November 2026

Built to COMPOUND Value Over Time

AMETEK®

Cautionary Statements

FORWARD-LOOKING STATEMENTS

Statements in this presentation that are not historical in nature are considered "forward-looking statements" and are subject to change based on various risk factors and uncertainties that may cause actual results to differ significantly from expectations. Those factors are contained in AMETEK's Securities and Exchange Commission filings. AMETEK disclaims any intention or obligation to update or revise any forward-looking statements.

NON-GAAP FINANCIAL MEASURES

In this presentation certain non-GAAP financial measures may be used. Please see the Investors section of AMETEK's website (www.ametek.com) for a reconciliation to the appropriate GAAP measure.

All financial data reflects adjusted (non-GAAP) measures unless otherwise noted.

AMETEK at a Glance

Global manufacturer of mission-critical technology solutions delivering consistent double-digit EPS growth and exceptional shareholder returns over the business cycle.

~$9.0B
ANNUALIZED SALES

~32%
EBITDA MARGIN

~17%
TOTAL SHAREHOLDER RETURN
(20 YEAR CAGR)

~3.5x S&P 500 INDUSTRIALS

~124%
FREE CASH FLOW CONVERSION TO NET INCOME

UNIQUE, DIFFERENTIATED TECHNOLOGY
Highly engineered, differentiated products supporting our customers' most demanding applications.

DIVERSE, NICHE MARKET LEADERSHIP
Leader in attractive niches with deep technical expertise and strong competitive positions.

DURABLE, DISTRIBUTED OPERATING MODEL
Decentralized structure closely aligns businesses with customers and markets.

Metrics as of September 30, 2026

Consistency of Mission, Vision and Model Compounds Growth

MISSION

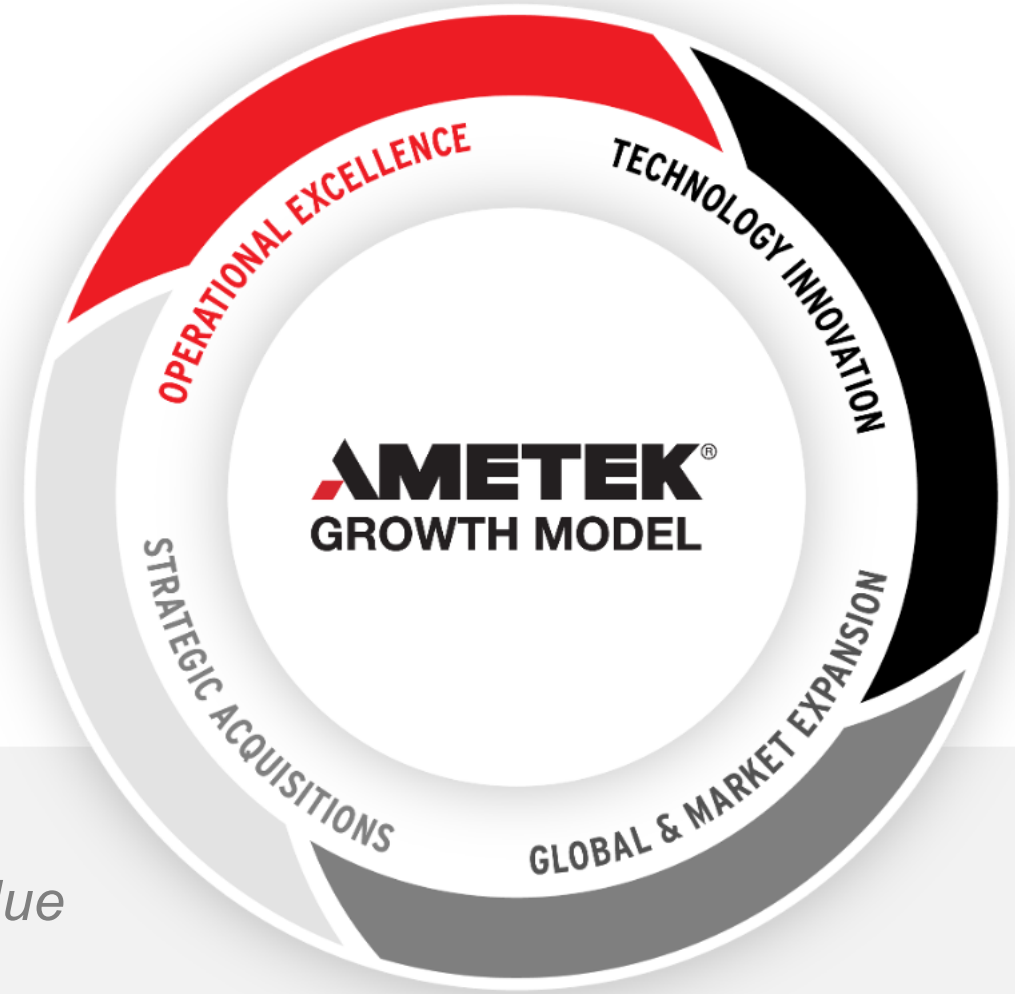
To use differentiated technology solutions to solve our customers' most complex challenges.

