In thousands)				
Short-term borrowings	\$	(268,764)	\$ (268,764)	\$ (3:	13,473)	\$ (313,473)
Long-term debt (including current portion)		(1,146,301)	(1,290,466)	(1,14	40,302)	(1,341,886)

#### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The fair value of short-term borrowings approximates the carrying value. Short-term borrowings are valued as level 2 investments as they are corroborated by observable market data. The Company's long-term debt is all privately held with no public market for this debt, therefore, the fair value of long-term debt was computed based on comparable current market data for similar debt instruments and are considered level 3 investments. See Note 9 for long-term debt principals, interest rates and maturities.

#### Forward Contracts

At December 31, 2013, the Company had two Euro forward contracts for a total of 21.7 million Euro (\$28 thousand fair value unrealized loss at December 31, 2013) and one 61.0 million Swiss franc forward contract (\$511 thousand fair value unrealized loss at December 31, 2013) outstanding. For the year ended December 31, 2013, realized losses on foreign currency forward contracts were \$0.1 million. At December 31, 2012, the Company had a 9.9 million Euro forward contract (\$46 thousand fair value unrealized loss at December 31, 2012) outstanding. For the year ended December 31, 2012, realized losses on foreign currency forward contracts were \$2.1 million. The Company has not designated its foreign currency forward contracts as hedges.

#### 4. Hedging Activities

The Company has designated certain foreign-currency-denominated long-term borrowings as hedges of the net investment in certain foreign operations. As of December 31, 2013 and 2012, these net investment hedges included British-pound- and Euro-denominated long-term debt. These borrowings were designed to create net investment hedges in each of the designated foreign subsidiaries. The Company designated the British-pound- and Euro-denominated loans referred to above as hedging instruments to offset translation gains or losses on the net investment due to changes in the British pound and Euro exchange rates. These net investment hedges are evidenced by management's contemporaneous documentation supporting the hedge designation. Any gain or loss on the hedging instrument (the debt) following hedge designation is reported in accumulated other comprehensive income in the same manner as the translation adjustment on the investment based on changes in the spot rate, which is used to measure hedge effectiveness.

At December 31, 2013 and 2012, the Company had \$198.9 million and \$195.0 million, respectively, of British-pound-denominated loans, which were designated as a hedge against the net investment in British pound functional currency foreign subsidiaries. At December 31, 2013 and 2012, the Company had a \$68.9 million and \$66.0 million, respectively, Euro-denominated loan, which was designated as a hedge against the net investment in Euro functional currency foreign subsidiaries. As a result of these British-pound-and Euro-denominated loans being designated and 100% effective as net investment hedges, \$6.8 million and \$8.3 million of currency remeasurement losses have been included in the foreign currency translation component of other comprehensive income for the years ended December 31, 2013 and 2012, respectively.

#### 5. Acquisitions

In 2013, the Company spent \$414.3 million in cash, net of cash acquired, to acquire Controls Southeast, Inc. ("CSI") in August, Creaform, Inc. in October, and Powervar, Inc. in December. CSI is a leader in custom-engineered, thermal management solutions used to maintain temperature control of liquid and gas in a broad range of demanding industrial process applications. Creaform is a leading developer and manufacturer of innovative portable 3D measurement technologies and a provider of 3D engineering services. Powervar is a leading provider of power management systems and uninterruptible power supply systems. CSI, Creaform and Powervar are part of AMETEK's Electronic Instruments Group ("EIG").

#### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following table represents the preliminary allocation of the aggregate purchase price for the net assets of the above acquisitions based on the estimated fair value at acquisition (in millions):

Property, plant and equipment	\$ 12.3
Goodwill	213.5
Other intangible assets	211.3
Deferred income taxes	(58.8)
Net working capital and other*	36.0
Total purchase price	\$414.3

<sup>\*</sup> Includes \$31.2 million in accounts receivable, whose fair value, contractual cash flows and expected cash flows are approximately equal.

The amount allocated to goodwill is reflective of the benefits the Company expects to realize from the acquisitions as follows: CSI's products are highly differentiated and complementary to AMETEK's process and analytical instrumentation markets. CSI's products and systems create additional opportunities to broaden the range of solutions AMETEK offers to industries such as oil and gas processing and sulfur recovery. Creaform significantly expands the range of non-contact metrology products offered by AMETEK's process and analytical instrumentation businesses. Creaform's innovative, optically-based product line and excellent customer base will expand AMETEK's metrology sales into attractive segments closely adjacent to those of AMETEK's existing process and analytical instrumentation businesses. Powervar's products are highly complementary to AMETEK's existing power quality and uninterruptible power supply systems. Powervar provides applications expertise and considerable new product development capability. The Company expects approximately \$18.5 million of the goodwill recorded in connection with the 2013 acquisitions will be tax deductible in future years.

The Company is in the process of finalizing the measurement of certain tangible and intangible assets for the Creaform and Powervar acquisitions, as well as deferred taxes associated with its 2013 acquisitions.

At December 31, 2013, purchase price allocated to other intangible assets of \$211.3 million consists of \$44.0 million of indefinite-lived intangible trademarks and trade names, which are not subject to amortization. The remaining \$167.3 million of other intangible assets consist of \$133.4 million of customer relationships, which are being amortized over a period of 20 years, and \$33.9 million of purchased technology, which is being amortized over a period of 15 years. Amortization expense for each of the next five years for the 2013 acquisitions listed above is expected to approximate \$8.9 million per year.

The 2013 acquisitions noted above had an immaterial impact on reported net sales, net income and diluted earnings per share for the year ended December 31, 2013. Had the 2013 acquisitions been made at the beginning of 2013 or 2012, unaudited pro forma net sales, net income and diluted earnings per share for the years ended December 31, 2013 and 2012, respectively, would not have been materially different than the amounts reported. Pro forma results are not necessarily indicative of the results that would have occurred if the acquisitions had been completed at the beginning of 2013 or 2012.

In 2012, the Company spent \$747.7 million in cash, net of cash acquired, to acquire O'Brien Corporation in January, the parent company of Dunkermotoren GmbH in May, Micro-Poise Measurement Systems ("Micro-Poise") in October and Aero Components International ("ACI"), Avtech Avionics and Instruments ("Avtech"), Sunpower, Inc. and Crystal Engineering in December. O'Brien is a leading manufacturer of fluid and gas handling solutions, sample conditioning equipment and process analyzers. Dunkermotoren is a leader in

#### AMETEK, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

advanced motion control solutions for a wide range of industrial automation applications. Micro-Poise is a leading provider of integrated test and measurement solutions for the tire industry. ACI repairs and overhauls fuel, hydraulic, pneumatic, power generation and heat exchanger components. Avtech's expertise is in the repair and maintenance of next generation and legacy avionics and instruments. Sunpower designs and develops high reliability cryocoolers and externally heated Stirling cycle engines. Crystal Engineering manufactures high-end, portable pressure calibrators and digital test gauges for the oil and gas, power generation and other industrial markets. O'Brien, Micro-Poise, Sunpower and Crystal Engineering are part of EIG and Dunkermotoren, ACI and Avtech are part of AMETEK's Electromechanical Group ("EMG").

In 2011, the Company spent \$474.9 million in cash, net of cash acquired, to acquire Avicenna Technology, Inc. ("Avicenna") in April, Coining Holding Company ("Coining") in May, Reichert Technologies and EM Test (Switzerland) GmbH in October and Technical Manufacturing Corporation ("TMC") in December. Avicenna is a supplier of custom, fine-featured components used in the medical device industry. Coining is a leading supplier of custom-shaped metal preforms, microstampings and bonding wire solutions for interconnect applications in microelectronics packaging and assembly. Reichert Technologies is a manufacturer of analytical instruments and diagnostic devices for the eye care market. EM Test is a manufacturer of advanced monitoring, testing, calibrating and display instruments. TMC is a world leader in high-performance vibration isolation systems and optical test benches used to isolate highly sensitive instruments for the microelectronics, life sciences, photonics and ultra-precision manufacturing industries. Reichert Technologies, EM Test and TMC are part of EIG and Avicenna and Coining are part of EMG.

#### Acquisitions Subsequent to December 31, 2013

In January 2014, the Company acquired Teseq Group, a leading manufacturer of test and measurement instrumentation for electromagnetic compatibility ("EMC") testing. Teseq was acquired for approximately 83 million Swiss francs (approximately \$92 million) and has estimated annual sales of approximately 48 million Swiss francs (approximately \$53 million). Teseq manufactures a broad line of conducted and radiated EMC compliance testing systems and radio-frequency amplifiers for a wide range of industries, including aerospace, automotive, consumer electronics, medical equipment, telecommunications and transportation. Teseq is a global leader in conducted and radiated EMC test equipment with a comprehensive product offering and extensive geographic coverage and will join EIG.

In February 2014, the Company acquired VTI Instruments ("VTI"), a leading manufacturer of high precision test and measurement instrumentation. VTI was acquired for approximately \$74 million and has estimated annual sales of approximately \$38 million. VTI provides highly engineered and customized products designed to deliver customers a complete, integrated solution for their critical test and measurement requirements. VTI is a market leader in high end data acquisition and precision instrumentation and will join EIG.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## 6. Goodwill and Other Intangible Assets

The changes in the carrying amounts of goodwill by segment were as follows:

	EIG	EMG	Total
		(In millions)	
Balance at December 31, 2011	\$ 997.7	\$808.5	\$1,806.2
Goodwill acquired	211.1	173.6	384.7
Purchase price allocation adjustments and other	(2.2)	1.3	(0.9)
Foreign currency translation adjustments	8.4	9.8	18.2
Balance at December 31, 2012	1,215.0	993.2	2,208.2
Goodwill acquired	213.5	_	213.5
Purchase price allocation adjustments and other	(25.5)	(6.0)	(31.5)
Foreign currency translation adjustments	7.8	10.4	18.2
Balance at December 31, 2013	\$1,410.8	\$997.6	\$2,408.4

The 2013 purchase price allocation adjustments and other, noted above, primarily consists of the finalization of deferred taxes associated with acquisitions made in 2012.

Other intangible assets were as follows at December 31:

	2013	2012
Definite-lived intangible assets (subject to amortization):	(Ir	thousands)
Patents	\$ 55,300	\$ 54,289
Purchased technology	198,463	163,192
Customer lists	1,037,689	897,072
Other acquired intangibles	28,304	25,948
	1,319,756	1,140,501
Accumulated amortization:		
Patents	(34,692)	(32,990)
Purchased technology	(51,369)	(41,323)
Customer lists	(191,170)	(139,840)
Other acquired intangibles	(24,487)	(23,730)
	(301,718)	(237,883)
Net intangible assets subject to amortization	1,018,038	902,618
Indefinite-lived intangible assets (not subject to amortization):		
Trademarks and trade names	455,888	407,109
	<b>\$</b> 1,473,926	\$ 1,309,727

Amortization expense was \$61.5 million, \$51.8 million and \$37.6 million for the years ended December 31, 2013, 2012 and 2011, respectively. Amortization expense for each of the next five years is expected to approximate \$68.8 million per year, not considering the impact of potential future acquisitions.

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## 7. Other Consolidated Balance Sheet Information

		December 31,	
	20	013	2012
INVENTORIES		(In thousand	is)
Finished goods and parts	\$ 7	6,086	\$ 62,723
Work in process	•	35,518	83,522
Raw materials and purchased parts		1,244	282,690
The state of the s		52,848	\$ 428,935
PROPERTY, PLANT AND EQUIPMENT	<del>*************************************</del>	2,040	Ψ 120,555
Land	\$ 3	35,395	\$ 34,144
Buildings	25	64,248	234,524
Machinery and equipment	75	64,654	711,215
	1,04	4,297	979,883
Less: Accumulated depreciation		1,507)	(596,400)
<u>'</u>	_ <u>-`</u>	2,790	\$ 383,483
ACCRUED LIABILITIES			
Employee compensation and benefits	\$ 8	37,656	\$ 82,303
Severance and lease termination		7,653	11,671
Product warranty obligation	2	28,036	27,792
Other	g	0,240	75,768
	\$ 21	.3,585	\$ 197,534
	2042	2042	2044
	2013	(In thousands)	2011
ALLOWANCES FOR POSSIBLE LOSSES ON ACCOUNTS AND NOTES RECEIVABLE		()	
Balance at the beginning of the year	\$10,754	\$ 7,840	\$6,047
Additions charged to expense	1,939	3,569	2,458
Recoveries credited to allowance	_	33	11
Write-offs	(3,503)	(813)	(585)
Currency translation adjustments and other	357	125	(91)
Balance at the end of the year	\$ 9,547	\$10,754	\$7,840

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## 8. Income Taxes

The components of income before income taxes and the details of the provision for income taxes were as follows for the years ended December 31:

	2013	2012 (In thousands)	2011
Income before income taxes:		(III tilousalius)	
Domestic	\$443,278	\$438,742	\$366,654
Foreign	281,517	223,733	189,988
Total	\$724,795	\$662,475	\$556,642
Provision for income taxes:			
Current:			
Federal	\$133,574	\$135,598	\$103,598
Foreign	64,077	50,511	39,516
State	13,083	18,415	16,910
Total current	210,734	204,524	160,024
Deferred:			
Federal	7,899	6,038	14,051
Foreign	(3,592)	(6,598)	(2,508)
State	(7,245)	(621)	611
Total deferred	(2,938)	(1,181)	12,154
Total provision	\$207,796	\$203,343	\$172,178

# $\label{eq:AMETEK} \textbf{AMETEK, Inc.}$ NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Significant components of the deferred tax (asset) liability were as follows at December 31:

	2013	2012
Current deferred tax (asset) liability:	(In thou	sands)
Reserves not currently deductible	\$ (22,727)	\$ (24,559)
Share-based compensation	(4,264)	(4,091)
Net operating loss carryforwards	(3,859)	(2,763)
Other	(5,233)	(1,888)
	(36,083)	(33,301)
Portion included in other current liabilities	(2,732)	
Gross current deferred tax asset	(38,815)	(33,301)
Noncurrent deferred tax (asset) liability:		
Differences in basis of property and accelerated depreciation	31,861	38,187
Reserves not currently deductible	(24,417)	(23,010)
Pensions	33,538	(869)
Differences in basis of intangible assets and accelerated amortization	528,139	482,632
Net operating loss carryforwards	(2,795)	(5,463)
Share-based compensation	(9,297)	(7,725)
Foreign tax credit carryforwards	_	(190)
Other	(3,578)	(1,737)
	553,451	481,825
Less: Valuation allowance	1,911	1,027
	555,362	482,852
Portion included in noncurrent assets	3,193	
Gross noncurrent deferred tax liability	558,555	482,852
Net deferred tax liability	\$519,740	\$449,551

The Company's effective tax rate reconciles to the U.S. Federal statutory rate as follows for the years ended December 31:

	2013	2012	2011
U.S. Federal statutory rate	35.0%	35.0%	2011 35.0%
State income taxes, net of federal income tax benefit	1.0	1.8	2.0
Foreign operations, net	(5.8)	(5.1)	(4.9)
U.S. Manufacturing deduction and credits	(1.8)	(2.0)	(1.8)
Other	0.3	1.0	0.6
Consolidated effective tax rate	28.7%	30.7%	30.9%

#### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

On January 2, 2013, the President of the United States of America signed legislation that retroactively extended the research and development ("R&D") tax credit for two years, from January 1, 2012 through December 31, 2013.

At December 31, 2013 and 2012, there has been no provision for U.S. deferred income taxes for the undistributed earnings of certain non-U.S. subsidiaries, which total approximately \$854.8 million and \$665.5 million at December 31, 2013 and 2012, respectively, because the Company intends to reinvest these earnings indefinitely in operations outside the United States. Upon distribution of those earnings to the United States, the Company would be subject to U.S. income taxes and withholding taxes payable to the various foreign countries. Determination of the amount of the unrecognized deferred income tax liability on these undistributed earnings is not practicable.

At December 31, 2013, the Company had tax benefits of \$6.6 million related to net operating loss carryforwards, which will be available to offset future income taxes payable, subject to certain annual or other limitations based on foreign and U.S. tax laws. This amount includes net operating loss carryforwards of \$0.4 million for federal income tax purposes with no valuation allowance, \$3.5 million for state income tax purposes with a valuation allowance of \$0.1 million and \$2.7 million for foreign income tax purposes with a valuation allowance of \$1.1 million. These net operating loss carryforwards, if not used, will expire between 2014 and 2033. As of December 31, 2013, the Company had no U.S. foreign tax credit carryforwards.

The Company maintains a valuation allowance to reduce certain deferred tax assets to amounts that are more likely than not to be realized. This allowance primarily relates to the deferred tax assets established for foreign and certain state net operating loss carryforwards. In 2013, the Company recorded an increase of \$0.9 million in the valuation allowance primarily related to foreign net operating losses that are not expected to be utilized.

At December 31, 2013, the Company had gross unrecognized tax benefits of \$55.2 million, of which \$50.9 million, if recognized, would impact the effective tax rate. At December 31, 2012, the Company had gross unrecognized tax benefits of \$36.2 million, of which \$33.6 million, if recognized, would impact the effective tax rate.

At December 31, 2013 and 2012, the Company reported \$8.6 million and \$8.2 million, respectively, related to interest and penalty exposure as accrued income tax expense in the consolidated balance sheet. During 2013, 2012 and 2011, the Company recognized a net expense of \$0.4 million, \$1.0 million and \$1.1 million, respectively, for interest and penalties related to uncertain tax positions in the consolidated statement of income as a component of income tax expense.