GROWTH VISION

Deliver double-digit EPS growth over the business cycle, resulting in a superior return on capital for shareholders.

GROWTH MODEL

AMETEK Growth Model deeply embedded across our businesses.



Durable operating model creating
meaningful shareholder value

What Sets AMETEK **Apart**

Mission-Critical Products *Where Failure Is Not an Option*

Diversified Portfolio *Aligned with Secular Growth Themes*

Proven Growth Model *Delivers Exceptional Returns*

Disciplined Approach *to Strategic Acquisitions*

Operational Excellence *is a Cornerstone Strategy*

Strong Balance Sheet *and Cash Flow Generation*

Third Quarter **2026 Results**

- **Outstanding quarter** with double-digit organic sales growth, continued outstanding orders growth, excellent core margin expansion, sizeable cash flow generation and record earnings
- **Orders were up 35%** in the quarter with broad-based strength
- **Overall sales were up 17% to $2.22 billion,** operating income increased 20% to $595 million, and adjusted earnings increased 17% to $2.21 per diluted share
- **Core operating margins were 27.3%**, up 110 basis points versus prior year
- **EBITDA increased 19% to $704 million** and free cash flow to net income conversion was a robust 124%
- **Completed acquisition** of Indicor Instrumentation

(in millions, except EPS)	Q3 2026	Q3 2025	CHANGE
Sales	**$2,220**	$1,893	**+17%**
Operating Income *	**$595**	$496	**+20%**
Operating Income Margin **	**27.3%**	26.2%	**+110 bps**
Diluted EPS *	**$2.21**	$1.89	**+17%**
Adjusted EBITDA *	**$704**	$592	**+19%**

* Adjusted financial measure. For a reconciliation of GAAP to adjusted (Non-GAAP) financial measures, please visit the Investors section of our Website at www.ametek.com.
** Core operating income margin excluding impact of recent acquisitions and foreign exchange

Two Segments Each **Focused on Mission-Critical Solutions**

ELECTRONIC INSTRUMENTS GROUP (EIG)

~$5.8B
ANNUALIZED SALES

~29%
CORE OPERATING MARGIN

Worldwide leader in advanced analytical, test and measurement instrumentation.

KEY MARKETS:
AEROSPACE & DEFENSE / POWER / RESEARCH / MEDTECH / SEMICON / ENERGY

ELECTROMECHANICAL GROUP (EMG)

~$3.1B
ANNUALIZED SALES

~28%
CORE OPERATING MARGIN

Leader in highly engineered components, automation & thermal management solutions.

KEY MARKETS:
AUTOMATION / MEDTECH / AEROSPACE & DEFENSE

Balanced and diversified end-market exposures drive consistent growth

Reflects 3Q 2026 core margins and annualized sales

We Serve Applications Where **Engineering Excellence Matters**

AMETEK products are built for applications where failure is not an option; designed in and deeply embedded with long life cycles, low obsolescence risk and high switching costs.



Aligned with **Strong Secular Growth Themes**

SECULAR GROWTH THEMES

ADVANCED SEMICONDUCTOR CAPABILITIES
Surging demand for cutting-edge chips and semiconductor equipment and solutions