The most significant tax jurisdiction for the Company is the United States. The Company files income tax returns in various state and foreign tax jurisdictions, in some cases for multiple legal entities per jurisdiction. Generally, the Company has open tax years subject to tax audit on average of between three and six years in these jurisdictions. At December 31, 2013, the Internal Revenue Service ("IRS") has been and is continuing to examine the Company's U.S. income tax returns for the years 2010 and 2011. The IRS previously completed the examination of the Company's U.S. income tax returns for the years 2008 and 2009. The Company has not materially extended any other statutes of limitation for any significant location and has reviewed and accrued for, where necessary, tax liabilities for open periods including state and foreign jurisdictions that remain subject to examination. There have been no penalties asserted or imposed by the IRS related to substantial understatement of income, gross valuation misstatement or failure to disclose a listed or reportable transaction.

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

During 2013, the Company added \$29.7 million of tax, interest and penalties for identified uncertain tax positions and reversed \$10.3 million of tax and interest related to statute expirations and settlement of prior uncertain positions. During 2012, the Company added \$11.5 million of tax, interest and penalties related to identified uncertain tax positions and reversed \$2.9 million of tax and interest related to statute expirations and settlement of prior uncertain positions.

The following is a reconciliation of the liability for uncertain tax positions at December 31:

	2013	2012	2011
		(In millions)	
Balance at the beginning of the year	\$36.2	\$28.5	\$22.8
Additions for tax positions related to the current year	11.7	4.3	1.4
Additions for tax positions of prior years	15.1	6.0	6.5
Reductions for tax positions of prior years	(1.8)	(8.0)	(2.0)
Reductions related to settlements with taxing authorities	(2.5)	_	_
Reductions due to statute expirations	(3.5)	(1.8)	(0.2)
Balance at the end of the year	\$55.2	\$36.2	\$28.5

In 2013, the additions above primarily reflect the increase in tax liabilities for uncertain tax positions related to certain foreign activities, while the reductions above primarily relate to statue expirations and tax paid. At December 31, 2013, tax, interest and penalties of \$46.4 million were classified as a noncurrent liability and \$17.4 million were classified as a current liability, of which approximately \$12.2 million was previously classified as a noncurrent liability. The net increase in uncertain tax positions for the year ended December 31, 2013 resulted in an increase to income tax expense of \$12.1 million. At December 31, 2013, the Company classified \$17.4 million of tax, interest and penalties on uncertain tax positions as a current liability as it is reasonably possible that certain tax audits and tax rulings will be effectively settled within the next 12 months.

#### AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### 9. Debt

Long-term debt consisted of the following at December 31:

	2013	2012
	(In tho	usands)
U.S. dollar 6.59% senior notes due September 2015	\$ 90,000	\$ 90,000
U.S. dollar 6.69% senior notes due December 2015	35,000	35,000
U.S. dollar 6.20% senior notes due December 2017	270,000	270,000
U.S. dollar 6.35% senior notes due July 2018	80,000	80,000
U.S. dollar 7.08% senior notes due September 2018	160,000	160,000
U.S. dollar 7.18% senior notes due December 2018	65,000	65,000
U.S. dollar 6.30% senior notes due December 2019	100,000	100,000
British pound 5.99% senior note due November 2016	66,303	64,988
British pound 4.68% senior note due September 2020	132,592	129,976
Euro 3.94% senior note due August 2015	68,880	65,972
Swiss franc 2.44% senior note due December 2021	61,754	60,096
Revolving credit loan	268,329	312,903
Other, principally foreign	17,207	19,840
Total debt	1,415,065	1,453,775
Less: Current portion	(273,315)	(320,654)
Total long-term debt	\$ 1,141,750	\$ 1,133,121

Maturities of long-term debt outstanding at December 31, 2013 were as follows: \$195.7 million in 2015; \$68.2 million in 2016; \$272.0 million in 2017; \$311.5 million in 2018; \$100.0 million in 2019; and \$194.4 million in 2020 and thereafter.

In December 2007, the Company issued \$270 million in aggregate principal amount of 6.20% private placement senior notes due December 2017 and \$100 million in aggregate principal amount of 6.30% private placement senior notes due December 2019. In July 2008, the Company issued \$80 million in aggregate principal amount of 6.35% private placement senior notes due July 2018. In September 2008, the Company issued \$90 million in aggregate principal amount of 6.59% private placement senior notes due September 2015 and \$160 million in aggregate principal amount of 7.08% private placement senior notes due September 2018. In December 2008, the Company issued \$35 million in aggregate principal amount of 6.69% private placement senior notes due December 2015 and \$65 million in aggregate principal amount of 7.18% private placement senior notes due December 2018.

In September 2005, the Company issued a 50 million Euro (\$68.9 million at December 31, 2013) 3.94% senior note due August 2015. In November 2004, the Company issued a 40 million British pound (\$66.3 million at December 31, 2013) 5.99% senior note due November 2016. In September 2010, the Company issued an 80 million British pound (\$132.6 million at December 31, 2013) 4.68% senior note due September 2020. In December 2011, the Company issued a 55 million Swiss franc (\$61.8 million at December 31, 2013) 2.44% senior note due December 2021.

The Company has a revolving credit facility with a total borrowing capacity of \$700 million, which excludes an accordion feature that permits the Company to request up to an additional \$200 million in revolving

#### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

credit commitments at any time during the life of the revolving credit agreement under certain conditions. The revolving credit facility was amended in December 2013 and now expires in December 2018. The revolving credit facility places certain restrictions on allowable additional indebtedness. At December 31, 2013, the Company had available borrowing capacity of \$587.0 million under its revolving credit facility, including the \$200 million accordion feature.

Interest rates on outstanding loans under the revolving credit facility are at the applicable benchmark rate plus a negotiated spread or at the U.S. prime rate. At December 31, 2013 and 2012 the Company had \$216.6 million (including a \$51.7 million eligible foreign subsidiary borrowing) and \$312.9 million (including a \$21.9 million eligible foreign subsidiary borrowing), respectively, of borrowings outstanding under the revolving credit facility. The weighted average interest rate on the revolving credit facility for the years ended December 31, 2013 and 2012 was 1.70% and 1.50%, respectively. The Company had outstanding letters of credit totaling \$47.7 million and \$37.0 million at December 31, 2013 and 2012, respectively.

The private placements, the senior notes and the revolving credit facility are subject to certain customary covenants, including financial covenants that, among other things, require the Company to maintain certain debt-to-EBITDA and interest coverage ratios. The Company was in compliance with all provisions of the debt arrangements at December 31, 2013.

Foreign subsidiaries of the Company had available credit facilities with local foreign lenders of \$55.2 million at December 31, 2013. Foreign subsidiaries had debt outstanding at December 31, 2013 totaling \$17.2 million, including \$12.2 million reported in long-term debt.

The weighted average interest rate on total debt outstanding at December 31, 2013 and 2012 was 5.5% and 5.4%, respectively.

#### 10. Share-Based Compensation

Under the terms of the Company's stockholder-approved share-based plans, incentive and non-qualified stock options and restricted stock have been, and may be, issued to the Company's officers, management-level employees and members of its Board of Directors. Employee and non-employee director stock options generally vest at a rate of 25% per year, beginning one year from the date of the grant, and restricted stock generally has a four-year cliff vesting. Stock options generally have a maximum contractual term of seven years. At December 31, 2013, 18.2 million shares of Company common stock were reserved for issuance under the Company's share-based plans, including 6.4 million shares for stock options outstanding.

The Company issues previously unissued shares when stock options are exercised and shares are issued from treasury stock upon the award of restricted stock.

The Company measures and records compensation expense related to all stock awards by recognizing the grant date fair value of the awards over their requisite service periods in the financial statements. For grants under any of the Company's plans that are subject to graded vesting over a service period, the Company recognizes expense on a straight-line basis over the requisite service period for the entire award.

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The fair value of each stock option grant is estimated on the date of grant using a Black-Scholes-Merton option pricing model. The following weighted average assumptions were used in the Black-Scholes-Merton model to estimate the fair values of stock options granted during the years indicated:

	2013	2012	2011
Expected volatility	28.1%	28.4%	26.4%
Expected term (years)	5.0	5.1	5.0
Risk-free interest rate	0.75%	0.84%	1.96%
Expected dividend yield	0.57%	0.47%	0.54%
Black-Scholes-Merton fair value per stock option granted	\$10.17	\$8.54	\$7.56

Expected volatility is based on the historical volatility of the Company's stock. The Company used historical exercise data to estimate the stock options' expected term, which represents the period of time that the stock options granted are expected to be outstanding. Management anticipates that the future stock option holding periods will be similar to the historical stock option holding periods. The risk-free interest rate for periods within the contractual life of the stock option is based on the U.S. Treasury yield curve at the time of grant. Compensation expense recognized for all share-based awards is net of estimated forfeitures. The Company's estimated forfeiture rates are based on its historical experience.

Total share-based compensation expense was as follows for the years ended December 31:

	2013	2012	2011
		(In thousands)	
Stock option expense	\$10,776	\$ 9,437	\$ 8,027
Restricted stock expense	10,815	9,947	14,120
Total pre-tax expense	21,591	19,384	22,147
Related tax benefit	(6,964)	(6,518)	(7,083)
Reduction of net income	\$14,627	\$12,866	\$15,064

Pre-tax share-based compensation expense is included in the consolidated statement of income in either Cost of sales, excluding depreciation or Selling, general and administrative expenses, depending on where the recipient's cash compensation is reported.

The following is a summary of the Company's stock option activity and related information for the year ended December 31, 2013:

	Shares (In thousands)	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value (In millions)
Outstanding at the beginning of the year	6,840	\$ 22.39		
Granted	1,270	41.75		
Exercised	(1,533)	17.48		
Forfeited	(182)	32.50		
Expired	(1)	29.68		
Outstanding at the end of the year	6,394	\$ 27.13	4.0	<b>\$ 163.3</b>
Exercisable at the end of the year	3,514	\$ 20.77	2.9	\$ 112.1

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The aggregate intrinsic value of stock options exercised during 2013, 2012 and 2011 was \$41.6 million, \$45.5 million and \$28.2 million, respectively. The total fair value of stock options vested during 2013, 2012 and 2011 was \$8.2 million, \$8.9 million and \$7.5 million, respectively.

The following is a summary of the Company's nonvested stock option activity and related information for the year ended December 31, 2013:

	Change	Weighted Average Grant Date
	Shares (In thousands)	<u>Fair Value</u>
Nonvested stock options outstanding at the beginning of the year	3,275	\$ 6.62
Granted	1,270	10.17
Vested	(1,483)	5.52
Forfeited	(182)	7.52
Nonvested stock options outstanding at the end of the year	2,880	<b>\$ 8.65</b>

As of December 31, 2013, there was approximately \$15.0 million of expected future pre-tax compensation expense related to the 2.9 million nonvested stock options outstanding, which is expected to be recognized over a weighted average period of less than two years.

The fair value of restricted shares under the Company's restricted stock arrangement is determined by the product of the number of shares granted and the grant date market price of the Company's common stock. Upon the grant of restricted stock, the fair value of the restricted shares (unearned compensation) at the date of grant is charged as a reduction of capital in excess of par value in the Company's consolidated balance sheet and is amortized to expense on a straight-line basis over the vesting period, which is the same as the calculated derived service period as determined on the grant date.

Restricted stock grants are subject to accelerated vesting due to certain events, including doubling of the grant price of the Company's common stock as of the close of business during any five consecutive trading days. On January 25, 2013, 488,235 shares of restricted stock, which were granted on April 29, 2010, and 26,298 shares of restricted stock, which were granted on July 29, 2010, vested under this accelerated vesting provision. The pre-tax charge to income due to the accelerated vesting of these shares was \$2.7 million (\$1.9 million net after-tax charge) for the year ended December 31, 2013.

The following is a summary of the Company's nonvested restricted stock activity and related information for the year ended December 31, 2013:

		Weighted
		Average
		Grant
		Date
		Fair
	Shares	Value
	(In thousands)	
Nonvested restricted stock outstanding at the beginning of the year	1,252	\$ 26.71
Granted	401	42.42
Vested	(577)	20.88
Forfeited	(89)	31.41
Nonvested restricted stock outstanding at the end of the year	987	\$ 36.12

#### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The total fair value of the restricted stock that vested was \$12.1 million, \$11.1 million and \$18.6 million in 2013, 2012 and 2011, respectively. The weighted average fair value of restricted stock granted per share during 2013 and 2012 was \$42.42 and \$33.80, respectively. As of December 31, 2013, there was approximately \$23.5 million of expected future pre-tax compensation expense related to the 1.0 million nonvested restricted shares outstanding, which is expected to be recognized over a weighted average period of approximately two years.

Under a Supplemental Executive Retirement Plan ("SERP") in 2013, the Company reserved 23,215 shares of common stock. Reductions for retirements and terminations were 50,417 shares in 2013. The total number of shares of common stock reserved under the SERP was 582,648 as of December 31, 2013. Charges to expense under the SERP are not significant in amount and are considered pension expense with the offsetting credit reflected in capital in excess of par value.

#### 11. Retirement Plans and Other Postretirement Benefits

Retirement and Pension Plans

The Company sponsors several retirement and pension plans covering eligible salaried and hourly employees. The plans generally provide benefits based on participants' years of service and/or compensation. The following is a brief description of the Company's retirement and pension plans.

The Company maintains contributory and noncontributory defined benefit pension plans. Benefits for eligible salaried and hourly employees under all defined benefit plans are funded through trusts established in conjunction with the plans. The Company's funding policy with respect to its defined benefit plans is to contribute amounts that provide for benefits based on actuarial calculations and the applicable requirements of U.S. federal and local foreign laws. The Company estimates that it will make both required and discretionary cash contributions of approximately \$4 million to \$7 million to its worldwide defined benefit pension plans in 2014.

The Company uses a measurement date of December 31 (its fiscal year end) for its U.S. and foreign defined benefit pension plans.

The Company sponsors a 401(k) retirement and savings plan for eligible U.S. employees. Participants in the retirement and savings plan may contribute a specified portion of their compensation on a pre-tax basis, which vary by location. The Company matches employee contributions ranging from 20% to 100%, up to a maximum percentage ranging from 1% to 8% of eligible compensation or up to a maximum of \$1,200 per participant in some locations.

The Company's retirement and savings plan has a defined contribution retirement feature principally to cover U.S. salaried employees joining the Company after December 31, 1996. Under the retirement feature, the Company makes contributions for eligible employees based on a pre-established percentage of the covered employee's salary subject to pre-established vesting. Employees of certain of the Company's foreign operations participate in various local defined contribution plans.

The Company has nonqualified unfunded retirement plans for its Directors and certain retired employees. It also provides supplemental retirement benefits, through contractual arrangements and/or a SERP covering certain current and former executives of the Company. These supplemental benefits are designed to compensate the executive for retirement benefits that would have been provided under the Company's primary retirement plan,

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

except for statutory limitations on compensation that must be taken into account under those plans. The projected benefit obligations of the SERP and the contracts will primarily be funded by a grant of shares of the Company's common stock upon retirement or termination of the executive. The Company is providing for these obligations by charges to earnings over the applicable periods.

The following tables set forth the changes in net projected benefit obligation and the fair value of plan assets for the funded and unfunded defined benefit plans for the years ended December 31:

## U.S. Defined Benefit Pension Plans:

	2013	2012
Change in projected benefit obligation:	(In thou	isands)
Net projected benefit obligation at the beginning of the year	\$473,891	\$418,932
Service cost	3,918	3,383
Interest cost	18,889	20,718
Actuarial (gains) losses	(41,305)	56,410
Gross benefits paid	(26,718)	(25,687)
Plan amendments		135
Net projected benefit obligation at the end of the year	\$428,675	\$473,891
Change in plan assets:		
Fair value of plan assets at the beginning of the year	\$476,465	\$441,715
Actual return on plan assets	68,049	60,065
Employer contributions	592	372
Gross benefits paid	(26,718)	(25,687)
Fair value of plan assets at the end of the year	\$518,388	\$476,465

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Foreign Defined Benefit Pension Plans:

		2012 ousands)
Change in projected benefit obligation:	(III tilo	usunus)
Net projected benefit obligation at the beginning of the year	\$170,180	\$128,410
Service cost	2,405	1,818
Interest cost	7,112	6,902
Acquisitions	_	13,947
Foreign currency translation adjustment	4,823	6,495
Employee contributions	344	384
Actuarial losses	6,304	19,353
Gross benefits paid	(6,002)	(5,049)
Plan amendments	12	(2,080)
Net projected benefit obligation at the end of the year	\$185,178	\$170,180
Change in plan assets:	· <u></u>	
Fair value of plan assets at the beginning of the year	\$143,398	\$125,105
Actual return on plan assets	18,341	13,148
Employer contributions	5,264	3,920
Employee contributions	344	384
Foreign currency translation adjustment	4,075	5,890
Gross benefits paid	(6,002)	(5,049)
Fair value of plan assets at the end of the year	<b>\$165,420</b>	\$143,398

The accumulated benefit obligation consisted of the following at December 31:

## U.S. Defined Benefit Pension Plans:

	2013	2012
	(In thou	sands)
Funded plans	\$ 412,797	\$ 455,112
Unfunded plans	5,274	6,087
Total	\$ 418,071	\$ 461,199

Foreign Defined Benefit Pension Plans:

	2013	2012
	(In tho	isands)
Funded plans	\$ 142,623	\$ 132,274
Unfunded plans	28,759	26,041
Total	\$ 171,382	\$ 158,315

# $\label{eq:AMETEK} \textbf{AMETEK, Inc.}$ NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Weighted average assumptions used to determine benefit obligations at December 31:

	2013	2012
U.S. Defined Benefit Pension Plans:		
Discount rate	5.00%	4.10%
Rate of compensation increase (where applicable)	3.75%	3.75%
Foreign Defined Benefit Pension Plans:		
Discount rate	4.38%	4.44%
Rate of compensation increase (where applicable)	2.92%	2.89%

The following is a summary of the fair value of plan assets for U.S. plans at December 31, 2013 and 2012.

		December 31, 2013 December 31, 2012				
Asset Class	Total	Level 1	Level 2	Total	Level 1	Level 2
			(In the	ousands)		
Cash and temporary investments	\$ 3,589	<b>\$</b> —	\$ 3,589	\$ 3,587	\$ —	\$ 3,587
Equity securities:						
AMETEK common stock	29,016	29,016	_	26,645	26,645	_
U.S. Small cap common stocks	33,229	33,229	_	29,124	29,124	_
U.S. Large cap common stocks	99,211	65,737	33,474	81,215	53,856	27,359
Diversified common stocks — Global	94,901	_	94,901	82,810	_	82,810
Fixed-income securities and other:						
U.S. Corporate	22,732	8,230	14,502	24,040	8,751	15,289
U.S. Government	2,984	2,058	926	2,521	1,545	976
Global asset allocation(1)	186,350	112,965	73,385	152,026	88,749	63,277
Inflation related funds	34,213	_	34,213	53,954	12,084	41,870
Alternative investments:						
Inflation related pooled investment fund(2)	12,163	_	_	20,543	_	_
Total investments	\$ 518,388	\$ 251,235	\$ 254,990	\$ 476,465	\$ 220,754	\$ 235,168

<sup>(1)</sup> This asset class was invested in diversified companies in all geographical regions.

U.S. equity securities and global equity securities categorized as level 1 are traded on national and international exchanges and are valued at their closing prices on the last trading day of the year. For U.S. equity securities and global equity securities not traded on an active exchange, or if the closing price is not available, the trustee obtains indicative quotes from a pricing vendor, broker or investment manager. These securities are categorized as level 2 if the custodian obtains corroborated quotes from a pricing vendor.

Additionally, some U.S. equity securities and global equity securities are public investment vehicles valued using the Net Asset Value ("NAV") provided by the fund manager. The NAV is the total value of the fund divided by the number of shares outstanding. U.S. equity securities and global equity securities are categorized as level 1 if traded at their NAV on a nationally recognized securities exchange or categorized as level 2 if the NAV is corroborated by observable market data.

<sup>(2)</sup> Includes \$1.1 million retained by investment fund related to redemption in 2013, which is expected to be paid in 2014.

#### AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Fixed income securities categorized as level 1 are traded on national and international exchanges and are valued at their closing prices on the last trading day of the year and categorized as level 2 if valued by the trustee using pricing models that use verifiable observable market data, bids provided by brokers or dealers or quoted prices of securities with similar characteristics.

Alternative investments categorized as level 3 are valued based on unobservable inputs and cannot be corroborated using verifiable observable market data. Investments in level 3 funds are redeemable, however, cash reimbursement may be delayed or a portion held back until asset finalization.

The following is a summary of the changes in the fair value of the U.S. plans' level 3 investments (fair value using significant unobservable inputs):

	Alternative Investments (In thousands)
Balance, December 31, 2011	\$ 18,732
Actual return on assets:	
Unrealized gains relating to instruments still held at the end of the year	1,811
Realized gains (losses) relating to assets sold during the year	_
Purchases, sales, issuances and settlements, net	_
Balance, December 31, 2012	20,543
Actual return on assets:	
Unrealized (losses) relating to instruments still held at the end of the year	(206)
Realized gains relating to assets sold during the year	840
Purchases, sales, issuances and settlements, net	(9,014)
Balance, December 31, 2013	\$ 12,163

The expected long-term rate of return on these plan assets was 7.75% in 2013 and 2012, respectively. Equity securities included 550,837 shares of AMETEK, Inc. common stock with a market value of \$29.0 million (5.6% of total plan investment assets) at December 31, 2013 and 706,950 shares of AMETEK, Inc. common stock with a market value of \$26.6 million (5.6% of total plan investment assets) at December 31, 2012.

The objectives of the AMETEK, Inc. U.S. defined benefit plans' investment strategy are to maximize the plans' funded status and minimize Company contributions and plan expense. Because the goal is to optimize returns over the long term, an investment policy that favors equity holdings has been established. Since there may be periods of time where both equity and fixed-income markets provide poor returns, an allocation to alternative assets may be made to improve the overall portfolio's diversification and return potential. The Company periodically reviews its asset allocation, taking into consideration plan liabilities, plan benefit payment streams and the investment strategy of the pension plans. The actual asset allocation is monitored frequently relative to the established targets and ranges and is rebalanced when necessary. The target allocations for the U.S. defined benefits plans are approximately 45% equity securities, 15% fixed-income securities and 40% other securities and/or cash.

The equity portfolio is diversified by market capitalization and style. The equity portfolio also includes international components.

## AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The objective of the fixed-income portion of the pension assets is to provide interest rate sensitivity for a portion of the assets and to provide diversification. The fixed-income portfolio is diversified within certain quality and maturity guidelines in an attempt to minimize the adverse effects of interest rate fluctuations.

Other than for investments in alternative assets, certain investments are prohibited. Prohibited investments include venture capital, private placements, unregistered or restricted stock, margin trading, commodities, short selling and rights and warrants. Foreign currency futures, options and forward contracts may be used to manage foreign currency exposure.

The following is a summary of the fair value of plan assets for foreign defined benefit pension plans at December 31, 2013 and 2012.

		December	r 31, 20	31, 2013		December 31		31, 2012	
Asset Class		Total		Level 2		Total		Level 2	
		(In thousands)							
Cash	\$	5,028	\$	5,028	\$	5,733	\$	5,733	
U.S. Mutual equity funds		14,408		14,408		11,738		11,738	
Foreign mutual equity funds		103,132		103,132		83,437		83,437	
Real estate		3,502		3,502		2,841		2,841	
Mutual bond funds — Global		25,379		25,379		24,537		24,537	
Life insurance		13,971				15,112			
Total investments	\$	165,420	\$	151,449	\$	143,398	\$	128,286	

Equity funds, real estate funds and fixed income funds that are valued by the vendor using observable market inputs are considered level 2 investments. Life insurance assets are considered level 3 investments as their values are determined by the sponsor using unobservable market data.

The following is a summary of the changes in the fair value of the foreign plans' level 3 investments (fair value determined using significant unobservable inputs):

	Life Insurance
	(In thousands)
Balance, December 31, 2011	\$ 15,855
Actual return on assets:	
Unrealized (losses) relating to instruments still held at the end of the year	(743)
Realized gains (losses) relating to assets sold during the year	_
Purchases, sales, issuances and settlements, net	
Balance, December 31, 2012	15,112
Actual return on assets:	
Unrealized (losses) relating to instruments still held at the end of the year	(1,141)
Realized gains (losses) relating to assets sold during the year	_
Purchases, sales, issuances and settlements, net	
Balance, December 31, 2013	\$ 13,971

#### AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The objective of AMETEK, Inc.'s foreign defined benefit plans' investment strategy is to maximize the long-term rate of return on plan investments, subject to a reasonable level of risk. Liability studies are also performed on a regular basis to provide guidance in setting investment goals with an objective to balance risks against the current and future needs of the plans. The trustees consider the risk associated with the different asset classes, relative to the plans' liabilities and how this can be affected by diversification, and the relative returns available on equities, fixed-income investments, real estate and cash. Also, the likely volatility of those returns and the cash flow requirements of the plans are considered. It is expected that equities will outperform fixed-income investments over the long term. However, the trustees recognize the fact that fixed-income investments may better match the liabilities for pensioners. Because of the relatively young active employee group covered by the plans and the immature nature of the plans, the trustees have chosen to adopt an asset allocation strategy more heavily weighted toward equity investments. This asset allocation strategy will be reviewed, from time to time, in view of changes in market conditions and in the plans' liability profile. The actual and target allocations for the foreign defined benefit plans are approximately 70% equity securities, 15% fixed-income securities and 15% other securities, insurance or cash.

The assumption for the expected return on plan assets was developed based on a review of historical investment returns for the investment categories for the defined benefit pension assets. This review also considered current capital market conditions and projected future investment returns. The estimates of future capital market returns by asset class are lower than the actual long-term historical returns. The current low interest rate environment influences this outlook. Therefore, the assumed rate of return for U.S. plans is 7.75% and 6.93% for foreign plans in 2014.

The projected benefit obligation, accumulated benefit obligation and fair value of plan assets for pension plans with a projected benefit obligation in excess of plan assets and pension plans with an accumulated benefit obligation in excess of plan assets were as follows at December 31:

#### U.S. Defined Benefit Pension Plans:

	r	Tojecteu Denem	Accumus	ateu Denem	
	O	bligation Exceeds	Obligati	on Exceeds	
	Fa	air Value of Assets	Fair Valı	ue of Assets	
	2013	3 2012	2013	2012	
		(In th	(In thousands)		
Benefit obligation	\$5,2	<b>74</b> \$21,390	\$5,274	\$21,390	
Fair value of plan assets		— 14,134	_	14,134	

Foreign Defined Benefit Pension Plans:

		Projected Benefit Obligation Exceeds Fair Value of Assets		Accumulated Benefit Obligation Exceeds Fair Value of Assets	
	_	2013	2012	2013	2012
	_		(In thou	sands)	
Benefit obligation	\$	101,166	\$93,457	\$33,386	\$84,156
Fair value of plan assets		65,948	56,908	3,872	54,325

# $\label{eq:AMETEK} \textbf{AMETEK, Inc.}$ NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following table provides the amounts recognized in the consolidated balance sheet at December 31:

	2013	2012
	(In thou	sands)
Funded status asset (liability):		
Fair value of plan assets	\$ 683,808	\$ 619,863
Projected benefit obligation	(613,853)	(644,071)
Funded status at the end of the year	\$ 69,955	\$ (24,208)
Amounts recognized in the consolidated balance sheet consisted of:		
Noncurrent asset for pension benefits (other assets)	\$ 110,447	\$ 19,596
Current liabilities for pension benefits	(2,114)	(1,925)
Noncurrent liability for pension benefits	(38,378)	(41,879)
Net amount recognized at the end of the year	\$ 69,955	\$ (24,208)

The following table provides the amounts recognized in accumulated other comprehensive income, net of taxes, at December 31:

Net amounts recognized:	2013	2012
	(In the	ousands)
Net actuarial loss	\$65,610	\$121,330
Prior service costs	(1,551)	(1,501)
Transition asset	9	9
Total recognized	\$64,068	\$119,838

The following table provides the components of net periodic pension benefit expense (income) for the years ended December 31:

	2013	2012 (In thousands)	2011
Defined benefit plans:		(III tilousullus)	
Service cost	\$ 6,323	\$ 5,201	\$ 4,362
Interest cost	26,000	27,620	28,515
Expected return on plan assets	(45,008)	(42,758)	(45,049)
Amortization of:			
Net actuarial loss	13,484	12,161	4,727
Prior service costs	(35)	60	75
Transition asset	(1)	(22)	(22)
Total net periodic benefit expense (income)	763	2,262	(7,392)
Other plans:	<u> </u>		
Defined contribution plans	18,195	17,754	14,571
Foreign plans and other	5,151	4,936	5,586
Total other plans	23,346	22,690	20,157
Total net pension expense	\$ 24,109	\$ 24,952	\$ 12,765

### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The total net periodic benefit expense (income) is included in Cost of sales in the consolidated statement of income. The estimated amount that will be amortized from accumulated other comprehensive income into net periodic pension benefit expense in 2014 for the net actuarial losses and prior service costs is expected to be \$4.2 million.

The following weighted average assumptions were used to determine the above net periodic pension benefit expense for the years ended December 31:

	2013	2012	2011
U.S. Defined Benefit Pension Plans:			
Discount rate	4.10%	5.00%	5.60%
Expected return on plan assets	7.75%	8.00%	8.00%
Rate of compensation increase (where applicable)	3.75%	3.75%	3.75%
Foreign Defined Benefit Pension Plans:			
Discount rate	4.44%	5.22%	5.71%
Expected return on plan assets	6.91%	6.96%	6.96%
Rate of compensation increase (where applicable)	2.89%	2.97%	2.97%

### Estimated Future Benefit Payments

The estimated future benefit payments for U.S. and foreign plans are as follows: 2014 - \$33.7 million; 2015 - \$33.7 million; 2016 - \$34.5 million; 2017 - \$35.7 million; 2018 - \$36.2 million; 2019 to 2023 - \$196.7 million. Future benefit payments primarily represent amounts to be paid from pension trust assets. Amounts included that are to be paid from the Company's assets are not significant in any individual year.

### Postretirement Plans and Postemployment Benefits

The Company provides limited postretirement benefits other than pensions for certain retirees and a small number of former employees. Benefits under these arrangements are not funded and are not significant.

The Company also provides limited postemployment benefits for certain former or inactive employees after employment but before retirement. Those benefits are not significant in amount.

The Company has a deferred compensation plan, which allows employees whose compensation exceeds the statutory IRS limit for retirement benefits to defer a portion of earned bonus compensation. The plan permits deferred amounts to be deemed invested in either, or a combination of, (a) an interest-bearing account, benefits from which are payable out of the general assets of the Company, or (b) the equivalent of a fund which invests in shares of the Company's common stock on behalf of the employee. The amount deferred under the plan, including income earned, was \$19.7 million and \$20.6 million at December 31, 2013 and 2012, respectively. Administrative expense for the deferred compensation plan is borne by the Company and is not significant.

### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

### 12. Guarantees

The Company does not provide significant guarantees on a routine basis. The Company primarily issues guarantees, stand-by letters of credit and surety bonds in the ordinary course of its business to provide financial or performance assurance to third parties on behalf of its consolidated subsidiaries to support or enhance the subsidiary's stand-alone creditworthiness. The amounts subject to certain of these agreements vary depending on the covered contracts actually outstanding at any particular point in time. At December 31, 2013, the maximum amount of future payment obligations relative to these various guarantees was \$87.2 million and the outstanding liability under certain of those guarantees was \$3.5 million.

#### Indemnifications

In conjunction with certain acquisition and divestiture transactions, the Company may agree to make payments to compensate or indemnify other parties for possible future unfavorable financial consequences resulting from specified events (e.g., breaches of contract obligations or retention of previously existing environmental, tax or employee liabilities) whose terms range in duration and often are not explicitly defined. Where appropriate, the obligation for such indemnifications is recorded as a liability. Because the amount of these types of indemnifications generally is not specifically stated, the overall maximum amount of the obligation under such indemnifications cannot be reasonably estimated. Further, the Company indemnifies its directors and officers for claims against them in connection with their positions with the Company. Historically, any such costs incurred to settle claims related to these indemnifications have been minimal for the Company. The Company believes that future payments, if any, under all existing indemnification agreements would not have a material impact on its consolidated results of operations, financial position or cash flows.

### Product Warranties

The Company provides limited warranties in connection with the sale of its products. The warranty periods for products sold vary widely among the Company's operations, but for the most part do not exceed one year. The Company calculates its warranty expense provision based on past warranty experience and adjustments are made periodically to reflect actual warranty expenses.

Changes in the accrued product warranty obligation were as follows at December 31:

	2013	2012	2011
		(In thousands)	
Balance at the beginning of the year	\$ 27,792	\$ 22,466	\$ 18,347
Accruals for warranties issued during the year	8,588	10,089	13,247
Settlements made during the year	(10,484)	(10,602)	(10,175)
Warranty accruals related to acquired businesses and other during the year	2,140	5,839	1,047
Balance at the end of the year	\$ 28,036	\$ 27,792	\$ 22,466

Certain settlements of warranties made during the period were for specific nonrecurring warranty obligations. Product warranty obligations are reported as current liabilities in the consolidated balance sheet.

#### AMETEK, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

### 13. Contingencies

#### Asbestos Litigation

The Company (including its subsidiaries) has been named as a defendant, along with many other companies, in a number of asbestos-related lawsuits. Many of these lawsuits either relate to businesses which were acquired by the Company and do not involve products which were manufactured or sold by the Company or relate to previously owned businesses of the Company which are under new ownership. In connection with many of these lawsuits, the sellers or new owners of such businesses, as the case may be, have agreed to indemnify the Company against these claims (the "Indemnified Claims"). The Indemnified Claims have been tendered to, and are being defended by, such sellers and new owners. These sellers and new owners have met their obligations, in all respects, and the Company does not have any reason to believe such parties would fail to fulfill their obligations in the future; however, one of these companies filed for bankruptcy liquidation in 2007. To date, no judgments have been rendered against the Company as a result of any asbestos-related lawsuit. The Company believes it has strong defenses to the claims being asserted and intends to continue to vigorously defend itself in these matters.

### Environmental Matters

Certain historic processes in the manufacture of products have resulted in environmentally hazardous waste by-products as defined by federal and state laws and regulations. At December 31, 2013, the Company is named a Potentially Responsible Party ("PRP") at 15 non-AMETEK-owned former waste disposal or treatment sites (the "non-owned" sites). The Company is identified as a "de minimis" party in 13 of these sites based on the low volume of waste attributed to the Company relative to the amounts attributed to other named PRPs. In nine of these sites, the Company has reached a tentative agreement on the cost of the de minimis settlement to satisfy its obligation and is awaiting executed agreements. The tentatively agreed-to settlement amounts are fully reserved. In the other four sites, the Company is continuing to investigate the accuracy of the alleged volume attributed to the Company as estimated by the parties primarily responsible for remedial activity at the sites to establish an appropriate settlement amount. At the two remaining sites where the Company is a non-de minimis PRP, the Company is participating in the investigation and/or related required remediation as part of a PRP Group or investigating the PRP claim and reserves have been established sufficient to satisfy the Company's expected obligations. The Company historically has resolved these issues within established reserve levels and reasonably expects this result will continue. In addition to these non-owned sites, the Company has an ongoing practice of providing reserves for probable remediation activities at certain of its current or previously owned manufacturing locations (the "owned" sites). For claims and proceedings against the Company with respect to other environmental matters, reserves are established once the Company has determined that a loss is probable and estimable. This estimate is refined as the Company moves through the various stages of investigation, risk assessment, feasibility study and corrective action processes. In certain instances, the Company has developed a range of estimates for such costs and has recorded a liability based on the low end of the range. It is reasonably possible that the actual cost of remediation of the individual sites could vary from the current estimates and the amounts accrued in the consolidated financial statements; however, the amounts of such variances are not expected to result in a material change to the consolidated financial statements. In estimating the Company's liability for remediation, the Company also considers the likely proportionate share of the anticipated remediation expense and the ability of the other PRPs to fulfill their obligations.