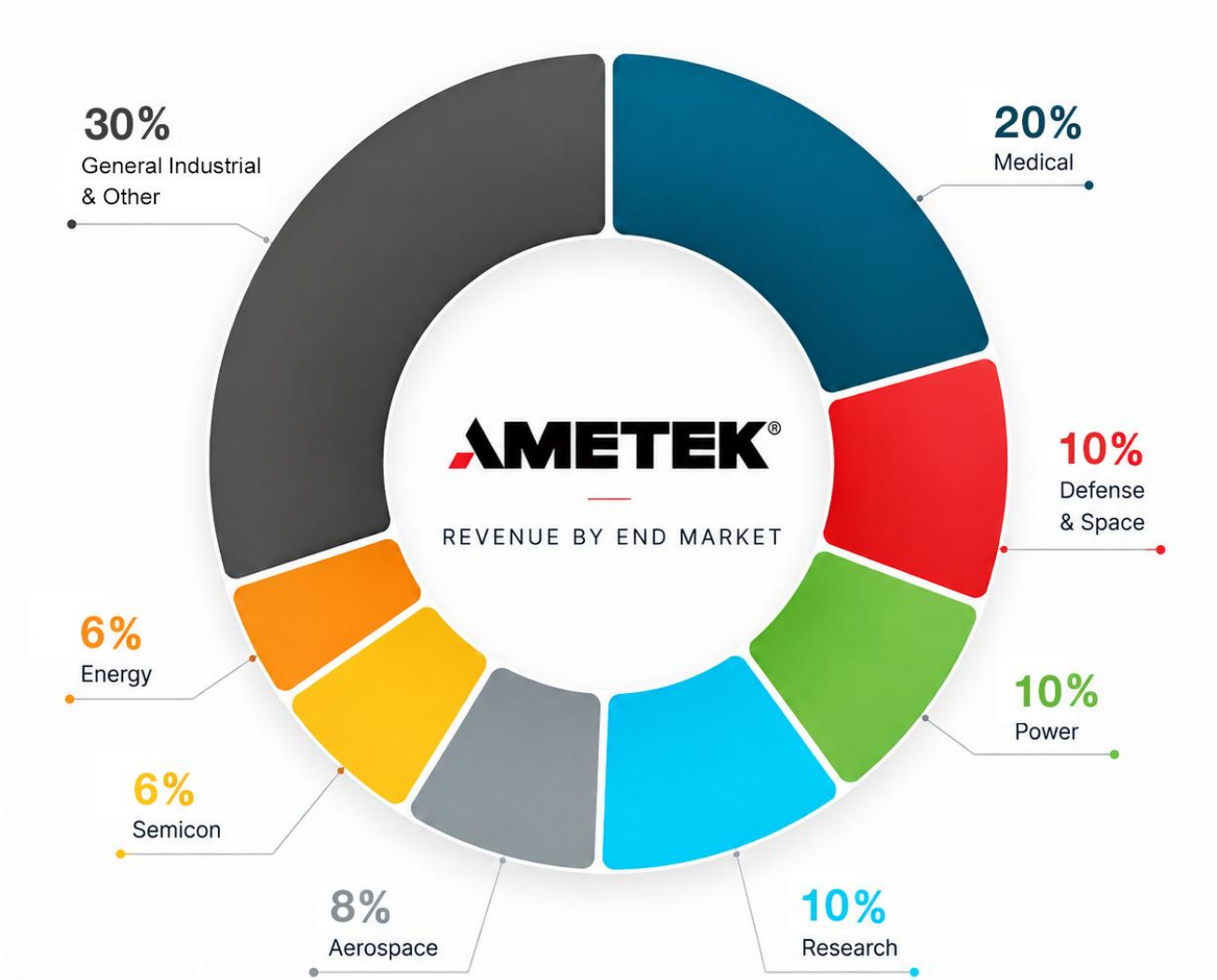
MEDTECH INNOVATION
Improving healthcare outcomes

DEFENSE MODERNIZATION & AEROSPACE EXPANSION
Evolving sovereign security requirements and technology innovation drive growth

AI INFRASTRUCTURE BUILD-OUT AND ENERGY SECURITY
Growth in power and energy infrastructure to support global energy demands

PRECISION AUTOMATION
Drive for improved speed and accuracy in process automation systems

Exposure to **Attractive End Markets**



Organic growth initiatives and acquisition strategy has driven a shift in AMETEK's end market exposure

Portfolio incrementally transformed to better align with attractive end markets

Strong recurring revenue and aftermarket exposure ~25% of sales

Strong and expanding exposure to attractive secular themes

The AMETEK **Growth Model**

OUR PROVEN OPERATING SYSTEM:

The AMETEK Growth Model is deeply embedded, scalable, durable and proven successful across economic cycles.

- Well-ingrained across performance-based culture
- Scalable, repeatable and disciplined
- Proven flywheel — all elements working in tandem
- Distributed operating structure, close to customers



OPERATIONAL EXCELLENCE
LEAN, Six Sigma, Kaizens, supply chain, working capital management and AI



TECHNOLOGY INNOVATION
5.5% RD&E investment, ~3,000+ engineers, VOC-driven new product development, 25%+ new product vitality



GLOBAL & MARKET EXPANSION
~50% international revenue, Growth Kaizen process, expanding into adjacent niches and new geographies



STRATEGIC ACQUISITIONS
Primary use of cash flow, meaningful value creation, accelerated portfolio shift to higher growth markets

Proven Growth Algorithm Drives **Exceptional Results**

Consistently delivering on long-term growth targets through economic cycles, market disruptions, and global uncertainty.

	5 YEARS	10 YEARS	20 YEARS
TOTAL SALES CAGR	10%	8%	9%
ADJ. EPS CAGR	13%	13%	14%

GROWTH VISION

1 **HIGH SINGLE DIGIT**
Sales CAGR, balanced organic and M&A

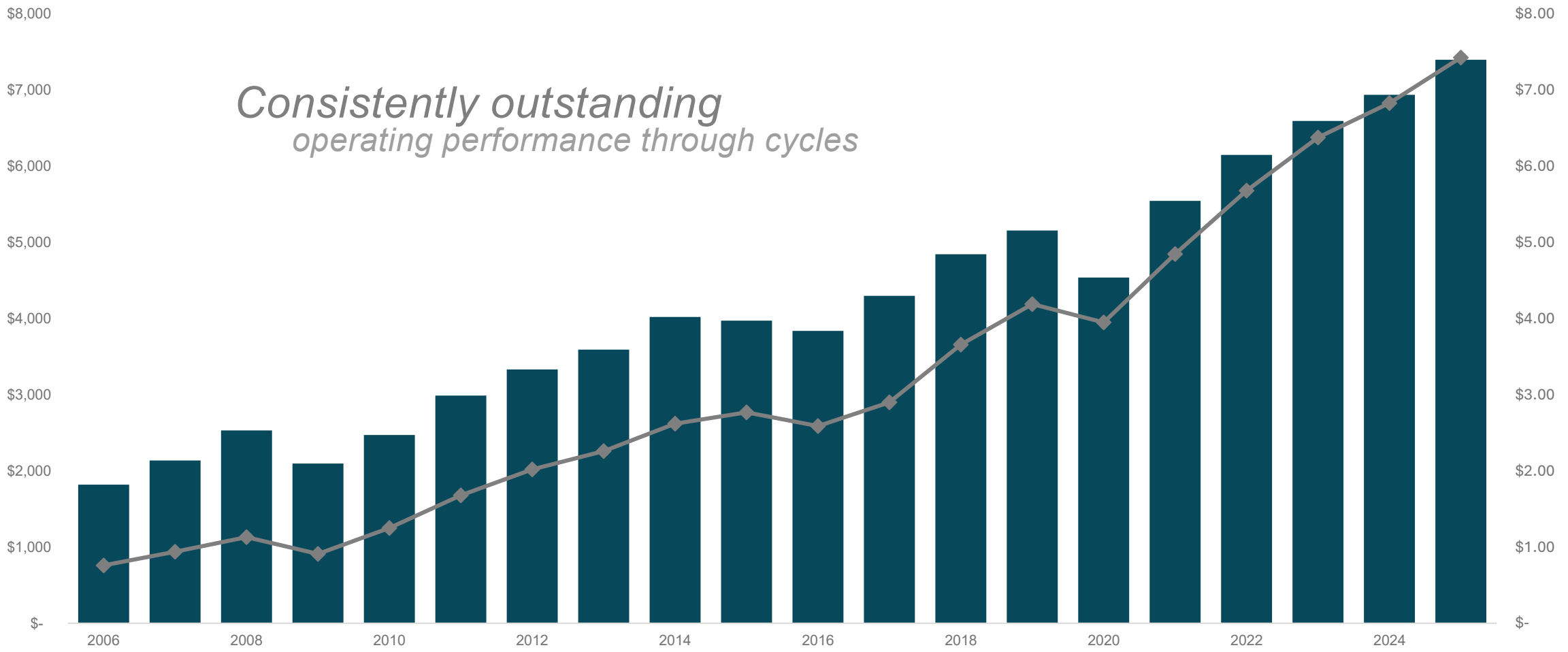
2 **DOUBLE-DIGIT**
EPS CAGR through the business cycle