Total environmental reserves at December 31, 2013 and 2012 were \$21.9 million and \$23.6 million, respectively, for both non-owned and owned sites. In 2013, the Company recorded \$1.6 million in reserves. Additionally, the Company spent \$3.3 million on environmental matters in 2013. The Company's reserves for

### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

environmental liabilities at December 31, 2013 and 2012 include reserves of \$13.3 million and \$14.7 million, respectively, for an owned site acquired in connection with the 2005 acquisition of HCC Industries ("HCC"). The Company is the designated performing party for the performance of remedial activities for one of several operating units making up a Superfund site in the San Gabriel Valley of California. The Company has obtained indemnifications and other financial assurances from the former owners of HCC related to the costs of the required remedial activities. At December 31, 2013, the Company had \$11.3 million in receivables related to HCC for probable recoveries from third-party escrow funds and other committed third-party funds to support the required remediation. Also, the Company is indemnified by HCC's former owners for approximately \$19.0 million of additional costs.

The Company has agreements with other former owners of certain of its acquired businesses, as well as new owners of previously owned businesses. Under certain of the agreements, the former or new owners retained, or assumed and agreed to indemnify the Company against, certain environmental and other liabilities under certain circumstances. The Company and some of these other parties also carry insurance coverage for some environmental matters. To date, these parties have met their obligations in all material respects.

The Company believes it has established reserves which are sufficient to perform all known responsibilities under existing claims and consent orders. The Company has no reason to believe that other third parties would fail to perform their obligations in the future. In the opinion of management, based upon presently available information and past experience related to such matters, an adequate provision for probable costs has been made and the ultimate cost resulting from these actions is not expected to materially affect the consolidated results of operations, financial position or cash flows of the Company.

#### 14. Leases and Other Commitments

Minimum aggregate rental commitments under noncancellable leases in effect at December 31, 2013 (principally for production and administrative facilities and equipment) amounted to \$155.9 million, consisting of payments of \$32.9 million in 2014, \$25.8 million in 2015, \$19.6 million in 2016, \$13.5 million in 2017, \$10.5 million in 2018 and \$53.6 million thereafter. The leases expire over a range of years from 2014 to 2082, with renewal or purchase options, subject to various terms and conditions, contained in most of the leases. Rental expense was \$39.5 million in 2013, \$28.0 million in 2012 and \$26.4 million in 2011.

As of December 31, 2013 and 2012, the Company had \$335.0 million and \$325.6 million, respectively, in purchase obligations outstanding, which primarily consisted of contractual commitments to purchase certain inventories at fixed prices.

### 15. Reportable Segments and Geographic Areas Information

Descriptive Information about Reportable Segments

The Company has two reportable segments, EIG and EMG. The Company identifies its operating segments for segment reporting purposes primarily on the basis of product type, production processes, distribution methods and management organizations.

EIG produces instrumentation for various electronic applications used in transportation industries, including aircraft cockpit instruments and displays, airborne electronics systems that monitor and record flight and engine data, and pressure, temperature, flow and liquid-level sensors for commercial airlines and aircraft and jet engine manufacturers. EIG also produces analytical instrumentation for the medical, laboratory and research markets, as

### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

well as instruments for food service equipment, measurement and monitoring instrumentation for various process industries and instruments and complete instrument panels for heavy trucks, and heavy construction and agricultural vehicles. EIG also manufactures ultra precise measurement instrumentation, as well as thermoplastic compounds for automotive, appliance and telecommunications applications.

EMG produces brushless air-moving motors for aerospace, mass transit, medical equipment, computer and business machine applications. EMG also produces high-purity metal powders and alloys in powder, strip and wire form for electronic components, aircraft and automotive products, as well as heat exchangers and thermal management subsystems. EMG also supplies hermetically sealed (moisture-proof) connectors, terminals and headers. These electromechanical devices are used in aerospace, defense, medical and other industrial applications. Additionally, EMG produces air-moving electric motors and motor-blower systems for manufacturers of floorcare appliances and outdoor power equipment.

### Measurement of Segment Results

Segment operating income represents net sales less all direct costs and expenses (including certain administrative and other expenses) applicable to each segment, but does not include interest expense. Net sales by segment are reported after elimination of intra- and intersegment sales and profits, which are insignificant in amount. Reported segment assets include allocations directly related to the segment's operations. Corporate assets consist primarily of investments, prepaid pensions, insurance deposits and deferred taxes.

## AMETEK, Inc.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Reportable Segment Financial Information

	2013	2012 (In thousands)	2011
Net sales(1):		(III tilousullus)	
Electronic Instruments	\$ 2,034,594	\$ 1,872,557	\$ 1,647,195
Electromechanical	1,559,542	1,461,656	1,342,719
Consolidated net sales	\$ 3,594,136	\$ 3,334,213	\$ 2,989,914
Operating income and income before income taxes:		<u>,                                      </u>	
Segment operating income(2):			
Electronic Instruments	\$ 552,110	\$ 497,116	\$ 420,197
Electromechanical	309,402	292,205	262,710
Total segment operating income	861,512	789,321	682,907
Corporate administrative and other expenses	(46,433)	(43,449)	(46,966)
Consolidated operating income	815,079	745,872	635,941
Interest and other expenses, net	(90,284)	(83,397)	(79,299)
Consolidated income before income taxes	\$ 724,795	\$ 662,475	\$ 556,642
Assets:			
Electronic Instruments	\$ 3,166,917	\$ 2,616,609	
Electromechanical	2,419,059	2,405,673	
Total segment assets	5,585,976	5,022,282	
Corporate	291,926	167,774	
Consolidated assets	\$ 5,877,902	\$ 5,190,056	
Additions to property, plant and equipment(3):			
Electronic Instruments	\$ 37,597	\$ 39,400	\$ 27,196
Electromechanical	35,025	67,935	30,977
Total segment additions to property, plant and equipment	72,622	107,335	58,173
Corporate	3,021	1,840	2,419
Consolidated additions to property, plant and equipment	\$ 75,643	\$ 109,175	\$ 60,592
Depreciation and amortization:			
Electronic Instruments	\$ 57,808	\$ 50,473	\$ 39,749
Electromechanical	59,988	54,406	46,143
Total segment depreciation and amortization	117,796	104,879	85,892
Corporate	861	592	640
Consolidated depreciation and amortization	\$ 118,657	\$ 105,471	\$ 86,532

<sup>(1)</sup> After elimination of intra- and intersegment sales, which are not significant in amount.

<sup>(2)</sup> Segment operating income represents net sales less all direct costs and expenses (including certain administrative and other expenses) applicable to each segment, but does not include interest expense.

<sup>(3)</sup> Includes \$12.3 million in 2013, \$51.7 million in 2012 and \$9.8 million in 2011 from acquired businesses.

### AMETEK, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

### Geographic Areas

Information about the Company's operations in different geographic areas for the years ended December 31, 2013, 2012 and 2011 is shown below. Net sales were attributed to geographic areas based on the location of the customer. Accordingly, U.S. export sales are reported in international sales.

	2013	2012 (In thousands)	2011
Net sales:		(III tilousanus)	
United States	\$ 1,609,661	\$ 1,626,577	\$ 1,488,773
International(1):			
United Kingdom	201,543	189,704	174,714
European Union countries	627,116	526,193	456,035
Asia	679,490	620,456	546,542
Other foreign countries	476,326	371,283	323,850
Total international	1,984,475	1,707,636	1,501,141
Total consolidated	\$ 3,594,136	\$ 3,334,213	\$ 2,989,914
Long-lived assets from continuing operations (excluding intangible assets):			
United States	\$ 200,795	\$ 203,438	
International(2):			
United Kingdom	53,744	50,830	
European Union countries	87,210	83,488	
Asia	16,378	19,060	
Other foreign countries	44,663	26,667	
Total international	201,995	180,045	
Total consolidated	\$ 402,790	\$ 383,483	

<sup>(1)</sup> Includes U.S. export sales of \$1,037.0 million in 2013, \$862.6 million in 2012 and \$774.9 million in 2011.

### 16. Additional Consolidated Income Statement and Cash Flow Information

Included in other income are interest and other investment income of \$1.0 million, \$1.6 million and \$0.8 million for 2013, 2012 and 2011, respectively. Income taxes paid in 2013, 2012 and 2011 were \$173.4 million, \$171.2 million and \$130.1 million, respectively. Cash paid for interest was \$72.7 million, \$75.0 million and \$68.2 million in 2013, 2012 and 2011, respectively.

### 17. Stockholders' Equity

In 2012, the Company repurchased approximately 141,000 shares of common stock for \$4.6 million in cash under its share repurchase authorization. At December 31, 2012, \$100.9 million was available under the Board

<sup>(2)</sup> Represents long-lived assets of foreign-based operations only.

### AMETEK, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

authorization for future share repurchases. In 2013, the Company repurchased approximately 206,000 shares of common stock for \$8.5 million in cash under its share repurchase authorization. At December 31, 2013, \$92.4 million was available under the Board authorization for future share repurchases.

At December 31, 2013, the Company held 13.0 million shares in its treasury at a cost of \$215.9 million, compared with 13.1 million shares at a cost of \$211.4 million at December 31, 2012. The number of shares outstanding at December 31, 2013 was 245.0 million shares, compared with 243.4 million shares at December 31, 2012.

The Company has a Shareholder Rights Plan, under which the Company's Board of Directors declared a dividend of one Right for each share of Company common stock owned at the close of business on June 2, 2007, and has authorized the issuance of one Right for each share of common stock of the Company issued between the Record Date and the Distribution Date. The Plan provides, under certain conditions involving acquisition of the Company's common stock, that holders of Rights, except for the acquiring entity, would be entitled (i) to purchase shares of preferred stock at a specified exercise price, or (ii) to purchase shares of common stock of the Company, or the acquiring company, having a value of twice the Rights exercise price. The Rights under the Plan expire in June 2017.

## 18. Quarterly Financial Data (Unaudited)

	 First Quarter	Second Quarter		Third Quarter		Fourth Quarter	Total Year
2013		(III tilous	mas,	except per sha	re an	nounts)	
Net sales	\$ 882,853	\$ 878,809	\$	890,006	\$	942,468	\$ 3,594,136
Operating income	\$ 197,235	\$ 202,613	\$	204,686	\$	210,545	\$ 815,079
Net income	\$ 125,146	\$ 128,321	\$	127,864	\$	135,668	\$ 516,999
Basic earnings per share*	\$ 0.51	\$ 0.53	\$	0.52	\$	0.55	\$ 2.12
Diluted earnings per share*	\$ 0.51	\$ 0.52	\$	0.52	\$	0.55	\$ 2.10
Dividends paid per share*	\$ 0.06	\$ 0.06	\$	0.06	\$	0.06	\$ 0.24
<u>2012</u>							
Net sales	\$ 827,152	\$ 825,898	\$	839,373	\$	841,790	\$ 3,334,213
Operating income	\$ 182,776	\$ 184,978	\$	188,164	\$	189,954	\$ 745,872
Net income	\$ 110,150	\$ 113,687	\$	115,397	\$	119,898	\$ 459,132
Basic earnings per share*	\$ 0.46	\$ 0.47	\$	0.48	\$	0.49	\$ 1.90
Diluted earnings per share*	\$ 0.45	\$ 0.47	\$	0.47	\$	0.49	\$ 1.88
Dividends paid per share*	\$ 0.04	\$ 0.06	\$	0.06	\$	0.06	\$ 0.22

<sup>\*</sup> The sum of quarterly earnings per share may not equal total year earnings per share due to rounding of earnings per share amounts, and differences in weighted average shares and equivalent shares outstanding for each of the periods presented.

### Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure

None

#### Item 9A. Controls and Procedures

Disclosure Controls and Procedures

The Company maintains a system of disclosure controls and procedures that is designed to provide reasonable assurance that information, which is required to be disclosed, is accumulated and communicated to management in a timely manner. Under the supervision and with the participation of our management, including the Company's principal executive officer and principal financial officer, we have evaluated the effectiveness of our system of disclosure controls and procedures as required by Exchange Act Rule 13a-15(b) as of December 31, 2013. Based on that evaluation, the Company's principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures are effective at the reasonable assurance level.

Such evaluation did not identify any change in the Company's internal control over financial reporting during the year ended December 31, 2013 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

Internal Control over Financial Reporting

Management's report on the Company's internal controls over financial reporting is included in Part II, Item 8 of this Annual Report on Form 10-K. The report of the independent registered public accounting firm with respect to the effectiveness of internal control over financial reporting is included in Part II, Item 8 of this Annual Report on Form 10-K.

### Item 9B. Other Information

None.

#### PART III

### Item 10. Directors, Executive Officers and Corporate Governance

a) Directors of the Registrant.

Information with respect to Directors of the Company is set forth under the heading "Election of Directors" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders and is incorporated herein by reference.

b) Executive Officers of the Registrant.

Information with respect to executive officers of the Company is set forth under the heading "Executive Officers" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders and is incorporated herein by reference.

c) Section 16(a) Compliance.

Information concerning compliance with Section 16(a) of the Securities Exchange Act of 1934 is set forth under the heading "Compliance with Section 16(a) of the Securities Exchange Act of 1934" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders and is incorporated herein by reference.

d) Identification of the Audit Committee.

Information concerning the audit committee of the Company is set forth under the heading "Committees of the Board" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders and is incorporated herein by reference.

e) Audit Committee Financial Expert.

Information concerning the audit committee financial expert of the Company is set forth under the heading "Committees of the Board" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders and is incorporated herein by reference.

f) Corporate Governance/Nominating Committee.

Information concerning any material changes to the way in which security holders may recommend nominees to the Company's Board of Directors is set forth under the heading "Corporate Governance" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders and is incorporated herein by reference.

g) Code of Ethics for Chief Executive Officer and Senior Financial Officers.

The Company has adopted a Code of Ethics for the principal executive officer, principal financial officer and principal accounting officer, which may be found on the Company's website at <a href="www.ametek.com">www.ametek.com</a>. Any amendments to the Code of Ethics or any grant of a waiver from the provisions of the Code of Ethics requiring disclosure under applicable Securities and Exchange Commission rules will be disclosed on the Company's website.

#### Item 11. Executive Compensation

Information regarding executive compensation, including the "Compensation Discussion and Analysis," the "Report of the Compensation Committee," "Compensation Tables" and "Potential Payments Upon Termination or Change of Control" is set forth under the heading "Executive Compensation" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders and is incorporated herein by reference.

### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Information regarding security ownership of certain beneficial owners and management appearing under "Stock Ownership of Executive Officers and Directors" and "Beneficial Ownership of Principal Stockholders" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders is incorporated herein by reference.

#### Item 13. Certain Relationships and Related Transactions, and Director Independence

Information appearing under "Certain Relationships and Related Transactions" and "Independence" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders is incorporated herein by reference.

## Item 14. Principal Accounting Fees and Services

Information appearing under "Ratification of Appointment of Independent Registered Public Accounting Firm" in the Company's Proxy Statement for the 2014 Annual Meeting of Stockholders is incorporated herein by reference.

# PART IV

## Item 15. Exhibits and Financial Statement Schedules

Financial Statements and Financial Statement Schedules

(1) Financial Statements:

Financial statements are shown in the Index to Financial Statements included in Part II, Item 8 of this Annual Report on Form 10-K.

(2) Financial Statement Schedules:

Financial statement schedules have been omitted because either they are not applicable or the required information is included in the financial statements or the notes thereto.

(3) Exhibits:

Exhibits are shown in the index included in Part II, Item 15(3) of this Annual Report on Form 10-K.

# SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

AMETEK, Inc.

By:	/s/ Frank S. Hermance
	Frank S. Hermance, Chairman of the Board, Chief Executive
	Officer and Director

Date: February 26, 2014

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	<u>Title</u>	<u>Date</u>
/s/ FRANK S. HERMANCE Frank S. Hermance	Chairman of the Board, Chief Executive Officer and Director (Principal Executive Officer)	February 26, 2014
/s/ ROBERT R. MANDOS, JR. Robert R. Mandos, Jr.	Executive Vice President — Chief Financial Officer (Principal Financial Officer)	February 26, 2014
/s/ WILLIAM J. BURKE William J. Burke	Senior Vice President — Comptroller & Treasurer (Principal Accounting Officer)	February 26, 2014
/s/ RUBY R. CHANDY Ruby R. Chandy	Director	February 26, 2014
/s/ ANTHONY J. CONTI Anthony J. Conti	Director	February 26, 2014
/s/ CHARLES D. KLEIN Charles D. Klein	Director	February 26, 2014
/s/ STEVEN W. KOHLHAGEN Steven W. Kohlhagen	Director	February 26, 2014
/s/ JAMES R. MALONE James R. Malone	Director	February 26, 2014
/s/ ELIZABETH R. VARET Elizabeth R. Varet	Director	February 26, 2014
/s/ DENNIS K. WILLIAMS Dennis K. Williams	Director	February 26, 2014

# Index to Exhibits

# Item 15(3)

Exhibit Number	Description	Incorporated Herein by Reference to
3.1	Amended and Restated Certificate of Incorporation of AMETEK, Inc., dated May 8, 2013.	Exhibit 3.1 to Form 8-K dated May 9, 2013, SEC File No. 1-12981.
3.2	By-Laws of AMETEK, Inc. as amended to and including April 29, 2010.	Exhibit 3.1 to Form 10-Q, dated March 31, 2010, SEC File No. 1-12981.
4.1	Rights Agreement, dated as of June 2, 2007, between AMETEK, Inc. and American Stock Transfer & Trust Company.	Exhibit 4.1 to Form 8-K dated June 5, 2007, SEC File No. 1-12981.
4.2	AMETEK, Inc. 2007 Omnibus Incentive Compensation Plan, dated as of April 24, 2007 (the "2007 Plan"),*	Exhibit 4 to Form S-8 dated May 10, 2007, SEC File No. 1-12981.
4.3	Amendment No. 1 to the 2007 Plan.*	Exhibit 4.3 to 2012 Form 10-K, SEC File No. 1-12981.
4.4	AMETEK, Inc. 2011 Omnibus Incentive Compensation Plan, dated as of May 3, 2011 (the "2011 Plan").*	Exhibit 4 to Form S-8 dated May 6, 2011, SEC File No. 1-12981.
4.5	Amendment No. 1 to the 2011 Plan.*	Exhibit 4.5 to 2012 Form 10-K, SEC File No. 1-12981.
10.1	Amended and restated AMETEK, Inc. Retirement Plan for Directors, dated as of October 24, 2007.*	Exhibit 10.4 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
10.2	Amended and restated AMETEK, Inc. Deferred Compensation Plan dated October 24, 2007.*	Exhibit 10.6 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
10.3	Amended and restated AMETEK, Inc. Supplemental Senior Executive Death Benefit Plan, dated as of July 25, 2007.*	Exhibit 10.1 to Form 10-Q, dated September 30, 2007, SEC File No. 1-12981.
10.4	Amended and restated AMETEK, Inc. 2004 Executive Death Benefit Plan dated as of July 25, 2007.*	Exhibit 10.2 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
10.5	Amended and restated AMETEK, Inc. Death Benefit Program for Directors dated as of October 24, 2007.*	Exhibit 10.3 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
10.6	Form of amended and restated Termination and Change of Control Agreement between AMETEK, Inc. and a named executive, dated October 24, 2007.*	Exhibit 10.7 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
10.7	Amended and restated Termination and Change of Control Agreement between AMETEK, Inc. and a named executive, dated October 24, 2007.*	Exhibit 10.8 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
10.8	The AMETEK Retirement and Savings Plan, as amended and restated to January 1, 2002 (the "Savings Plan").*	Exhibit 10.4 to 2003 Form 10-K, SEC File No. 1-12981.

Exhibit		
Number	<u>Description</u>	Incorporated Herein by Reference to
10.9	Amendment No. 1 to the Savings Plan.*	Exhibit 10.5 to 2003 Form 10-K, SEC File No. 1-12981.
10.10	Form of Severance Benefit Agreement between the Company and certain	Exhibit (10) (ww) to 1989 Form 10-K, SEC File No. 1-168.
	executives of the Company.*	
10.11	Form of Supplemental Retirement Benefit Agreement between the Company	Exhibit 10.61 to 1991 Form 10-K, SEC File No. 1-168.
	and certain executives of the Company, dated as of May 21, 1991.*	
10.12	Amended and restated AMETEK, Inc. Supplemental Executive Retirement	Exhibit 10.5 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
	Plan dated as of October 24, 2007.*	
10.13	1999 Stock Incentive Plan of AMETEK, Inc. (the "1999 Plan").*	Exhibit 4.1 to Form S-8 dated June 11, 1999, SEC File No. 333-80449.
10.14	Amendment No. 1 to the 1999 Plan.*	Exhibit 4.1 to Form S-8 dated June 11, 1999, SEC File No. 333-80449.
10.15	Amendment No. 2 to the 1999 Plan.*	Exhibit 10.3 to Form 10-Q dated March 31, 2000, SEC File No. 1-12981.
10.16	Amendment No. 3 to the 1999 Plan.*	Exhibit 10.1 to Form 10-Q dated June 30, 2002, SEC File No. 1-12981.
10.17	Amendment No. 4 to the 1999 Plan.*	Exhibit 10.2 to Form 10-Q dated September 30, 2002, SEC File No. 1-12981.
10.18	Amendment No. 5 to the 1999 Plan.*	Exhibit 10.5 to Form 10-Q dated June 30, 2004, SEC File No. 1-12981.
10.19	Amendment No. 6 to the 1999 Plan.*	Exhibit 10.1 to Form 10-Q dated September 30, 2004, SEC File No. 1-12981.
10.20	Amendment No. 7 to the 1999 Plan.*	Exhibit 10.3 to Form 10-Q dated September 30, 2006, SEC File No. 1-12981.
10.21	Amendment No. 8 to the 1999 Plan.*	Exhibit 10.21 to 2012 Form 10-K, SEC File No. 1-12981.
10.22	2002 Stock Incentive Plan of AMETEK, Inc., as amended and restated as of	Exhibit 10.1 to Form 10-Q dated March 31, 2007, SEC File No. 1-12981.
	April 25, 2007 (the "2002 Plan").*	
10.23	Amendment No. 1 to the 2002 Plan.*	Exhibit 10.23 to 2012 Form 10-K, SEC File No. 1-12981.
10.24	Form of amended and restated Restricted Stock Agreement between the	Exhibit 10.9 to Form 10-Q dated September 30, 2007, SEC File No. 1-12981.
	Company and certain executives of the Company, dated October 24, 2007.*	
10.25	Credit Agreement dated as of September 22, 2011 among AMETEK, Inc.,	Exhibit 10.1 to Form 8-K dated September 27, 2011, SEC File No. 1-12981.
	JPMorgan Chase Bank, N.A., as Administrative Agent and Bank of America,	
	N.A., PNC Bank, National Association, SunTrust Bank and Wells Fargo Bank,	
	National Association, as Co-Syndication Agents (the "Credit Agreement").	

Exhibit		
Number 10.26	<u>Description</u> Amendment No. 1 to the Credit Agreement.	Incorporated Herein by Reference to Exhibit 10.1 to Form 10-Q dated September 30, 2013, SEC File No. 1-12981.
10.20	Amendment No. 2 to the Credit Agreement.	Exhibit 10.1 to Form 10-Q dated September 50, 2015, SEC File No. 1-12501.
10.28	Note Purchase Agreement, dated as of August 30, 2007.	Euclibit 10.1 to Form 0 V dated Contember F 2007 CEC File No. 1 12001
		Exhibit 10.1 to Form 8-K dated September 5, 2007, SEC File No. 1-12981.
10.29	Note Purchase Agreement, dated as of September 17, 2008.	Exhibit 10.1 to Form 8-K dated September 19, 2008, SEC File No. 1-12981.
12**	Statement regarding computation of ratio of earnings to fixed charges.	
21**	Subsidiaries of the Registrant.	
23**	Consent of Independent Registered Public Accounting Firm.	
31.1**	Certification of Chief Executive Officer, Pursuant to Section 302 of the	
	Sarbanes-Oxley Act of 2002.	
31.2**	Certification of Chief Financial Officer, Pursuant to Section 302 of the Sarbanes-	
	Oxley Act of 2002.	
32.1**	Certification of Chief Executive Officer, Pursuant to Section 906 of the	
	Sarbanes-Oxley Act of 2002.	
32.2**	Certification of Chief Financial Officer, Pursuant to Section 906 of the Sarbanes-	
	Oxley Act of 2002.	
101.INS**	XBRL Instance Document.	
101.SCH**	XBRL Taxonomy Extension Schema Document.	
101.CAL**	XBRL Taxonomy Extension Calculation Linkbase Document.	
101.DEF**	XBRL Taxonomy Extension Definition Linkbase Document.	
101.LAB**	XBRL Taxonomy Extension Label Linkbase Document.	
101.PRE**	XBRL Taxonomy Extension Presentation Linkbase Document.	
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<sup>\*</sup> Management contract or compensatory plan required to be filed pursuant to Item 601 of Regulation S-K.

<sup>\*\*</sup> Filed with electronic submission.

#### AMENDMENT NO. 2

Dated as of December 6, 2013

to

## CREDIT AGREEMENT

Dated as of September 22, 2011

THIS AMENDMENT NO. 2 (this "Amendment") is made as of December 6, 2013 by and among AMETEK, Inc., a Delaware corporation (the "Company"), EMA Holdings UK Limited, a company organized and existing under the laws of England and Wales (the "UK Borrower"), AMETEK Holdings B.V., a private limited liability company incorporated under the law of the Netherlands (the "Dutch Borrower"), AMETEK Material Analysis Holdings GmbH, a German limited liability company (the "German Borrower"), AMETEK Canada Limited Partnership, a limited partnership formed under the laws of the Province of Alberta (the "Canadian Borrower" and, together with the Company, the UK Borrower, the Dutch Borrower and the German Borrower, the "Borrowers"), the financial institutions listed on the signature pages hereof and JPMorgan Chase Bank, N.A., as Administrative Agent (the "Administrative Agent"), under that certain Credit Agreement dated as of September 22, 2011 by and among the Company, the Foreign Subsidiary Borrowers from time to time party thereto, the financial institutions from time to time party thereto as Lenders and the Administrative Agent (the "Credit Agreement"). Capitalized terms used herein and not otherwise defined herein shall have the respective meanings given to them in the Credit Agreement.

WHEREAS, the Company has requested that the Lenders and the Administrative Agent agree to an amendment to the Credit Agreement;

WHEREAS, the Borrowers, the Lenders and the Administrative Agent have agreed to amend the Credit Agreement on the terms and conditions set forth herein;

NOW, THEREFORE, in consideration of the premises set forth above, the terms and conditions contained herein, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Borrowers, the Lenders and the Administrative Agent hereby agree to the following amendment to the Credit Agreement.

- 1. <u>Amendments to the Credit Agreement</u>. Effective as of the date of satisfaction of the conditions precedent set forth in <u>Section 3</u> below, the parties hereto agree that the Credit Agreement is hereby amended as follows:
  - $(a) \ \underline{Section\ 1.01} \ of \ the \ Credit \ Agreement \ is \ hereby \ amended \ to \ insert \ the \ following \ new \ definitions \ in \ the \ appropriate \ alphabetical \ order:$ 
    - "Agent Party" has the meaning assigned to such term in Section 9.01(d).
    - "Amendment No. 2 Effective Date" means December 6, 2013.

"Anti-Corruption Laws" means all laws, rules, and regulations of any jurisdiction applicable to the Company or its Subsidiaries from time to time concerning or relating to bribery or corruption.

"CDOR Screen Rate" means, with respect to any Interest Period, the average rate for bankers acceptances as administered by the Investment Industry Regulatory Organization of Canada (or any other Person that takes over the administration of that rate) with a tenor equal to the relevant period displayed on CDOR01 page of the Reuters Monitor Service (or, in the event such rate does not appear on a Reuters page or screen, on any successor or substitute page on such screen or service that displays such rate, or on the appropriate page of such other information service that publishes such rate from time to time as selected by the Administrative Agent in its reasonable discretion) at or about 10:15 a.m. (Toronto, Ontario time) on the Quotation Day for such Interest Period.

"COF Rate" has the meaning assigned to such term in Section 2.14(a).

"Communications" has the meaning assigned to such term in Section 9.01(d).

"<u>Electronic Signature</u>" means an electronic sound, symbol, or process attached to, or associated with, a contract or other record and adopted by a Person with the intent to sign, authenticate or accept such contract or record.

"<u>Electronic System</u>" means any electronic system, including e-mail, e-fax, Intralinks®, ClearPar® and any other Internet or extranet-based site, whether such electronic system is owned, operated or hosted by the Administrative Agent and any Issuing Bank and any of its respective Related Parties or any other Person, providing for access to data protected by passcodes or other security system.

"Ineligible Institution" has the meaning assigned to such term in Section 9.04(b).

"Reference Bank Rate" means the arithmetic mean of the rates (rounded upwards to four decimal places) supplied to the Administrative Agent at its request by the Reference Banks (as the case may be) as of the applicable time on the Quotation Day for Loans in the applicable currency and the applicable Interest Period:

- (a) in relation to Loans in Canadian Dollars, as the rate at which the relevant Reference Bank is willing to extend credit by the purchase of bankers acceptances which have been accepted by banks which are for the time being customarily regarded as being of appropriate credit standing for such purpose with a term to maturity equal to the relevant period; and
- (b) in relation to Loans in any LIBOR Quoted Currency, as the rate at which the relevant Reference Bank could borrow funds in the London interbank market in the relevant currency and for the relevant period, were it to do so by asking for and then accepting interbank offers in reasonable market size in that currency and for that period.

"Reference Banks" means the principal London offices (or, in the case of Loans denominated in Canadian Dollars, the principal Toronto offices) of JPMorgan Chase Bank, N.A. and such other banks as may be appointed by the Administrative Agent in consultation with the Company.

"Sanctioned Country" means, at any time, a country or territory which is the subject or target of any Sanctions.

"Sanctioned Person" means, at any time, (a) any Person listed in any Sanctions-related list of designated Persons maintained by OFAC, the U.S. Department of State, the United Nations Security Council, the European Union or any EU member state, (b) any Person operating, organized or resident in a Sanctioned Country or (c) any Person controlled by any such Person.

"Sanctions" means economic or financial sanctions or trade embargoes imposed, administered or enforced from time to time by (a) the U.S. government, including those administered by OFAC or the U.S. Department of State or (b) the United Nations Security Council, the European Union or Her Majesty's Treasury of the United Kingdom.

"TARGET2" means the Trans-European Automated Real-time Gross Settlement Express Transfer (TARGET2) payment system (or, if such payment system ceases to be operative, such other payment system (if any) reasonably determined by the Administrative Agent to be a suitable replacement) for the settlement of payments in euro.

"TARGET2 Day" means a day that TARGET2 is open for the settlement of payments in euro.

- (b) Section 1.01 of the Credit Agreement is hereby amended to delete the definitions of "CAD Screen Rate", "Designated Persons", "Local Rate", "Sanctions Laws and Regulations" and "TARGET" appearing therein in their entirety.
- (c) The definition of "Agreed Currencies" appearing in Section 1.01 of the Credit Agreement is hereby amended to delete the reference to "Foreign Currency" appearing in clause (vii) thereof and replace it with a reference to "currency (x) that is a lawful currency (other than Dollars) that is readily available and freely transferable and convertible into Dollars, (y) for which a LIBOR Screen Rate is available in the Administrative Agent's determination and (z) that is".
- (d) The definition of "Business Day" appearing in Section 1.01 of the Credit Agreement is hereby amended to delete the reference to "TARGET" appearing therein and replace it with a reference to "TARGET".
  - (e) The definition of "CDOR Rate" appearing in Section 1.01 of the Credit Agreement is hereby amended and restated in its entirety to read as follows:
  - "CDOR Rate" means, for any Loans denominated in Canadian Dollars, the CDOR Screen Rate or, if applicable pursuant to the terms of Section 2.14(a), the applicable Reference Bank Rate.

- (f) The definition of "Change in Law" appearing in Section 1.01 of the Credit Agreement is hereby amended to insert a reference to ", implementation" immediately after the word "interpretation" appearing therein.
  - (g) The definition of "Commitment" appearing in Section 1.01 of the Credit Agreement is amended to restate the final sentence thereof in its entirety to read as follows:
  - "The amount of each Lender's Commitment as of the Amendment No. 2 Effective Date is set forth on <u>Schedule 2.01</u>, or in the Assignment and Assumption or other documentation contemplated hereby pursuant to which such Lender shall have assumed its Commitment, as applicable."
- (h) The definition of "Excluded Taxes" appearing in Section 1.01 of the Credit Agreement is hereby amended to (w) delete the word "and" appearing at the end of clause (b) thereof, (x) delete the parenthetical "(including FATCA)" appearing in clause (c) thereof, (y) replace the period at the end of clause (c) thereof with "; and" and (z) insert the following as a new clause (d) thereof:
  - "(d) any U.S. Federal withholding Taxes imposed under FATCA."
  - (i) The definition of "FATCA" appearing in Section 1.01 of the Credit Agreement is hereby amended and restated in its entirety to read as follows:
  - "FATCA" means Sections 1471 through 1474 of the Code, as of the date of this Agreement (or any amended or successor version that is substantively comparable and not materially more onerous to comply with), any current or future regulations or official interpretations thereof and any agreement entered into pursuant to Section 1471(b)(1) of the Code.
  - (j) The definition of " $\underline{\text{Lenders}}$ " appearing in  $\underline{\text{Section 1.01}}$  of the Credit Agreement is hereby amended to add the following sentence at the end thereof:
    - "Unless the context otherwise requires, the term "Lenders" includes the Issuing Banks."
  - (k) The definition of "LIBO Rate" appearing in Section 1.01 of the Credit Agreement is hereby amended and restated in its entirety to read as follows:
  - "LIBO Rate" means, with respect to (a) any Eurocurrency Borrowing denominated in any LIBOR Quoted Currency and for any applicable Interest Period, the London interbank offered rate administered by the British Bankers Association (or any other Person that takes over the administration of such rate) for such LIBOR Quoted Currency for a period equal in length to such Interest Period as displayed on pages LIBOR01 or LIBOR02 of the Reuters screen or, in the event such rate does not appear on either of such Reuters pages, on any successor or substitute page on such screen that displays such rate, or on the appropriate page of such other information service that publishes such rate as shall be selected by the Administrative Agent from time to time in its reasonable

discretion (in each case the "LIBOR Screen Rate") at approximately 11:00 a.m., London time, on the Quotation Day for such currency and Interest Period; provided that, if the LIBOR Screen Rate shall be less than zero, such rate shall be deemed to be zero for purposes of this Agreement and (b) any Eurocurrency Borrowing denominated in any Non-Quoted Currency and for any applicable Interest Period, the applicable Local Screen Rate for such Non-Quoted Currency at approximately 11:00 a.m. Toronto, Ontario time, on the Quotation Day for such currency and Interest Period; provided that if any Local Screen Rate shall be less than zero, such rate shall be deemed to be zero for purposes of this Agreement; provided, that, if a LIBOR Screen Rate or a Local Screen Rate, as applicable, shall not be available at the applicable time for the applicable Interest Period (the "Impacted Interest Period"), then the LIBO Rate for such currency and such Interest Period shall be the Interpolated Rate; provided, that, if any Interpolated Rate shall be less than zero, such rate shall be deemed to be zero for purposes of this Agreement. It is understood and agreed that all of the terms and conditions of this definition of "LIBO Rate" shall be subject to Section 2.14.