3 **STRONG AND CONSISTENT**
Returns on Capital exceeding Cost of Capital

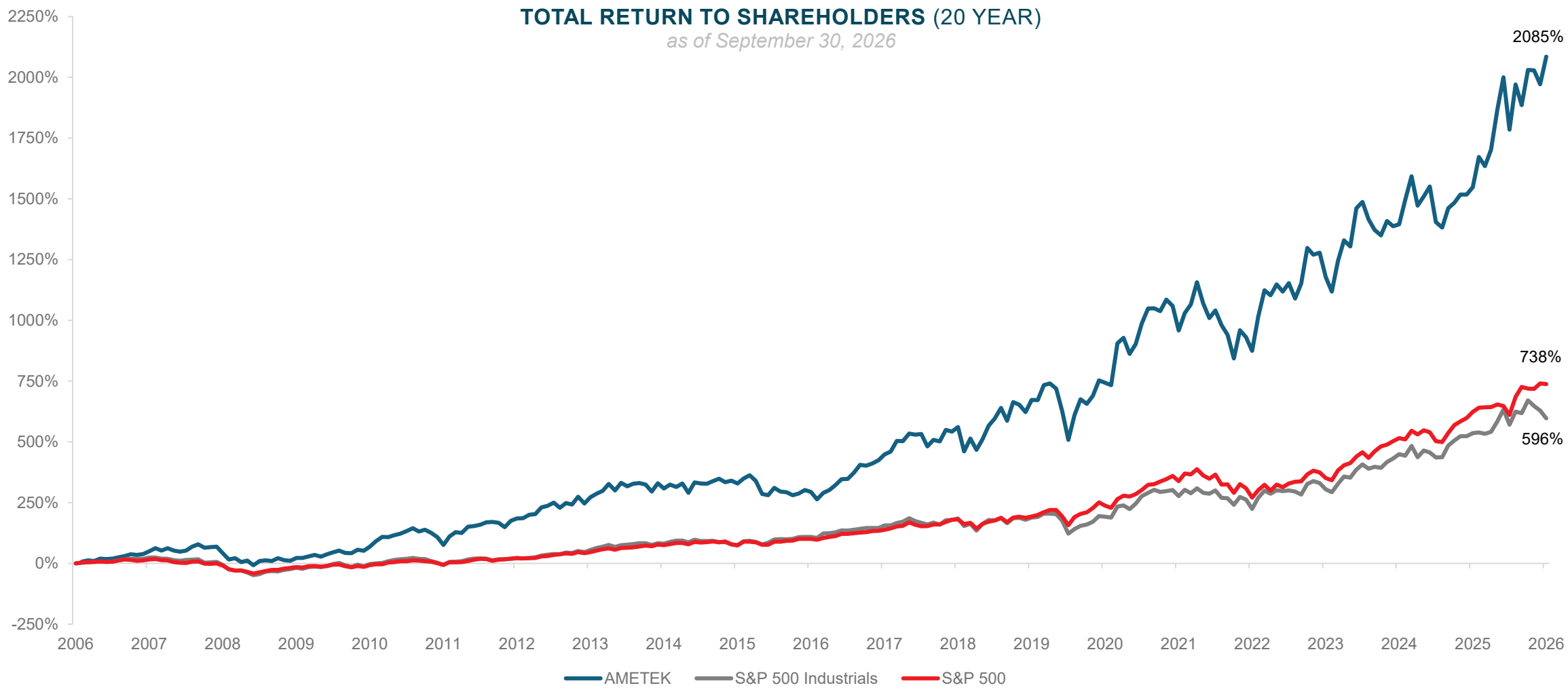
Consistently outstanding
operating performance through cycles

Metrics as of December 31, 2025

Exceptional and Durable Growth Through the Cycle



Built to Compound Value over Time



AMETEK Is Well Positioned for Future Growth

Global manufacturer of mission-critical technology solutions delivering consistent double-digit EPS growth and exceptional shareholder returns over the business cycle.

CULTURE & FOUNDATION ARE SOLID
Well-ingrained, performance-based culture across ~26,000 colleagues

GROWTH MODEL PROVEN & SCALABLE
OPEX, Innovation, Global Expansion, and Acquisitions all working in tandem

PORTFOLIO ALIGNED WITH ATTRACTIVE MARKETS
Well-positioned in high-value segments

COMPETITIVE POSITIONS STRONGER THAN EVER
Deep domain expertise, brand recognition, and engineering capabilities

DURABLE CASH FLOWS & ROBUST BALANCE SHEET
Strong free cash flow generation and balance sheet flexibility



We compound value for shareholders through discipline, process, and execution