- (l) The definition of "Local Screen Rate" appearing in Section 1.01 of the Credit Agreement is hereby amended to delete the reference to "CAD" appearing therein and replace it with a reference to "CDOR".
  - (m) The definition of "Maturity Date" appearing in Section 1.01 of the Credit Agreement is hereby amended and restated in its entirety to read as follows: "Maturity Date" means December 6, 2018.
  - (n) The definition of "OFAC" appearing in Section 1.01 of the Credit Agreement is hereby amended and restated in its entirety to read as follows: "OFAC" means the Office of Foreign Assets Control of the U.S. Department of Treasury.
  - (o) The definition of "Quotation Day" appearing in Section 1.01 of the Credit Agreement is hereby amended and restated in its entirety to read as follows:
  - "Quotation Day." means, with respect to any Eurocurrency Borrowing for any Interest Period, (i) if the currency is Pounds Sterling or Canadian Dollars, the first day of such Interest Period, (ii) if the currency is euro, the day that is two (2) TARGET2 Days before the first day of such Interest Period, and (iii) for any other currency, two Business Days prior to the commencement of such Interest period (unless, in each case, market practice differs in the relevant market where the LIBO Rate for such currency is to be determined, in which case the Quotation Day will be determined by the Administrative Agent in accordance with market practice in such market (and if quotations would normally be given on more than one day, then the Quotation Day will be the last of those days)).
- (p) The definition of "Statutory Reserve Rate" appearing in Section 1.01 of the Credit Agreement is hereby amended to delete the reference to ", in the case of Dollar denominated Loans" appearing therein.

- (q) Section 2.02(b) of the Credit Agreement is hereby amended to (x) delete the phrase "and shall only be made to the Company" appearing at the end of the first sentence thereof and (y) delete the word "Eurocurrency" appearing in the second sentence thereof.
- (r) <u>Section 2.03</u> of the Credit Agreement is hereby amended to (x) insert "(i) the name of the applicable Borrower;" as a new clause (i) thereof, (y) re-number the remaining clauses and (z) delete the phrase "to the Company" appearing immediately after the phrase "in the case of a Borrowing denominated in Dollars" therein.
  - (s) Section 2.06(a) of the Credit Agreement is hereby amended and restated in its entirety to read as follows:
  - "(a) General. Subject to the terms and conditions set forth herein, the Company may request the issuance of Letters of Credit denominated in Agreed Currencies (x) for its own account or (y) for the account of its Subsidiaries, in a form reasonably acceptable to the Administrative Agent and the relevant Issuing Bank, at any time and from time to time during the Availability Period. The Company may arrange for the issuance by any Issuing Bank of a Letter of Credit to support payment and performance obligations of its Subsidiaries in such form, and in such manner, as may be required by local custom or law. Notwithstanding the foregoing, the letters of credit identified on Schedule 2.06 (the "Existing Letters of Credit") shall be deemed to be "Letters of Credit" issued on the Effective Date for all purposes of the Loan Documents. In the event of any inconsistency between the terms and conditions of this Agreement and the terms and conditions of any form of letter of credit application or other agreement submitted by the Company to, or entered into by the Company with, the relevant Issuing Bank relating to any Letter of Credit, the terms and conditions of this Agreement shall control. The Company unconditionally and irrevocably agrees that, in connection with any Letter of Credit issued or arranged for the support of any Subsidiary's obligations as provided in the first and second sentences of this paragraph, the Company will be fully responsible for the reimbursement of LC Disbursements in accordance with the terms hereof, the payment of interest thereon and the payment of fees due with respect to such Letters of Credit under Section 2.12(b) to the same extent as if it were the sole account party in respect of such Letter of Credit (the Company hereby irrevocably waiving any defenses that might otherwise be available to it as a guarantor or surety of the obligations of such a Subsidiary that is the named account party in respect of any such Letter of Credit)."
- (t) Section 2.06( $\underline{f}$ ) of the Credit Agreement is hereby amended to replace the words "consequential damages" appearing in the parenthetical appearing in the proviso appearing therein with the words "special, indirect, consequential or punitive damages".
  - (u) Section 2.07(a) of the Credit Agreement is hereby amended and restated in its entirety to read as follows:
  - "(a) Each Lender shall make each Loan to be made by it hereunder on the proposed date thereof by wire transfer of immediately available funds (i) in the case of Loans denominated in Dollars, by 12:00 noon, New York City time, to the account of the Administrative Agent most recently designated by it for such purpose by notice to the Lenders and (ii) in the case of each Loan denominated in a Foreign Currency, by 12:00 noon, Local Time, in the city of the

Administrative Agent's Eurocurrency Payment Office for such currency and at such Eurocurrency Payment Office for such currency. The Administrative Agent will make such Loans available to the relevant Borrower by promptly crediting the amounts so received, in like funds, to (x) an account of such Borrower maintained with the Administrative Agent in New York City or Chicago and designated by such Borrower in the applicable Borrowing Request, in the case of Loans denominated in Dollars and (y) an account of such Borrower in the relevant jurisdiction and designated by such Borrower in the applicable Borrowing Request, in the case of Loans denominated in a Foreign Currency; provided that ABR Revolving Loans made to finance the reimbursement of an LC Disbursement as provided in Section 2.06(e) shall be remitted by the Administrative Agent to the relevant Issuing Bank."

- (v) Section 2.08(b) of the Credit Agreement is hereby amended to delete the references to "to the Company" and "or to a Foreign Subsidiary Borrower" appearing therein.
- (w) Section 2.08(c)(i) of the Credit Agreement is hereby amended to insert the phrase "the name of the applicable Borrower and" at the beginning thereof.
- (x) Section 2.08(e) of the Credit Agreement is hereby amended and restated in its entirety to read as follows:

"(e) If the relevant Borrower fails to deliver a timely Interest Election Request with respect to a Eurocurrency Revolving Borrowing prior to the end of the Interest Period applicable thereto, then, unless such Borrowing is repaid as provided herein, at the end of such Interest Period (i) in the case of a Borrowing denominated in Dollars, such Borrowing shall be converted to an ABR Borrowing and (ii) in the case of a Borrowing denominated in a Foreign Currency in respect of which the applicable Borrower shall have failed to deliver an Interest Election Request prior to the third (3rd) Business Day preceding the end of such Interest Period, such Borrowing shall automatically continue as a Eurocurrency Borrowing in the same Agreed Currency with an Interest Period of one month unless such Eurocurrency Borrowing is or was repaid in accordance with Section 2.11. Notwithstanding any contrary provision hereof, if an Event of Default has occurred and is continuing and the Administrative Agent, at the request of the Required Lenders, so notifies the Company, then, so long as an Event of Default is continuing (i) no outstanding Revolving Borrowing denominated in Dollars may be converted to or continued as a Eurocurrency Borrowing, (ii) unless repaid, each Eurocurrency Revolving Borrowing denominated in Dollars shall be converted to an ABR Borrowing at the end of the Interest Period applicable thereto and (iii) unless repaid, each Eurocurrency Revolving Borrowing denominated in a Foreign Currency shall automatically be continued as a Eurocurrency Borrowing with an Interest Period of one month."

(y) Section 2.12(b) of the Credit Agreement is hereby amended to insert the following new sentence at the end thereof:

"Participation fees and fronting fees in respect of Letters of Credit denominated in Dollars shall be paid in Dollars, and participation fees and fronting fees in respect of Letters of Credit denominated in a Foreign Currency shall be paid in such Foreign Currency."

(z) Section 2.13(e) of the Credit Agreement is hereby amended to amend and restate the first sentence thereof in its entirety as follows:

"All interest hereunder shall be computed on the basis of a year of 360 days, except that (i) (A) interest computed by reference to the Alternate Base Rate at times when the Alternate Base Rate is based on the Prime Rate and (B) interest computed by reference to the CDOR Rate shall be computed on the basis of a year of 365 days (or 366 days in a leap year) and (ii) interest for Borrowings denominated in Pounds Sterling shall be computed on the basis of a year of 365 days, and in each case of the foregoing clauses (i) and (ii) shall be payable for the actual number of days elapsed (including the first day but excluding the last day)."

(aa) Section 2.14 of the Credit Agreement is hereby amended and restated in its entirety to read as follows:

### "SECTION 2.14. Alternate Rate of Interest.

- (a) If at the time that the Administrative Agent shall seek to determine the relevant Screen Rate on the Quotation Day for any Interest Period for a Eurocurrency Borrowing the applicable Screen Rate shall not be available for such Interest Period and/or for the applicable currency with respect to such Eurocurrency Borrowing for any reason, and the Administrative Agent shall reasonably determine that it is not possible to determine the Interpolated Rate (which conclusion shall be conclusive and binding absent manifest error), then the applicable Reference Bank Rate shall be the LIBO Rate for such Interest Period for such Eurocurrency Borrowing; provided that if any Reference Bank Rate shall be less than zero, such rate shall be deemed to be zero for purposes of this Agreement; provided, further, however, that if less than two Reference Banks shall supply a rate to the Administrative Agent for purposes of determining the LIBO Rate for such Eurocurrency Borrowing, (i) if such Borrowing shall be requested in Dollars, then such Borrowing shall be made as an ABR Borrowing at the Alternate Base Rate and (ii) if such Borrowing shall be requested in any Foreign Currency, the LIBO Rate shall be equal to the cost to each Lender to fund its pro rata share of such Eurocurrency Borrowing (from whatever source and using whatever methodologies as such Lender may select in its reasonable discretion, such rate, the "COF Rate").
  - (b) If prior to the commencement of any Interest Period for a Eurocurrency Borrowing:
- (i) the Administrative Agent determines (which determination shall be conclusive and binding absent manifest error) that adequate and reasonable means do not exist for ascertaining the Adjusted LIBO Rate or the LIBO Rate, as applicable, for a Loan in the applicable currency or for the applicable Interest Period; or
- (ii) the Administrative Agent is advised by the Required Lenders that the Adjusted LIBO Rate or the LIBO Rate, as applicable, for a Loan in the applicable currency or for the applicable Interest Period will not adequately and fairly reflect the cost to such Lenders of making or maintaining their Loans included in such Borrowing for such Interest Period;

then the Administrative Agent shall give notice thereof to the applicable Borrower and the Lenders by telephone or telecopy as promptly as practicable thereafter and, until the Administrative Agent notifies the applicable Borrower and the Lenders that the circumstances giving rise to such notice no longer exist, (i) any Interest Election Request that requests the conversion of any Revolving Borrowing to, or continuation of any Revolving Borrowing as, a Eurocurrency Borrowing in the applicable currency or for the applicable Interest Period, as the case may be, shall be ineffective, (ii) if any Borrowing Request requests a Eurocurrency Revolving Borrowing in Dollars, such Borrowing shall be made as an ABR Borrowing and (iii) if any Borrowing Request requests a Eurocurrency Borrowing in a Foreign Currency, then the LIBO Rate for such Eurocurrency Borrowing shall be the COF Rate; provided that if the circumstances giving rise to such notice affect only one Type of Borrowings, then the other Type of Borrowings shall be permitted."

- (bb) <u>Section 2.15(a)</u> of the Credit Agreement is hereby amended to (x) insert the phrase "or such other Recipient" immediately after the first reference to "increase the cost to such Lender" appearing therein and (y) delete each reference to "such Lender or such Issuing Bank" appearing therein and replace each such reference with "such Lender, such Issuing Bank or such other Recipient".
- (cc) Section 2.19(a) is hereby amended to delete the references to "by the Company", "or by a Foreign Subsidiary Borrower" appearing therein.
- (dd) Section 2.21 of the Credit Agreement is hereby amended to (x) insert the proviso "; provided that no Ineligible Institution may be an Augmenting Lender" immediately after the reference to "an "Augmenting Lender" appearing therein and (y) insert the phrase ", which agree" immediately before the reference to "increase their existing Commitments" appearing therein.
- (ee) <u>Section 2.24</u> of the Credit Agreement is hereby amended to (x) insert a period after the reference to "shall for all purposes of this Agreement be a Foreign Subsidiary Borrower and a party to this Agreement" appearing therein and (y) insert the words "Each Foreign Subsidiary Borrower shall remain a Foreign Subsidiary Borrower" immediately after such period.
  - (ff) Section 2.25(b) of the Credit Agreement is hereby amended to amend and restate the proviso appearing therein in its entirety as follows:
  - "provided, that, except as otherwise provided in Section 9.02, this clause (b) shall not apply to the vote of a Defaulting Lender in the case of an amendment, waiver or other modification requiring the consent of such Lender or each Lender directly affected thereby"
  - (gg) Section 3.15 of the Credit Agreement is hereby amended and restated in its entirety to read as follows:
  - "SECTION 3.15. Anti-Corruption Laws and Sanctions. The Company has implemented and maintains in effect policies and procedures designed to ensure compliance by the Company, its Subsidiaries and their respective directors, officers, employees and agents with Anti-Corruption Laws and

applicable Sanctions, and the Company, its Subsidiaries and their respective officers and employees and to the knowledge of the Company its directors and agents, are in compliance with Anti-Corruption Laws and applicable Sanctions in all material respects. None of (a) the Company, any Subsidiary or to the knowledge of the Company or such Subsidiary any of their respective directors, officers or employees, or (b) to the knowledge of the Company, any agent of the Company or any Subsidiary that will act in any capacity in connection with or benefit from the credit facility established hereby, is a Sanctioned Person. No Borrowing or Letter of Credit, use of proceeds directly or indirectly or other Transactions will violate Anti-Corruption Laws or applicable Sanctions."

- (hh) <u>Article V</u> of the Credit Agreement is hereby amended to insert the phrase ", in each case, without any pending draw," immediately after the phrase "all Letters of Credit shall have expired or terminated" appearing in the first paragraph thereof.
  - (ii) Section 5.08 of the Credit Agreement is hereby amended to insert the following new sentence at the end thereof:
  - "The Company will maintain in effect and enforce policies and procedures designed to ensure compliance by the Company, its Subsidiaries and their respective directors, officers, employees and agents with Anti-Corruption Laws and applicable Sanctions."
- (jj) <u>Article VI</u> of the Credit Agreement is hereby amended to insert the phrase ", in each case, without any pending draw," immediately after the phrase "all Letters of Credit have expired or terminated" appearing in the first paragraph thereof.
  - (kk) Section 6.08 of the Credit Agreement is hereby amended and restated in its entirety to read as follows:

"SECTION 6.08. Anti-Corruption Laws and Sanctions. No Borrower will request any Borrowing or Letter of Credit, and no Borrower shall use, and the Company shall procure that its Subsidiaries and its or their respective directors, officers, employees and agents shall not use, the proceeds of any Borrowing or Letter of Credit directly or indirectly (i) in furtherance of an offer, payment, promise to pay, or authorization of the payment or giving of money, or anything else of value, to any Person in violation of any Anti-Corruption Laws, (ii) for the purpose of funding, financing or facilitating any activities, business or transaction of or with any Sanctioned Person, or in any Sanctioned Country or (iii) in any manner that would result in the violation of any Sanctions applicable to any party hereto."

(ll) Section 9.01(a) of the Credit Agreement is hereby amended to (x) amend and restate clauses (ii) and (iii) thereof in their entirety to read as follows:

"(ii) if to the Administrative Agent, (A) in the case of Borrowings by any Borrower other than a Canadian Borrower denominated in Dollars, to JPMorgan Chase Bank, N.A., 10 South Dearborn, Floor 07, Chicago, Illinois 60603, Attention of April Yebd (Telecopy No. (888) 292-9533; jpm.agency.servicing.4@jpmchase.com), (B) in the case of Borrowings by any Borrower other than a Canadian Borrower denominated in Foreign Currencies, to

J.P. Morgan Europe Limited, 25 Bank Street, Canary Wharf, London E14 5JP, Attention of The Manager, Loan & Agency Services (Telecopy No. 44 207 777 2360) and (C) in the case of Borrowings by a Canadian Borrower, to JPMorgan Chase Bank, N.A., 10 South Dearborn, Floor 07, Chicago, Illinois 60603, Attention of Jackie See (Telecopy No. (312) 385-7101; cls.specialized.servicing@jpmorgan.com), and in each case with a copy to JPMorgan Chase Bank, N.A., 270 Park Avenue, 43rd Floor, New York, New York 10017, Attention of Anthony Galea (Telecopy No. (866) 682-7113);

(iii) if to JPMorgan as an Issuing Bank, to JPMorgan Chase Bank, N.A., 10 South Dearborn, Floor 07, Chicago, Illinois 60603, Attention of April Yebd (Telecopy No. (888) 292-9533), or in the case of any other Issuing Bank, to it at the address and telecopy number specified from time to time by such Issuing Bank to the Company and the Administrative Agent"

and (y) insert the following new paragraph at the end thereof:

"Notices sent by hand or overnight courier service, or mailed by certified or registered mail, shall be deemed to have been given when received; notices sent by facsimile shall be deemed to have been given when sent (except that, if not given during normal business hours for the recipient, shall be deemed to have been given at the opening of business on the next business day for the recipient). Notices delivered through Electronic Systems, to the extent provided in paragraph (b) below, shall be effective as provided in said paragraph (b)."

(mm) Sections 9.01(b) and (c) of the Credit Agreement are hereby amended and restated in their entirety to read as follows:

"(b) Notices and other communications to the Lenders and the Issuing Banks hereunder may be delivered or furnished by using Electronic Systems pursuant to procedures approved by the Administrative Agent; <u>provided</u> that the foregoing shall not apply to notices pursuant to Article II unless otherwise agreed by the Administrative Agent and the applicable Lender. The Administrative Agent or the Company may, in its discretion, agree to accept notices and other communications to it hereunder by electronic communications pursuant to procedures approved by it; <u>provided</u> that approval of such procedures may be limited to particular notices or communications

Unless the Administrative Agent otherwise prescribes, (i) notices and other communications sent to an e-mail address shall be deemed received upon the sender's receipt of an acknowledgement from the intended recipient (such as by the "return receipt requested" function, as available, return e-mail or other written acknowledgement), and (ii) notices or communications posted to an Internet or intranet website shall be deemed received upon the deemed receipt by the intended recipient, at its e-mail address as described in the foregoing clause (i), of notification that such notice or communication is available and identifying the website address therefor; <u>provided</u> that, for both clauses (i) and (ii) above, if such notice, email or other communication is not sent during the normal business hours of the recipient, such notice or communication shall be deemed to have been sent at the opening of business on the next business day for the recipient.

(c) Any party hereto may change its address or telecopy number for notices and other communications hereunder by notice to the other parties hereto. All notices and other communications given to any party hereto in accordance with the provisions of this Agreement shall be deemed to have been given on the date of receipt.

#### (d) Electronic Systems

- (i) The Company agrees that the Administrative Agent may, but shall not be obligated to, make Communications (as defined below) available to the Issuing Banks and the other Lenders by posting the Communications on Debt Domain, Intralinks, Syndtrak, ClearPar or a substantially similar Electronic System.
- (ii) Any Electronic System used by the Administrative Agent is provided "as is" and "as available." The Agent Parties (as defined below) do not warrant the adequacy of such Electronic Systems and expressly disclaim liability for errors or omissions in the Communications. No warranty of any kind, express, implied or statutory, including, without limitation, any warranty of merchantability, fitness for a particular purpose, non-infringement of third-party rights or freedom from viruses or other code defects, is made by any Agent Party in connection with the Communications or any Electronic System. In no event shall the Administrative Agent or any of its Related Parties (collectively, the "Agent Parties") have any liability to any Loan Party, any Lender, any Issuing Bank or any other Person or entity for damages of any kind, including, without limitation, direct or indirect, special, incidental or consequential damages, losses or expenses (whether in tort, contract or otherwise) arising out of any Loan Party's or the Administrative Agent's transmission of Communications through an Electronic System.

  "Communications" means, collectively, any notice, demand, communication, information, document or other material provided by or on behalf of any Loan Party pursuant to any Loan Document or the transactions contemplated therein which is distributed by the Administrative Agent, any Lender or any Issuing Bank by means of electronic communications pursuant to this Section, including through an Electronic System."
- (nn) Section 9.02(b) of the Credit Agreement is hereby amended to insert the following phrase immediately before the period at the end thereof:

"(it being understood that any change to Section 2.25 shall require the consent of the Administrative Agent and each Issuing Bank). Notwithstanding the foregoing, no consent with respect to any amendment, waiver or other modification of this Agreement shall be required of any Defaulting Lender, except with respect to any amendment, waiver or other modification referred to in clause (i), (ii) or (iii) of the first proviso of this paragraph and then only in the event such Defaulting Lender shall be directly affected by such amendment, waiver or other modification."

(oo) Section 9.04(b)(i) of the Credit Agreement is hereby amended to replace the word "assignees" appearing in the first sentence therein with the phrase "Persons (other than an Ineligible Institution)".

(pp) <u>Section 9.04(b)(ii)</u> of the Credit Agreement is hereby amended to (x) replace the phrase "the term "Approved Fund" has the following meaning" with the phrase "the terms "Approved Fund" and "Ineligible Institution" have the following meanings" and (y) insert the following as a new third paragraph at the end thereof:

"Ineligible Institution" means (a) a natural person, (b) a Defaulting Lender, (c) the Company, any of its Subsidiaries or any of its Affiliates, or (d) a company, investment vehicle or trust for, or owned and operated for the primary benefit of, a natural person or relative(s) thereof.

- (qq) <u>Section 9.04(c)</u> of the Credit Agreement is hereby amended to insert the words ", other than an Ineligible Institution," immediately after the parenthetical "(a "<u>Participant</u>")" appearing in the first sentence thereof.
- (rr) <u>Section 9.06</u> of the Credit Agreement is hereby amended to (x) amend the header thereof to insert immediately before the period at the end thereof a reference to "; Electronic Execution" and (y) delete the last sentence thereof in its entirety and replace it with the following:

"Delivery of an executed counterpart of a signature page of this Agreement by telecopy, e-mailed .pdf or any other electronic means that reproduces an image of the actual executed signature page shall be effective as delivery of a manually executed counterpart of this Agreement. The words "execution," "signed," "signature," "delivery," and words of like import in or relating to any document to be signed in connection with this Agreement and the transactions contemplated hereby shall be deemed to include Electronic Signatures, deliveries or the keeping of records in electronic form, each of which shall be of the same legal effect, validity or enforceability as a manually executed signature, physical delivery thereof or the use of a paper-based recordkeeping system, as the case may be, to the extent and as provided for in any applicable law, including the Federal Electronic Signatures in Global and National Commerce Act, the New York State Electronic Signatures and Records Act, or any other similar state laws based on the Uniform Electronic Transactions Act."

- (ss) <u>Section 9.09(b)</u> of the Credit Agreement is hereby amended to (x) delete the word "nonexclusive" appearing therein and replace it with the word "exclusive", (y) insert the words ", Borough of Manhattan," after the words "New York County" appearing therein and (z) replace the word "of" appearing immediately after the words "United States District Court" with the word "for".
  - (tt) Article IX of the Credit Agreement is hereby amended to insert the following as new Sections 9.15 and 9.16 thereof:

"SECTION 9.15. Interest Rate Limitation. Notwithstanding anything herein to the contrary, if at any time the interest rate applicable to any Loan, together with all fees, charges and other amounts which are treated as interest on such Loan under applicable law (collectively the "Charges"), shall exceed the maximum lawful rate (the "Maximum Rate") which may be contracted for, charged, taken, received or reserved by the Lender holding such Loan in accordance with applicable law, the rate of interest payable in respect of such Loan hereunder, together with all Charges payable in respect thereof, shall be limited to the Maximum Rate and, to the extent lawful, the interest and Charges that would have been payable in respect of such Loan but were not payable as a

result of the operation of this Section shall be cumulated and the interest and Charges payable to such Lender in respect of other Loans or periods shall be increased (but not above the Maximum Rate therefor) until such cumulated amount, together with interest thereon at the Federal Funds Effective Rate to the date of repayment, shall have been received by such Lender.

SECTION 9.16. No Advisory or Fiduciary Responsibility. In connection with all aspects of each transaction contemplated hereby (including in connection with any amendment, waiver or other modification hereof or of any other Loan Document), each Borrower acknowledges and agrees that: (i) (A) the arranging and other services regarding this Agreement provided by the Lenders are arm's-length commercial transactions between such Borrower and its Affiliates, on the one hand, and the Lenders and their Affiliates, on the other hand, (B) such Borrower has consulted its own legal, accounting, regulatory and tax advisors to the extent it has deemed appropriate, and (C) such Borrower is capable of evaluating, and understands and accepts, the terms, risks and conditions of the transactions contemplated hereby and by the other Loan Documents; (ii) (A) each of the Lenders and their Affiliates is and has been acting solely as a principal and, except as expressly agreed in writing by the relevant parties, has not been, is not, and will not be acting as an advisor, agent or fiduciary for such Borrower or any of its Affiliates, or any other Person and (B) no Lender or any of its Affiliates has any obligation to such Borrower or any of its Affiliates with respect to the transactions contemplated hereby except, in the case of a Lender, those obligations expressly set forth herein and in the other Loan Documents; and (iii) each of the Lenders and their respective Affiliates may be engaged in a broad range of transactions that involve interests that differ from those of such Borrower and its Affiliates, and no Lender or any of its Affiliates has any obligation to disclose any of such interests to such Borrower or its Affiliates. To the fullest extent permitted by law, each Borrower hereby waives and releases any claims that it may have against each of the Lenders and their Affiliates with respect to any breach or alleged breach of agency or fiduciary duty in connection with any aspect of any transaction contemplated hereby."

(uu) Article X of the Credit Agreement is hereby amended to amend and restate the fifth paragraph thereof in its entirety to read as follows:

"The Company further agrees that its obligations hereunder shall constitute a continuing and irrevocable guarantee of all Obligations now or hereafter existing and shall continue to be effective or be reinstated, as the case may be, if at any time payment, or any part thereof, of any Obligation (including a payment effected through exercise of a right of setoff) is rescinded, or is or must otherwise be restored or returned by the Administrative Agent, any Issuing Bank or any Lender upon the insolvency, bankruptcy or reorganization of any other Borrower or otherwise (including pursuant to any settlement entered into by a holder of Obligations in its discretion)."

(vv) Schedule 2.01 to the Credit Agreement is amended and restated in its entirety in the form of Schedule 2.01 attached hereto.

- 2. <u>Departing Lenders</u>. The parties hereto hereby acknowledge and agree that:
- (a) Manufacturers and Traders Trust Company (the "<u>Departing Lender</u>") is entering into this Amendment solely to evidence its exit from the Credit Agreement and shall have absolutely no obligation hereunder. Upon the effectiveness hereof and the payment described in Section 2(b)(ii), the Departing Lender shall no longer (i) constitute a "Lender" for all purposes under the Loan Documents, (ii) be a party to the Credit Agreement and (iii) have any obligations under any of the Loan Documents, in each case, without further action required on the part of any Person; and
- (b) Upon the effectiveness hereof: (i) the Departing Lender's "Commitment" under the Credit Agreement shall be terminated, (ii) the Departing Lender shall have received payment in full in immediately available funds of all of its Loans, all interest thereon and all other amounts payable to it under the Credit Agreement, (iii) the Departing Lender shall not be a Lender hereunder as evidenced by its execution and delivery of its signature page hereto and (iv) the defined term "Lenders" in the Credit Agreement shall exclude the Departing Lender.
  - 3. Conditions of Effectiveness. The effectiveness of this Amendment is subject solely to the conditions precedent that:
- (a) The Administrative Agent shall have received counterparts of this Amendment duly executed by the Borrowers, the Lenders (including the Departing Lender) and the Administrative Agent;
- (b) The Administrative Agent shall have received such documents and certificates as the Administrative Agent or its counsel may reasonably request relating to the organization, existence and good standing of the Loan Parties, the authorization of this Amendment and the Transactions and any other legal matters relating to the Loan Parties, the Loan Documents, this Amendment or the Transactions, all in form and substance reasonably satisfactory to the Administrative Agent and its counsel;
- (c) The Administrative Agent shall have received a certificate signed by the President, a Vice President or a Financial Officer of the Company, certifying that, after giving effect to this Amendment, the Borrowers are in compliance with paragraphs (a) and (b) of Section 4.02 of the Credit Agreement;
- (d) The Administrative Agent shall have received, for the account of each Lender (excluding the Departing Lender) party hereto that delivers its executed signature page to this Amendment by no later than the date and time specified by the Administrative Agent, an upfront amendment fee in an amount equal to the amount previously disclosed to the Lenders; and
- (e) The Administrative Agent shall have received all fees and other amounts due and payable on or prior to the date of this Amendment, including, to the extent invoiced, payment and/or reimbursement of the Administrative Agent's and its Affiliates' reasonable and documented out-of-pocket fees and expenses (including reasonable fees, charges and disbursements of counsel for the Administrative Agent) required to be reimbursed or paid by the Borrowers in connection with this Amendment and the other Loan Documents.
- (f) The Administrative Agent shall have made such reallocations of each Lender's Applicable Percentage of the Revolving Credit Exposure under the Credit Agreement as are necessary in order that the Revolving Credit Exposure with respect to such Lender reflects such Lender's Applicable Percentage of the Revolving Credit Exposure under the Credit Agreement as amended hereby. The Borrowers hereby agree to compensate each Lender for any and all losses, costs and expenses incurred by such Lender in connection with the sale and assignment of any Eurocurrency Loans and the reallocation described in this clause (f), in each case on the terms and in the manner set forth in Section 2.16 of the Credit Agreement.

- 4. Representations and Warranties of the Borrowers. Each Borrower hereby represents and warrants as follows:
- (a) This Amendment and the Credit Agreement as amended hereby constitute legal, valid and binding obligations of such Borrower, enforceable against such Borrower in accordance with their terms, subject to applicable bankruptcy, insolvency, reorganization, moratorium or other laws affecting creditors' rights generally and subject to general principles of equity, regardless of whether considered in a proceeding in equity or at law.
- (b) As of the date hereof and after giving effect to the terms of this Amendment, (i) no Default or Event of Default has occurred and is continuing and (ii) the representations and warranties of such Borrower set forth in the Credit Agreement are true and correct in all material respects.
  - 5. Reference to and Effect on the Credit Agreement.
- (a) Upon the effectiveness hereof, each reference to the Credit Agreement in the Credit Agreement or any other Loan Document shall mean and be a reference to the Credit Agreement as amended hereby.
- (b) Except as specifically amended above, the Credit Agreement and all other documents, instruments and agreements executed and/or delivered in connection therewith shall remain in full force and effect and are hereby ratified and confirmed.
- (c) The execution, delivery and effectiveness of this Amendment shall not operate as a waiver of any right, power or remedy of the Administrative Agent or the Lenders, nor constitute a waiver of any provision of the Credit Agreement or any other documents, instruments and agreements executed and/or delivered in connection therewith.
  - (d) This Amendment is a "Loan Document" under (and as defined in) the Credit Agreement.
  - 6. Governing Law. This Amendment shall be construed in accordance with and governed by the law of the State of New York.
- 7. <u>Headings</u>. Section headings in this Amendment are included herein for convenience of reference only and shall not constitute a part of this Amendment for any other purpose.
- 8. <u>Counterparts</u>. This Amendment may be executed by one or more of the parties hereto on any number of separate counterparts, and all of said counterparts taken together shall be deemed to constitute one and the same instrument. Signatures delivered by facsimile or PDF shall have the same force and effect as manual signatures delivered in person.

[Signature Pages Follow]

IN WITNESS WHEREOF, this Amendment has been duly executed as of the day and year first above written.

AMETEK, INC. as the Company

By: /s/ William J. Burke

Name: William J. Burke

Title: Sr. Vice President Comptroller and Treasurer

Signature Page to Amendment No. 2 to Credit Agreement dated as of September 22, 2011 AMETEK, Inc.

EMA HOLDINGS UK LIMITED as a Foreign Subsidiary Borrower

By: /s/ Robert R. Mandos
Name: Robert R. Mandos

Title: Director

Signature Page to Amendment No. 2 to Credit Agreement dated as of September 22, 2011 AMETEK, Inc.

AMETEK HOLDINGS B.V. as a Foreign Subsidiary Borrower

/s/ Robert S. Feit By:

Title:

Name: Robert S. Feit

Title: Managing Director "A"

AMETEK HOLDINGS B.V. as a Foreign Subsidiary Borrower

/s/ Thecla Magdalena Anna Kamphuijs By:

Thecla Magdalena Anna Kamphuijs Managing Director "B" Name:

Signature Page to Amendment No. 2 to Credit Agreement dated as of September 22, 2011 AMETEK, Inc.

AMETEK MATERIAL ANALYSIS HOLDINGS GMBH, as a Foreign Subsidiary Borrower

By: /s/ Manfred A. Bergsch
Name: Manfred A. Bergsch

Title: Managing Director

Signature Page to Amendment No. 2 to Credit Agreement dated as of September 22, 2011 AMETEK, Inc.

AMETEK CANADA LIMITED PARTNERSHIP, by its general partner, AMETEK CANADA 1 ULC, as a Foreign Subsidiary Borrower

By: /s/ Bernard G. Boulet
Name: Bernard G. Boulet

Title: Director

Signature Page to Amendment No. 2 to Credit Agreement dated as of September 22, 2011 AMETEK, Inc.

JPMORGAN CHASE BANK, N.A., individually as a Lender, as an Issuing Bank and as Administrative Agent

/s/ Anthony Galea

By: Anthony Galea Vice President Name: Title:

BANK OF AMERICA, N.A., as a Lender

By: /s/ Andrew Richards Name: Andrew Richards
Title: SVP

PNC BANK, NATIONAL ASSOCIATION, as a Lender

By: /s/ Denise DiSimone
Name: Denise DiSimone
Title: Senior Vice President

SUNTRUST BANK, as a Lender

By: /s/ Johnetta Bush
Name: Johnetta Bush
Title: Vice President

WELLS FARGO BANK, NATIONAL ASSOCIATION, as a Lender

By: /s/ James Travagline

Name: James Travagline
Title: Director

THE BANK OF TOKYO-MITSUBISHI UFJ, LTD., as a Lender

By: /s/ George Stoecklein
Name: George Stoecklein
Title: Director

SANTANDER BANK, N.A. (formerly known as Sovereign Bank), as a Lender  $\,$ 

By: /s/ Francis D. Phillips

Name: Francis D. Phillips
Title: Senior Vice President

CITIZENS BANK OF PENNSYLVANIA, as a Lender

By: /s/ Devon Starks
Name: Devon Starks

Title: Senior Vice President

THE BANK OF NEW YORK MELLON, as a Lender

By: /s/ Jeffrey Dears
Name: Jeffrey Dears
Title: Vice President

KEYBANK NATIONAL ASSOCIATION, as a Lender

By: /s/ Suzannah Valdivia

Name: Suzannah Valdivia Title: Vice President

The undersigned Departing Lender hereby acknowledges and agrees that, from and after the Amendment No. 2 Effective Date, it is no longer a party to the Credit Agreement

 $\label{eq:manufacturers} \mbox{ AND TRADERS TRUST COMPANY,} \\ \mbox{as Departing Lender}$ 

By: /s/ Derek Lynch

Name: Derek Lynch

Title: Assistant Vice President

# SCHEDULE 2.01

# COMMITMENTS

LENDER	COMMITMENT
JPMORGAN CHASE BANK, N.A.	\$ 106,000,000
BANK OF AMERICA, N.A.	\$ 87,250,000
PNC BANK, NATIONAL ASSOCIATION	\$ 87,250,000
SUNTRUST BANK	\$ 87,250,000
WELLS FARGO BANK, NATIONAL ASSOCIATION	\$ 87,250,000
THE BANK OF TOKYO-MITSUBISHI UFJ, LTD.	\$ 65,000,000
SANTANDER BANK, N.A.	\$ 65,000,000
CITIZENS BANK OF PENNSYLVANIA	\$ 50,000,000
THE BANK OF NEW YORK MELLON	\$ 50,000,000
KEYBANK NATIONAL ASSOCIATION	\$ 15,000,000
AGGREGATE COMMITMENT	\$ 700,000,000

# AMETEK, Inc. Statement Regarding Computation of Ratio of Earnings to Fixed Charges

	Year Ended December 31,				
	2013	2012	2011	2010	2009
			(In thousands)		
Earnings:					
Income from continuing operations	\$724,795	\$662,475	\$556,642	\$406,250	\$294,633
Interest expense – gross	72,972	74,885	69,384	67,202	67,832
Capitalized interest	(201)	(213)	(151)	(71)	(259)
Amortization of debt financing costs	801	800	496	391	1,177
Interest portion of rental expense	13,177	9,325	8,803	7,695	7,589
Adjusted earnings	\$811,544	\$747,272	\$635,174	\$481,467	\$370,972
		<u> </u>			
Fixed charges:					
Interest expense, net of capitalized interest	\$ 72,771	\$ 74,672	\$ 69,233	\$ 67,131	\$ 67,573
Capitalized interest	201	213	151	71	259
Amortization of debt financing costs	801	800	496	391	1,177
Interest portion of rental expense	13,177	9,325	8,803	7,695	7,589
Fixed charges	\$ 86,950	\$ 85,010	\$ 78,683	\$ 75,288	\$ 76,598
Ratio of adjusted earnings to fixed charges	9.3x	8.8x	8.1x	6.4x	4.8x

## SUBSIDIARIES OF AMETEK, INC.

## AS OF DECEMBER 31, 2013

Name of Subsidiary and name under which it does business	State or other jurisdiction of incorporation or organization	Percentage of voting securities owned by its immediate parent*
Advanced Measurement Technology, Inc.	Delaware	100%
Sunpower, Inc.	Delaware	100%
AIP/MPM Funding, Inc.	Delaware	100%
AIP/MPM Holdings, Inc.	Delaware	100%
Micro-Poise Measurement Systems, LLC	Delaware	100%
Micro-Poise Measurement Systems U.K. Ltd.	United Kingdom	100%
Micro-Poise Measurement Systems Korea, Inc.	Korea	100%
Micro-Poise Measurement Systems Netherlands B.V.	Netherlands	100%
Micro-Poise Measurement Systems Europe GmbH	Germany	100%
QM China Holding Inc.	Delaware	100%
Micro-Poise Industrial Equipment (Beijing) Ltd.	China	100%
AMETEK (Bermuda), Ltd.	Bermuda	100%
AMETEK Canada, LLC	Delaware	100%
AMETEK Canada 1 ULC	Canada	100%
AMETEK Canada 2 ULC	Canada	100%
AMETEK Creaform Financing, L.P.	Delaware	99.90%
AMETEK Financing Canada Limited Partnership	Canada	99.90%
AMETEK Creaform Inc.	Canada	100%
AMETEK Canada 3 ULC	Canada	100%
AMETEK Canada Limited Partnership	Canada	99.90%
Creaform Inc.	Canada	100%
Creaform Shanghai Ltd.	China	100%
Creaform Japan K.K.	Japan	100%
Creaform France S.A.S.	France	100%
Creaform Deutschland GmbH	Germany	100%
AMETEK Receivables Corp.	Delaware	100%
AMETEK Thermal Systems, Inc.	Delaware	100%
Chandler Instruments Company, L.L.C.	Texas	100%
Grabner Instruments Messtechnik GmbH	Austria	100%
Petrolab, L.L.C.	Delaware	100%
CS Holdings Co., Inc.	Delaware	100%
CS Intermediate Holdings Co., Inc.	Delaware	100%
Controls Southeast, Inc.	North Carolina	100%
EDAX Inc.	Delaware	100%
AMETEK B.V.	Netherlands	100%
EMA Corp.	Delaware	100%
Amekai (BVI), Ltd.	British Virgin Islands	50%
AMETEK AHV Holdings, Inc.	Delaware	100%
AMETEK Advanced Industries, Inc.	Delaware	100%
AMETEK Aircraft Parts & Accessories, Inc.	Delaware	100%
AMETEK Ameron, LLC	Delaware	100%
AMETEK HSA, Inc.	Delaware	100%
Drake Air, Inc.	Oklahoma	100%
Elgar Holdings, Inc.	Delaware	100%
AMETEK Programmable Power, Inc.	Delaware	100%
Powervar, Inc.	Illinois	100%
Powervar Canada Inc.	Canada	100%
Powervar Limited	United Kingdom	100%
Powervar Deutschland GmbH	Germany	100%
Powervar Mexico S.A. de C.V.	Mexico	99.9%
ruweivai iviexicu S.A. ue C.V.	MEXICO	99.9%

Name of Subsidiary and name under which it does business	State or other jurisdiction of	Percentage of voting securities owned by its immediate parent*
Southern Aero Partners, Inc.	<u>incorporation or organization</u> Oklahoma	100%
AMETEK CPR RUSSIA, Inc.	Delaware	100%
AMETEK EMG Holdings, Inc.	Delaware	100%
Avicenna Technology, Inc.	Minnesota	100%
Coining, Inc.	Delaware	100%
SPM (M) SDN. BHD	Malaysia	100%
SPM Tape & Reel Industries (M) SDN.BHD	· · · · · · · · · · · · · · · · · · ·	100%
Semiconductor Materials SARL	Malaysia Morocco	100%
Dunkermotoren USA Inc.	Delaware	100%
	Delaware	
Hamilton Precision Metals, Inc.		100%
Hamilton Precision Metals of Delaware, Inc.	Delaware	100%
HCC Industries, Inc.	Delaware	100%
AMETEK Ceramics, Inc.	Delaware	100%
Glasseal Products, Inc.	New Jersey	100%
Sealtron, Inc.	Delaware	100%
HCC Aegis, Inc.	Delaware	100%
HCC Industries International	California	100%
HCC Machining Co., Inc.	Delaware	100%
Hermetic Seal Corporation	Delaware	100%
Norfolk Avon Realty Trust (Dormant)	Massachusetts	100%
KBA Enterprises, Inc.	Delaware	100%
Reading Alloys, Inc.	Pennsylvania	100%
RAI Enterprises, Inc.	Delaware	100%
SCPH Holdings, Inc.	Delaware	100%
AMETEK SCP, Inc.	Rhode Island	100%
AMETEK SCP (Barrow) Limited	United Kingdom	100%
Technical Services for Electronics, Inc.	Minnesota	100%
AMETEK Grundbesitz GmbH	Germany	100%
AMETEK Haydon Kerk, Inc.	Delaware	100%
Tritex Corporation	Delaware	100%
Haydon Motion Europe S.A.R.L.	France	100%
Haydon Linear Motors (Changzhou) Co., Ltd.	China	100%
Haydon Kerk Motion Solutions, Inc.	Massachusetts	100%
AMETEK International C.V.	Netherlands	99%
AMETEK Holdings B.V.	Netherlands	100%
AMETEK Denmark A/S	Denmark	100%
AMETEK Holdings de Mexico, S. de R.L.	Mexico	50%
AMETEK Latin America Holding Company S.à r.l.	Luxembourg	100%
AMETEK Mexico Holding Company, LLC	Delaware	100%
AMETEK Lamb Motores de Mexico, S. de R. L. de C. V.	Mexico	99.99%
AMETEK Do Brasil Ltda	Brazil	99%
AMETEK Italia S.r.l.	Italy	100%
	J	100%
AMETEK LIIV. Limited Perturbilia	Delaware	
AMETER UK Limited Partnership	United Kingdom	99.998%
AMETER European Holdings Limited	United Kingdom	100%
AMETER Elektromotory, s.r.o	Czech Republic	99.97%
AMETEK Singapore Private Ltd.	Singapore	100%
Amekai Singapore Private Ltd.	Singapore	50%
Amekai Meter (Xiamen) Co.,Ltd.	China	100%
Amekai Taiwan Co., Ltd.	Taiwan	50%
AMETEK Commercial Enterprise Shanghai	China	100%
AMETEK Engineered Materials Sdn. Bhd	Malaysia	100%
AMETEK Instruments India Private Ltd.	India	100%
		1000/
AMETEK Motors Asia Pte., Ltd.	Singapore	100%

bsidiary and name under which it does business	State or other jurisdiction of incorporation or organization	Percentage of voting securities owned by its immediate parent*
EMA Holdings UK Limited	United Kingdom	100
Aircontrol Technologies Ltd. (Dormant)	United Kingdom	100
AMETEK Aerospace & Defense Grp UK Ltd.	United Kingdom	100
AEM Limited	United Kingdom	100
AMETEK Airtechnology Group Ltd.	United Kingdom	100
Airtechnology Pension Trustees Ltd.	United Kingdom	100
Muirhead Aerospace Limited	United Kingdom	100
AMETEK GmbH	Germany	72.44
AMETEK Nordic AB	Sweden	100
AMETEK Instruments Group UK Limited	United Kingdom	100
AMETEK Precision Instruments (UK) Ltd.	United Kingdom	100
Lloyd Instruments Ltd.	United Kingdom	100
Taylor Hobson Ltd.	United Kingdom	100
Taylor Hobson Trustees Limited	United Kingdom	100
Solartron Metrology Ltd.	United Kingdom	100
AMETEK Kabushiki Kaisha	Japan	100
OOO "AMETEK"	Russia	99
AMETEK Russia (UK) Ltd.	United Kingdom	100
AMETEK SAS	France	79.4
AMETEK S.r.l.	Italy	100
EMA Finance 1 LLC	Delaware	100
EMA Finance 2 LLC	Delaware	100
Land Instruments International Ltd.	United Kingdom	100
AMETEK Material Analysis Holdings GmbH	Germany	100
AMETEK Holdings SARL	France	74
Antavia SAS	France	100
CAMECA SAS	France	100
AMETEK Korea Co., Ltd.	Korea	100
CAMECA Instruments, Inc.	New York	100
CAMECA Taiwan Corp. Ltd.	Taiwan	100
CAMECA UK Ltd.	United Kingdom	100
CAMECA GmbH	Germany	100
Direl Holding GmbH	Germany	100
Direl GmbH	Germany	100
Dunkermotoren GmbH	Germany	100
Dunkermotoren Linear Systems Ltd.	United Kingdom	100
Dunkermotoren Subotica d.o.o.	Serbia	100
	China	100
Dunkermotoren Taicang Co., Ltd. Dunkermotoren Italia s.r.l.		100
	Italy	
Dunkermotoren Korea Ltd. Christleven GmbH	Korea	100
5	Germany	51
Dunkermotoren France SAS	France	100
RETE Holding AG	Switzerland	100
EM Test (Switzerland) GmbH	Switzerland	100
EM Test GmbH	Germany	100
SPECTRO Analytical Instruments GmbH	Germany	100
SPECTRO Analytical Instruments (Asia-Pacific) Ltd	Hong Kong	100
SPECTRO Analytical Instruments, Inc.	Delaware	100
SPECTRO Analytical Instruments (Pty). Ltd.	South Africa	100
SPECTRO Analytical UK Limited	United Kingdom	100
Taylor Hobson, Inc.	Delaware	100
IA MX, LLC	Delaware	100

Name of Subsidiary and name under which it does business	State or other jurisdiction of incorporation or organization	Percentage of voting securities owned by its immediate parent*
AMETEK PIP Holdings, Inc.	Delaware	100%
AMETEK Land, Inc.	Delaware	100%
AMETEK Precitech, Inc.	Delaware	100%
Creaform USA, Inc.	Delaware	100%
Crystal Engineering Corporation	California	100%
NewAge Testing Instruments, Inc.	Pennsylvania	100%
Patriot Sensors & Controls Corporation	Delaware	100%
Reichert, Inc.	Delaware	100%
Technical Manufacturing Corporation	Massachusetts	100%
AMETEK VIS-K, Inc.	Delaware	100%
Atlas Material Holdings Corporation	Delaware	100%
Atlas Material Testing Technology L.L.C.	Delaware	100%
Atlas Netherlands AcquisitionCo Coöperatief U.A.	Netherlands	99.99%
Atlas Material Testing Technology GmbH	Germany	100%
MTL Light Solutions GmbH	Germany	100%
Atlas Material Testing Technology BV	Netherlands	100%
Atlas Material Testing Technology (India) Private Limited	India	100%
Atlas Material Testing Technology Limited	United Kingdom	100%
MCG Acquisition Corporation	Minnesota	100%
O'Brien Superior Holding Co., Inc.	Delaware	100%
O'Brien Holding Co., Inc.	Delaware	100%
OBCORP LLC	Missouri	100%
OBCORP International LLC	Missouri	100%
O'Brien BVBA	Belgium	99.9%
CARDINALUHP LLC	Missouri	100%
Universal Analyzers Inc.	Nevada	100%
Barben Analyzer Technology, LLC	Nevada	100%
Rotron Incorporated	New York	100%
AMETEK Technical & Industrial Products, Inc.	Minnesota	51.9%
Seiko EG&G Co. Ltd.	Japan	49%
Solidstate Controls, LLC	Delaware	100%
HDR Power Systems, LLC	Delaware	100%
Solidstate Controls, Inc. de Argentina S.R.L.	Argentina	90%
Solidstate Controls Mexico, S.A. de C.V.	Mexico	99.9%
Vision Research, Inc.	Delaware	100%
Vision Research Europe B.V.	Netherlands	100%
Vision Research Limited	United Kingdom	100%
Vision Research srl	Romania	100%

<sup>\*</sup> Exclusive of directors' qualifying shares and shares held by nominees as required by the laws of the jurisdiction of incorporation.

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in the following Registration Statements:

- (1) Registration Statement (Form S-8 No. 333-80449) pertaining to the 1999 Stock Incentive Plan of AMETEK, Inc.,
- (2) Registration Statement (Form S-8 No. 333-97969) pertaining to the 2002 Stock Incentive Plan of AMETEK, Inc.,
- (3) Registration Statement (Form S-8 No. 333-142824) pertaining to the AMETEK, Inc. 2007 Omnibus Incentive Compensation Plan,
- (4) Registration Statement (Form S-8 No. 333-173988) pertaining to the AMETEK, Inc. 2011 Omnibus Incentive Compensation Plan,
- (5) Registration Statement (Form S-8 No. 333-87491) pertaining to the AMETEK Retirement and Savings Plan,
- (6) Registration Statement (Form S-8 No. 333-91507) pertaining to the AMETEK, Inc. Deferred Compensation Plan,
- (7) Registration Statement (Form S-8 No. 333-176068) pertaining to the Hamilton Precision Metals 401(k) Employee Savings Plan and Solidstate Controls, Inc. Hourly Employees' (CWA) Retirement Plan, and
- (8) Registration Statement (Form S-3 No. 333-75892) of AMETEK, Inc.

of our reports dated February 26, 2014, with respect to the consolidated financial statements of AMETEK, Inc. and the effectiveness of internal control over financial reporting of AMETEK, Inc., included in this Annual Report (Form 10-K) of AMETEK, Inc. for the year ended December 31, 2013.

/s/ ERNST & YOUNG LLP

Philadelphia, Pennsylvania February 26, 2014

#### CERTIFICATIONS

# I, Frank S. Hermance, certify that:

- 1. I have reviewed this Annual Report on Form 10-K of AMETEK, Inc. (the "registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 26, 2014

/s/ Frank S. Hermance

Frank S. Hermance Chairman of the Board and Chief Executive Officer

#### CERTIFICATIONS

## I, Robert R. Mandos, Jr., certify that:

- 1. I have reviewed this Annual Report on Form 10-K of AMETEK, Inc. (the "registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 26, 2014

/s/ Robert R. Mandos, Jr.

Robert R. Mandos, Jr. Executive Vice President - Chief Financial Officer

#### AMETEK, Inc.

### Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Annual Report of AMETEK, Inc. (the "Company") on Form 10-K for the year ended December 31, 2013 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Frank S. Hermance, Chairman of the Board and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (a) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (b) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Frank S. Hermance

Frank S. Hermance

Chairman of the Board and Chief Executive Officer

Date: February 26, 2014

A signed original of this written statement required by Section 906 has been provided to AMETEK, Inc. and will be retained by AMETEK, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

#### AMETEK, Inc.

### Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Annual Report of AMETEK, Inc. (the "Company") on Form 10-K for the year ended December 31, 2013 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Robert R. Mandos, Jr., Executive Vice President - Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (a) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (b) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Robert R. Mandos, Jr.

Robert R. Mandos, Jr.

Executive Vice President - Chief Financial Officer

Date: February 26, 2014

A signed original of this written statement required by Section 906 has been provided to AMETEK, Inc. and will be retained by AMETEK, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.